# **PENSION BOARD**



## TUESDAY, 15 NOVEMBER 2022

#### 10.00 AM COUNTY HALL, LEWES

MEMBERSHIP - Ray Martin (Chair)

Councillor Tom Druitt, Councillor Toby Illingworth, Stephen Osborn,

Niki Palermo, Neil Simpson and Lynda Walker

# AGENDA

- 1. Minutes (Pages 3 16)
- 2. Apologies for absence
- 3. Disclosure of interests
- 4. Urgent items

Notification of any items which the Chair considers urgent and proposes to take at the appropriate part of the agenda.

- 5. Pension Committee Agenda (Pages 17 20)
- 6. Governance Report (Pages 21 38)
- 7. Employer Engagement and Contributions Report (Pages 39 44)
- 8. Communications Report (Pages 45 48)
- 9. Pensions Administration Report (*Pages 49 58*)
- 10. Internal Audit (*Pages 59 68*)
- 11. East Sussex Pension Fund Quarterly Budget report (Pages 69 72)
- 12. Annual Report and Accounts (12b to follow) (Pages 73 196)
- 13. Annual Training Plan Report (Pages 197 198)
- 14. Pension Fund Risk Register (Pages 199 206)
- 15. Board Structure Report (Pages 207 212)
- 16. Work Programme (*Pages 213 226*)
- 17. Any other non-exempt items previously notified under agenda item 4
- 18. Exclusion of the public and press

To consider excluding the public and press from the meeting for the remaining agenda item on the grounds that if the public and press were present there would be disclosure to them of exempt information as specified in paragraph 3 of Part 1 of the Local Government Act 1972 (as amended), namely information relating to the financial or

business affairs of any particular person (including the authority holding that information).

- 19. 2022 Triennial Valuation and Funding Strategy Statement (to follow)
- 20. Covenant Report (*Pages 227 264*)
- 21. Pension Fund Breaches Log (Pages 265 270)
- 22. Employer Admissions and Cessations Report (Pages 271 278)
- 23. Any other exempt items previously notified under agenda item 4

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7 November 2022

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# Agenda Item 1

### **PENSION BOARD**

MINUTES of a meeting of the Pension Board held at Council Chamber, County Hall, Lewes on 27 May 2022.

PRESENT Councillors Ray Martin (Chair), Councillor Tom Druitt,

Councillor Toby Illingworth, Stephen Osborn and Neil Simpson

ALSO PRESENT Ian Gutsell, Chief Finance Officer

Sian Kunert, Head of Pensions

Michael Burton, Pensions Manager - Governance and Compliance Russell Wood, Pensions Manager: Investment and Accounting

Paul Punter, Head of Pensions Administration

Tim Hillman, Pensions Manager - Employer Engagement Dave Kellond, Compliance and Local Improvement Partner

Danny Simpson, Principal Auditor

Paul Linfield, Pensions Communications Manager

Dillon Piggott, CIPFA Trainee / Apprentice

Mariana Obetzanova, Pensions Training Coordinator

Mya Khine, ESPF Accountant

Thea Synnestvedt, Governance and Democracy Officer

Harvey Winder, Policy and Scrutiny Officer

Sarah Hazlehurst, Lead Petitioner (for item 5)

## 1. MINUTES

1.1 The Board agreed the minutes of the previous meeting held on 10 February 2022 as a correct record.

### 2. APOLOGIES FOR ABSENCE

2.1 Apologies for absence were received for Lynda Walker and Niki Palermo.

### 3. <u>DISCLOSURE OF INTERESTS</u>

3.1 There were no disclosures of interests.

## 4. <u>URGENT ITEMS</u>

4.1 There were none.

## 5. REPRESENTATION ON THE PENSION COMMITTEE

- 5.1. The Board considered a report on the structure of the Pension Committee and comments on governance of the East Sussex Pension Fund (ESPF or the Fund).
- 5.2. Ian Gutsell (IG), the Chief Finance Officer presented the report and noted a report from Councillor Tom Druitt (TD) calling on East Sussex County Council to consider representation from Brighton and Hove City Council (B&HCC) on the Pension Committee and a petition received titled ""Stop investing Brighton & Hove's pension fund in fossil fuels".
- 5.3. Sarah Hazelhurst (SH) as the Lead Petitioner, spoke about the Pension Scheme investing in fossil fuels and the importance for institutions to act in response to the climate emergency. SH noted that when collecting signatures for the petition, the public were surprised to learn that there are no B&HCC elected members on the Pension Committee.
- 5.4. TD called on the Board to request a review of the governance arrangements of the ESPF, noting that the duty of the Board is to assist the scheme members and to consider whether the Pension Committee is taking decisions in line with the legal requirements of a scheme manager of a Local Government Pension Scheme (LGPS). TD expressed concerns around climate change and the effect on eco systems and biodiversity. TD emphasised the importance of not exceeding 1.5 degree global temperature increase which is predicted to occur in 2025 if greenhouse gas emissions continue to be produced at the current rate. As B&HCC and East Sussex County Council (ESCC) had declared a climate emergency, and because fossil fuels fuel global warming. TD said that B&HCC did not believe the Fund was fulfilling its fiduciary duty to its members. He argued that there was a need for B&HCC representation on the Pension Committee. as B&HCC fell outside the geographical area of East Sussex and so its residents did not currently have elected representation on the Pension Committee.
- 5.5. Councillor Toby Illingworth (TI) noted that the legislation clearly states who can sit on the Pension Committee and conversations around divestment should occur at the Pension Committee not the Pension Board, since Pension Board is not able to make financial decisions regarding the ESPF.
- 5.6. Neil Simpson (NS) noted that although the legislation states that only the administering authority (ESCC) can sit on the Pension Committee, there has been considerable reorganisation of local government at the time that B&HCC separated from ESCC. NS noted that this reorganisation has resulted in a lack of democratic representation for a substantial part of the fund membership who did not live in the East Sussex area. NS gave examples of other authorities who have co-opted representation on their Pension Committees who are not members of the administering authority, such as the West Midlands Pension Fund. He also suggested that the Pension Committee may not be a "finance committee" as set out in S.102 of

the Local Government Act 1972, as it is not making decisions on the financial affairs of the local authority or its area but of scheme members. NS asked if there is potential to review the governance of the Pension Committee in light of these factors.

- 5.7. IG noted that beneficiaries of the ESPF are worldwide and not just those living in East Sussex or Brighton and Hove. IG advised that ESCC as the administering authority supports all beneficiaries.
- 5.8. TI noted that if the Pension Committee allowed representation from B&HCC, this could open the possibility for co-opted members from many other locations requesting representation, as the Fund has members living across the country and abroad.
- 5.9. Sian Kunert (SK) said that there had been more than one legal opinion published that had concluded a pension committee is a finance committee and the Fund had also taken its own legal advice on the matter. SK noted that Pension Committees that do have co-opted members on the Committee in many of these cases will have an investment sub-committee comprising solely of administering authority members to make investment decisions in order to get around the restrictions of S.102 of the 1972 Act.
- 5.10. TD noted that beneficiaries who may now be living internationally or nationally outside of East Sussex or Brighton and Hove would all have once worked within East Sussex or Brighton and Hove, and therefore representation of both geographic areas should be considered for the appointment of Pension Committee. TD noted that since B&HCC is no longer part of ESCC, there is a democratic deficit giving rise to an asymmetry in representation on the Committee. TD questioned why the Pension Committee is subject to proportional representation regarding elected members from the administering authority and why the committee consists solely of elected members and not advisors or other co-opted members.
- 5.11. TI noted that residents of Brighton & Hove are already represented via B&HCC membership of the Pension Board, which has the role of assisting the Fund and ensuring it is fulfilling its obligations to employers and scheme members.
- 5.12. TD acknowledged that he represents B&HCC as an employer on the Pension Board however B&HCC has no representation on the Pension Committee where decisions on investments are made. TD asked whether consideration could be given to restructuring the Pension Committee similarly to local authorities who have co-opted members including councillors from other authorities on their Pension Committee.
- 5.13. TD argued that divestment from fossil fuels will directly impact companies selling fossil fuels by reducing the value of their share price and impacting their ability to raise capital.
- 5.14. The Chair noted that fossil fuel companies already have enough capital to invest in exploration of new oil and gas fields meaning that divestment from their stocks would have no impact on their capital reserves. This means divestment, or disengagement, will not encourage the fossil fuel companies to reduce their carbon footprint. Engagement with the companies has more impact on tackling climate change and engagement can only occur whilst the Fund is a shareholder.
- 5.15. The Chair noted that all Pension Board members share concerns regarding climate change, however, total divestment, which is in effect disengagement, will not be in the best interests of scheme members and will not influence fossil fuel companies to change their behaviours in response to the climate emergency. The Chair noted that at the recent Pensions and Lifetime Savings Association Investment Conference 2022, it was collectively agreed by the

delegates that engagement has more impact and influence over climate change than divestment.

- 5.16. TI urged the Board to read the revised stewardship codes containing examples of how engagement produces better results regarding Environmental, Social and Governance (ESG) responsibilities, particularly in emerging markets.
- 5.17. TD suggested that there are examples where engagement with fossil fuel companies has not been effective in changing their behaviour or strategy relating to climate change.
- 5.18. Stephen Osborne (SO) noted that whilst the Fund considers ESG factors in its investment decisions, the objective of the Fund is to maximise financial benefit for scheme members and employers have their own objectives to reach carbon net zero. SO asked if any work has been done to consider whether the Fund's investment strategy aligns with its employers' climate objectives.
- 5.19. SK explained that the Fund has increased communications including engaging with employers and members through the communication strategy of the Fund, which will be discussed in more detail at agenda item 13. It was noted that engagement has increased due to appointment of a new Communications Manager, more involvement through the Employers' Forum where there is an investment topic presented, newsletters and surveys. The goal of the Pension Fund is to generate return, however, climate change is an identified financial risk which is included in the risk register and influences decision making, the fund is reporting on this area and the Fund will need to set net zero target and plans in the coming work plans to meet TCFD requirements.
- 5.20. TD moved a motion to "Request that the Governance Committee review the governance arrangements of the Pension Committee, taking into account other examples". The motion was carried.
- 5.21. The Board RESOLVED to request that the Governance Committee review the governance arrangements of the Pension Committee, taking into account other examples.

#### 6. PENSION COMMITTEE AGENDA

- 6.1 The Board considered a report containing the draft agenda for the Pension Committee meeting due to be held on 17 June 2022 and on the 20 July 2022.
- 6.2 The Board RESOLVED to note the report.

#### 7. GOVERNANCE REPORT

- 7.1 The Board considered a report providing an update on various governance workstreams completed and changes affecting LGPS and the ESPF.
- 7.2 NS asked whether the dialogue with ACCESS Joint Committee regarding representation has been collective between East Sussex and other LGPSs. SK confirmed that other Boards

had fed into the ACCESS Joint Committee with similar concerns regarding their proposal for rotating representation and an amended motion was put forward however this was not successful. SK advised that Board member representatives will be able to attend meetings of ACCESS Joint Committee as observers following changes to the Inter Authority Agreement (IAA) to legally permit attendance.

- 7.3 SK said that two nominations for observers of the ACCESS Joint Committee are being sought and suggested one nominee be a Member representative. The Chair nominated himself and noted that two of the three Board member representatives not currently present at the Pension Board meeting would be given the opportunity to put themselves forward.
- 7.4 Michael Burton (MB) advised that a Vice Chair is to be appointed for the Pension Board from amongst the scheme member representatives. It was suggested the Board consult with absent Board Members Lynda Walker and Niki Palermo to ascertain interest in nomination for Vice Chair for consideration by the Governance Committee. NS advised that as he had just joined the Pension Board his preference would be for one of the other Member representatives to take on the position of Vice Chair.
- 7.5 TD questioned why Board members were listed under the section "Committee Membership and Representation" in the Governance Compliance Statement.
- 7.6 SK clarified the wording was from a standard template and that the Board is considered the "secondary committee structure" within the terminology.
- 7.7 The Board RESOLVED to:
  - 1) Note the report and its appendices;
  - 2) Request that officers seek a Vice Chair nomination via email from the two scheme member representatives who sent their apologies for the Board meeting;
  - 3) Agree to nominate the Chair as an observer for the ACCESS Joint Committee; and
  - 4) Request that officers seek a second ACCESS Joint Committee observer via email from the two scheme member representatives who sent their apologies for the Board meeting.

### 8. <u>EMPLOYER ENGAGEMENT AND CONTRIBUTIONS REPORT</u>

- 8.1 The Board considered a report providing updates on Employer Engagement activities and the collection of Employer contributions up to March 2022 which were due on 19 April 2022.
- 8.2 TD asked for an update regarding B&HCC and their data problems.
- 8.3 Tim Hillman (TH) advised that there have been some issues regarding data that has not come through from B&HCC yet and officers have liaised with B&HCC to reconcile the data the Pension Fund holds with data received by B&HCC payroll team to be able to upload data within the i-Connect system for the Annual Benefits Statements. Paul Punter (PP) noted that B&HCC were written to by the Fund last year and were reported to the Pensions Regulator the year before that, for the quality of the data provided to the Fund. PP advised there have been issues with new starter and leaver data, casual workers and people changing roles. PP advised that a

significant amount of data has now been received and B&HCC is looking to be moving into a more positive position from its previous poor position.

- 8.4 The Chair asked TD to feedback to B&HCC regarding their failure to meet their legal requirements to provide data to the Fund, acknowledging the efforts it has made to rectify issues to date.
- 8.5 TD advised that he will feedback and acknowledged that efforts have been made regarding the software interface and working with third party providers.
- 8.6 NS asked about i-Connect engagement and what opportunities there have been to engage with other employers.
- 8.7 The Chair advised that there is an engagement team which has been supported by the Board and extra budget has been allocated to improve engagement. SK noted that the engagement team have been tied up with i-Connect and have not had capacity to do outreach work with employers yet, since the resource shortages from bringing pension administration back in-house. The Chair noted that late payments have decreased which shows how communication with employers appears to be working well.
- 8.8 TI asked whether any particular employer was making regular late payments to the Fund.
- 8.9 TH confirmed that there has been one employer who has been warned and fined in the last six months due to late payments, however, the employer engagement team is in regular contact to ensure employers improve the timeliness of their payments.
- 8.10 The Board RESOLVED to note the report.

### 9. PENSIONS ADMINISTRATION REPORT

- 9.1 The Board considered a report providing an update on matters relating to Pensions Administration activities.
- 9.2 NS asked about the helpdesk call answering time target of 20 seconds, since it was not being achieved.
- 9.3 PP noted that the in-house administration service was brought in-house relatively recently with a step up in standard expectations of the helpdesk and was not yet meeting the target, which he said is very ambitious given the call answering time for many utility and telephone companies can be several minutes. Nevertheless, call answer times have seen improvement from minutes to seconds. PP agreed to share the answering times at the next meeting of the Pension Board.
- 9.3 TD noted that although most new pensions admin targets are more ambitious than old targets, for 6A and 6B, the new target is less ambitious and asked why this is the case.
- 9.4 PP advised that the targets were discussed at previous Board meetings and the new targets align better with industry averages. PP noted that it was agreed that targets would be

reviewed after 6 months and will therefore bring target proposals to the next Pension Board meeting.

- 9.5 The Board RESOLVED to:
- 1) note the report; and
- 2) note that call answering times and new target proposals will be included in the next Pension Administration Report.

#### 10. INTERNAL AUDIT REPORTS

- 10.1 The Board considered two internal audit reports contained in appendices 1 and 2 of the report.
- 10.2 The Board RESOLVED to note the reports including:
  - Pension Fund Investments 2021/22 (Appendix 1); and
  - Pension Administration People, Process and Systems 2021/22 (Appendix 2).

### 11. EAST SUSSEX PENSION FUND 2021/22 BUDGET QUARTERLY REPORT

- 11.1 The Board considered a report on the 2021/22 Financial Outturn.
- 11.2 TD asked for clarity regarding value for money of investment managers and the additional cost involved in bringing the Pensions Administration Team back in-house
- 11.3 Russell Wood (RW) noted that although it is difficult to establish cost regarding investment manager fees, there is a cost transparency initiative to establish a baseline for the Industry and more information can be brought to the next Board meeting. RW noted that it is difficult to compare costs of the new Pension Administration Team with the team within Orbis, as the charging mechanism was different, and the Team have been through a number of outsourcing providers in the preceding years. The Chair suggested that the current year should be considered the baseline for value for money of the function and that bringing administration in-house was not motivated by cost saving but by improved oversight and quality of service. SK clarified further that it is not easy to compare investment manager fees as they are paid as a percentage of the assets that they manage, which are subject to market fluctuations.
- 11.4 TD asked for more information on cost breakdown of investment manager fees at a future meeting.
- 11.5 SK advised that Board members will be able to see these figures in the accounts and annual report that will be considered at the next meeting of the Board. The Chair noted that until the cost transparency initiative has been undertaken, it will be difficult to observe the full picture regarding cost.
- 11.6 SO asked if the underspend in the staffing budget is due to ongoing recruitment of staff.

- 11.7 RW confirmed that the underspend is mostly due to in-sourcing of the Pension Administration Team and the ongoing work to recruit the right people to the roles. PP confirmed that there are currently between 8 and 10 vacancies within the team.
- 11.8 The Board RESOLVED to note the report.

#### 12. EAST SUSSEX PENSION FUND RISK REGISTER

- 12.1 The Board considered a report on the updated risk register for the Fund. The Chair commented that this document was difficult to read and asked if the Officers could summarise it to make it easier for Board members to comprehend. IG suggested that a summary format that was used for Audit Committee when considering risk register items of the Council could also be used for the Pension Fund. SK agreed to investigate this possibility.
- 12.2 The Board RESOLVED to:
  - 1) Endorse the removal of Risk A4 Risk on Dissolution of Business Operations from Orbis to ESCC
  - 2) Endorse the removal of Risk A6 Major Incident preventing staff access to office
  - 3) Endorse the increased risk rating of Risks I5 for Funding risk due to higher inflation and I10 External Fraud
  - 4) Agree that there are no further risks to include on the risk register

#### 13. COMMUNICATIONS REPORT

- 13.1 The Board considered a report providing updates on the 2022 Communications Strategy and activity since the previous meeting.
- 13.2 The Board RESOLVED to note the report.

# 14. <u>TRAINING</u> REPORT

- 14.1 The Board considered a report providing updates on the delivery of the annual training plan and change to the training strategy.
- 14.2 The Chair noted that he had tried the online training system and asked if it was going to be made available to all Board members.
- 14.3 PP confirmed that the system is available for all Board members and Pension Committee members and that the training co-ordinator would get in touch with Board members to ensure they could access.
- 14.4 The Board RESOLVED to note the report.

#### 15. EXTERNAL AUDIT PLAN FOR THE EAST SUSSEX PENSION FUND 2021/22

- 15.1 The Board considered a report on the content of the East Sussex Pension Fund external audit plan for 2021/22.
- 15.2 The Board RESOLVED to note the report.

### 16. ANNUAL REPORT OF THE PENSION BOARD

- 16.1 The Board considered a report on the work completed by the Pension Board and the actions taken by the ESPF, including training undertaken in the past 12 months.
- 16.2 The Chair asked if there had been consideration of the request to increase the number of people on the Pension Board. SK confirmed that officers have been looking into the request and a report will be ready for the next Board meeting.
- 16.3 TD noted that the Communication Working Group has completed a lot of work and communications have improved. He asked if the work of the Communication Working Group could be included in the Annual Report of the Pension Board.
- 16.4 SK noted that she will work with the Chair to include something about the Communication Working Group in the final version of the Annual Report of the Pension Board. The Chair agreed this would be welcome.
- 16.5 The Board RESOLVED to note the report.

### 17. WORK PROGRAMME

- 17.1 The Board considered report on the combined Pension Board and Pension Committee work programme.
- 17.2 The Chair asked if any members of the Board have completed any training since the last meeting of the Board.
- 17.3 TD noted that he had completed some online training modules. SK asked that Board members communicate all training completed or events attended to Mariana Obetzanova so that it can be recorded as part of the statutory requirement.
- 17.4 SK noted that the accounts, audit report and covenant review report are due in September and there is work currently being undertaken regarding a good governance decision making matrix. SK noted that the draft funding strategy statement is due at the September Board meeting. SK noted that there may be a recommendation to treat academies under a pooled basis.

- 17.5 The Chair asked if a November date has been set for the Employer Forum.
- 17.6 TH confirmed that Thursday 24 November is a provisional date and asked the Chair to confirm availability for this date.
- 17.7 The Chair congratulated the Pensions Team for achieving LGPS Fund of the Year (assets over £2.5bn) at the recent Local Authority Pension Fund (LAPF) awards.
- 17.8 The Board RESOLVED to note the report.

### 18. EXCLUSION OF THE PUBLIC AND PRESS

18.1 The Board RESOLVED to exclude the public and press from the meeting for the remaining agenda item on the grounds that if the public and press were present there would be disclosure to them of exempt information as specified in paragraph 3 of Part 1 of the Local Government Act 1972 (as amended), namely information relating to the financial or business affairs of any particular person (including the authority holding that information).

# 19. <u>PENSION FUND BREACHES LOG AND INTERNAL DISPUTE RESOLUTION</u> PROCEDURE CASE REPORT

- 19.1 The Board considered a report providing an update on the Breaches Log and outstanding or new Internal Dispute Resolution Procedure (IDRP) cases.
- 19.2 A summary of the discussion is set out in an exempt minute.
- 19.3 The Board RESOLVED to agree actions which are set out in an exempt minute.

### 20. EMPLOYER ADMISSIONS AND CESSATIONS REPORT

- 20.1 The Board considered a report on the latest admissions and cessations of employers within the Fund.
- 20.2 A summary of the discussion is set out in an exempt minute.
- 20.3 The Board RESOLVED to agree actions which are set out in an exempt minute.

The meeting ended at 1.00 pm.

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# Agenda Item 5

Report to: Pension Board

Date of meeting: 15 November 2022

By: Chief Finance Officer

Title: Pension Committee Agenda

Purpose: To consider and comment on the draft agenda of the next Pension

**Committee meeting** 

#### RECOMMENDATION

The Board is recommended to consider and comment on the draft agenda for the next Pension Committee meeting.

## 1. Background

- 1.1 The draft agenda or the next Pension Committee meeting is presented to the Pension Board for information.
- 1.2 If Board members have any specific comments about the agenda that they wish to be communicated to the Pension Committee, then they can do so. In any case, the draft Pension Board minutes will be circulated to Pension Committee members at or in advance of the forthcoming committee meeting.

### 2. Conclusion and recommendation

2.1 The Board is recommended to consider and comment on the draft agenda for the next Pension Committee meeting.

IAN GUTSELL Chief Finance Officer





# **PENSION COMMITTEE**

## WEDNESDAY, 30 NOVEMBER 2022

#### 10.00 AM COUNCIL CHAMBER, COUNTY HALL, LEWES

MEMBERSHIP - Councillor Gerard Fox (Chair)
Councillors Ian Hollidge, Paul Redstone, David Tutt and Georgia Taylor

### AGENDA

- 1. Minutes (Pages 3 10)
- 2. Apologies for absence
- 3. Disclosure of Interests

Disclosures by all Members present of personal interests in matters on the agenda, the nature of any interest and whether the Members regard the interest as prejudicial under the terms of the Code of Conduct.

Urgent items

Notification of items which the Chair considers to be urgent and proposes to take at the appropriate part of the agenda.

- 5. Pension Board Minutes
- 6. Governance Report
- 7. Pensions Administration report
- 8. Internal Audit reports
- 9. Quarterly budget report
- Annual Report and Accounts
- 11. Annual Training Plan Report
- 12. Risk Register
- 13. Investment Report
- 14. Work programme (Pages 11 12)
- 15. Any other non-exempt items previously notified under agenda item 4
- 16. Exclusion of the public and press

To consider excluding the public and press from the meeting for the remaining agenda item on the grounds that if the public and press were present there would be disclosure to them of exempt information as specified in paragraph 3 of Part 1 of the Local Government Act 1972 (as amended), namely information relating to the financial or business affairs of any particular person (including the authority holding that

information).

- 17. Investment Report
- 18. 2022 Triennial Valuation and Funding Strategy Statement
- 19. Covenant Report
- 20. Breaches Log
- 21. Employer Admissions and Cessations
- 22. Any other exempt items previously notified under agenda item 4

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22 November 2022

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# Agenda Item 6

Report to: Pension Board

Date of meeting: 15 November 2022

By: Chief Finance Officer

Title: Governance Report

Purpose: To provide an update on governance workstreams and changes

effecting Local Government Pension Schemes and the East Sussex

**Pension Fund** 

#### **RECOMMENDATIONS**

The Pension Board is recommended to note this report

# 1 Background

- 1.1 This report is brought to the Pension Board to provide an update on the steps being taken to adopt good practice and ensure compliance with regulatory requirements for the East Sussex Pension Fund (the Fund or ESPF).
- 1.2 This report outlines changes to Pension Fund policy for comment and noting.

# 2 Pension Board membership

- 2.1 In April 2023 the terms for three members of the Pension Board (Stephen Osborn, Lynda Walker and Niki Palermo) are due to come to an end and Officers will soon commence planning for the appointment process. Additionally, the Chair of the Pension Board's term also expires at the same point which will require an appointment process to be completed.
- 2.2 Local elections in May 2023 may further impact on Pension Board membership during the year.
- 2.3 All members of the Pension Board who are coming towards the end of their terms will be asked to confirm with Officers whether they wish to be considered for re-appointment. This is to help with the planning process and to allow steps to be taken to minimise the risk of vacancies arising that are not filled in time for the June 2023 meeting.

#### 3 Ministerial changes

- 3.1 The Rt Hon Michael Gove MP has been appointed as Secretary of State for the Department for Levelling Up, Housing and Communities and the Rt Hon Lucy Frazer KC MP has been appointed as the Minister of State in that Department. The Scheme Advisory Board has commented that the change in ministers and a new Prime Minister may cause some delays in projects being run by the Department.
- 3.2 At the Department for Work and Pensions, the Rt Hon Mel Stride MP is the current Secretary of State, Mims Davies MP has been appointed as the Parliamentary Under Secretary of State for Pensions.

# 4 Administering Authority discretions

4.1 The Fund is required to publish an administering authority discretions policy. The last published policy is undated, leading Fund Officers to review and update this policy. The revised policy is attached as **Appendix 1** to this report.

- 4.2 The Administering Authority is not expected to have a written policy in place which covers all possible discretions. Where there is a requirement for a mandatory policy, this is in place. In some instances, there is a mandatory requirement for an Employer to have a written policy and for the Administering Authority to have one if the Employer ceases to exist. In these cases, the Fund is gathering discretion policies from Employers so that any necessary decision can be made on a case by case basis by reference to the Employer's original policy.
- 4.3 Changes to the policy from that currently in place are highlighted in yellow. Changes where just the policy has changed, is due to a gap in the previous policy document, suggesting no policy, to identify current policies in place. Where the whole row is highlighted, guidance advises the administering authority should consider whether or not we have a policy. For the items where we look at it on a case by case basis with reference to the employer policy, this is stated because we can't have "no policy" on these matters but they relate to areas where it is required that the individual employer has a policy that we would then be able to use as a matter of fairness. We would only need to use a discretion in these instances in the Employer isn't around to do so.

#### 5 Access

- 5.1 There were £35.2 billion of investments pooled within ACCESS at the end of March 2022, which equated to 59% of investments pooled across the participating authorities. This includes £23.9 billion in sub-funds and £11.2 billion in Pooled Passive investments. Of this, ESPF had £2.2 billion in active and £0.3 billion invested through the pool totalling 55% of Fund assets as pooled.
- 5.2 Following the decision at the Joint Committee (JC) on 7 March 2022, two observers from each Local Pension Board will be invited, on a rotational basis, to attend Joint Committee meetings as observers at least once each a year. The formal implementation of this change needs to be reflected in the signed Inter Authority Agreement (IAA) of all ACCESS funds, which is expected later in the year, so in the interim this will be introduced on an informal basis. The three authorities were invited to the 12 September 2022 meeting, this meeting was cancelled and replaced with an informal joint committee briefing on 6 October where Essex, Cambridgeshire and East Sussex were invited to attend. Ray Martin and Neil Simpson have been agreed as representatives for the Fund to attend as observers.
- 5.3 The ACCESS JC met on 6 June 2022, the agenda for the meeting is held in **Appendix 2** to this report. The public report pack can be accessed via the Kent County Council website <u>Agenda</u> for ACCESS Joint Committee on Monday, 6th June, 2022, 11.00 am
- 5.4 At the June JC, the committee approved in principle the Responsible Investment Guidelines, these guidelines will be adopted and published following changes to the IAA.
- 5.5 Essex County Council Internal Audit team carried out an audit to investigate and assess whether the ACCESS Support Unit (ASU) is effectively fulfilling its responsibilities to the ACCESS pool and, by extension, give assurance that the Authority is fulfilling its responsibilities as Accountable Body for the ASU. The audit results were presented to the JC at the June meeting with an opinion of good assurance.
- 5.6 ACCESS have now revised the Governance manual which has been comprehensively updated and was approved by the S151 officer group. This manual is a working document and will continue to be updated.
- 5.7 It has been reported that Dye and Durham are in talks to purchase Link Group, who are the parent of Link Fund Solutions.
- 5.8 Link Fund Solutions (LFS) were connected to the operation of the Woodford Funds at the time they were suspended. The FCA has commented that it will only authorise the transaction if the companies committed to covering an eventual penalty or payment to consumers. It is currently anticipated that the FCA will levy a penalty of c.£300m against LFS. LFS are the asset pool operator for ACCESS.

#### 6 Pension Dashboard

6.1 DWP has responded to the most recent consultation on the Pension Dashboard. It had been suggested that Pension Schemes would be given 90 days notice of when dashboards would become available for us. Following responses from stakeholders a decision has been taken to extend this timeframe to 6 months.

#### 7 Consultation on Governance and Reporting of Climate Change risks

- 7.1 On 1 September the Department for Levelling Up Housing and Communities launched a consultation looking at the governance and reporting of climate change risk. The consultation was scheduled to close on 24 November 2022.
- 7.2 The Fund's Accounts and Investment Team has been working on the approach to be taken to this topic, this includes scenario analysis and training on the science behind climate change was commissioned earlier this year to help Officers and Pension Committee members challenge assumptions made in setting scenarios.
- 7.3 The consultation states that the intention is for public service schemes to have materially similar expectations as private schemes, although there will be some differences due to the structural differences between the various types of scheme.
- 7.4 It will be expected the climate risks form part of strategy consideration. When setting the Funding Strategy as part of the current triennial valuation the Fund Actuary took climate risk and opportunity into account, pre-empting the requirements expected to be introduced.
- 7.5 The Government intends to make the monitoring of climate risks an ongoing requirement. This risk is already on the risk register and available for both the Pension Board and Pension Committee to discuss at each meeting.
- 7.6 The consultation lays out a series of metrics that will need to be considered and reported against. These are carbon emissions, carbon footprint, data quality and Paris alignment. Officers are considering how best to meet this expectation.

# 8 Decision making matrix

8.1 As part of the Good Governance Project, the Scheme Advisory Board has recommended that Fund's codify existing decision-making structures. Officers have been working with a third party provider to assist with this process and to identify areas where improvements could be made to enable the Fund to operate more effectively. The Fund have now received a draft matrix and will assess the accuracy of the data with a view to reporting on this at a future meeting.

#### 9 Prudential

- 9.1 On 19 October 2022 Prudential informed the Fund that it had incorrectly calculated the benefit entitlements of a number of members who had elected to invest additional voluntary contributions into its Lifestyle Options.
- 9.2 The Fund has not been provided with a list of the people affected but has been told controls have been put in place to prevent this reoccurring. A further update, providing details of the members impacted, is expected in mid-November 2022.

#### 10 Conclusion

10.1 The Board is asked to note this report.

# IAN GUTSELL Chief Finance Officer

Contact Officer: Mike Burton, Pensions Manager Governance and Compliance

Email: Michael.Burton@eastsussex.gov.uk



# **Administering Authority Discretions Policy**

Regulation	Description	Existing policy
30(8) LGPS Regulations 2013	Whether to waive, in whole or in part, actuarial reduction on benefits accrued from 1 April 2014 only when a member voluntarily draws them before normal pension age in the event that the member's former employer is no longer a scheme employer.	Decided on a case by case basis by reference to employer policy (it is mandatory for the Employer to have a policy)
	Whether to waive, in whole or in part, actuarial reduction on benefits which a member draws on flexible retirement	
55 LGPS Regulations 2013	To publish Governance Compliance Statement	Governance and compliance statement published following June Pension Board/Committee meetings
58 LGPS Regulations 2013	Decide on funding strategy for inclusion in funding strategy statement	Published on Fund website
61 LGPS Regulations 2013	To publish a Communication Policy in accordance with this regulation	Published on Fund website
3 (13) LGPS (Transitional Provisions and Savings) Regs 2014	Decide policy on abatement of pre 1 April 2014 element of pensions in payment following re-employment	Abatement policy published on Fund website
70(1) and (71(4)(c) LGPS (Administration) Regulations 2008		
109 and 110 (4)(b) LGPS Regs 1997		

Sch 2 para 1 LGPS (Transitional Provisions and Savings) Regs 2014	Whether to "switch on" the 85 year rule for a member voluntarily drawing benefits on or after age 55 and before age of 60 where the employer no longer exists. This applies under the Local Government Pension Scheme Regulations 2013 only (i.e. currently does not apply to the early payment of deferred benefits payable under earlier regulations).	Decided on a case by case basis by reference to employer policy (it is mandatory for the Employer to have a policy)
30(2) and 30A(3) LGPS (Benefits, Membership and Contributions) Regs 2007	Consenting to the immediate payment of benefits for members aged between 55 and 60 where the member's former employer is no longer a scheme employer	Decided on a case by case basis by reference to employer policy (it is mandatory for the Employer to have a policy)
30(5) and 30A(5) LGPS (Benefits, Membership and Contributions) Regs 2007	To waive actuarial reduction where former employer is no longer a scheme employer	Decided on a case by case basis by reference to employer policy (it is mandatory for the Employer to have a policy)
4(2)(b) LGPS Regs 2013	Whether to agree to an admission agreement with a Care Trust NHS Scheme employing authority or Care Quality Commission	No policy – Care Quality Commission already admitted
3(5) and Sch 2, Part 3, Para 1 LGPS Regs 2013	Whether to agree to an admission agreement with a body applying to be an admission body	Under delegation of powers with CFO
Sch 2, Part 3, Para 14 LGPS Regs 2013	Whether to agree that an admission agreement may take effect on a date before the date on which it is executed	Admission agreements will generally take effect from the time employees gain an entitlement to join the LGPS
Sch 2, Part 3, Para 12(a) LGPS Regs 2013	Define what is meant by employed in connection with the provision of service or assets	No policy
Sch 2, Part 3, Para 9(d) LGPS Regs 2013	Whether to terminate a transferee admission agreement in the event of:	Covered in Funding Strategy Statement (FSS)
	<ul> <li>Insolvency, winding up or liquidation of the body</li> <li>Breach by that body of its obligations under the admission agreement</li> </ul>	

	Failure by that body to pay over sums due to the Fund within a reasonable period of being requested to do so	
16(1) LGPS Regs 2013	Whether to turn down a request by a member to pay and Additional Pension Contribution or Shared Cost Additional Pension Contribution over a period of time where it would be impractical to allow such a request (eg were the sum being paid is very small and could be paid as a single payment)	No policy
16(10) LGPS Regs 2013	Whether to require a satisfactory medical before agreeing to an application to pay an Additional Pension Contribution or Shared Cost Annual Pension Contribution and whether to turn down application if not in good health.	No policy
17(12) LGPS Regs 2013	Decide to whom any AVC/Shared Cost AVC monies (including life assurance policies) are to be paid on death of the member	No specific policy – Death Payment Policy contains decision making methodology
40(2), 43(2) and 46(2) LGPS Regs 2013	Decide to whom a death should be paid	Death Payment Policy covers decision making process
17(5) to (8) LGPS (Transitional Provisions, Savings and Amendments) Regulations 2014		
23(2), 32(2), 35(2) LGPS (Benefits, Membership and Contributions) Regulations 2007		
38(1) & 155(4) LGPS Regulations 1997		
1937		

32(7) LGPS Regs 2013	Whether to extend the time limits which a member must give notice of the wish to draw benefits before Normal Pension Age or upon flexible retirement	No policy
34(1) LGPS Regs 2013  39 LGPS (Benefits, Membership and Contributions) Regs 2007  49 and 156 LGPS Regs 1997	Decide whether to commute small pension	No policy
36(3) LGPS Regulations 2013 56(2) LGPS (Administration) Regs 2008 97(10) LGPS Regs 1997	Approve medical advisors used by employers (for ill health benefits)	Independent Registered Medical Professional (IRMP) Policy published on Fund website
38(3) LGPS Regs 2013 31(4) LGPS (Benefit, Membership and Contributions) Regs 2007	Decide whether a deferred beneficiary meets the criteria required to qualify for ill-health retirement in cases where the member's former employer is no longer a scheme employer.	East Sussex CC IRMP would be used with the Administering Authority arranging the appointment. Covered in ill health policy.
38(5) LGPS Regs 2013 31(7) LGPS (Benefit, Membership and Contributions) Regs 2007	Decide whether a suspended ill-health tier 3 member is unlikely to be capable on undertaking gainful employment before normal pension age because of ill health (where Employer has become defunct)	East Sussex CC IRMP would be used as appropriate with the Administering Authority arranging the appointment

49(1)(c) LGPS Regs 2013  42(1)(c) LGPS (Benefits, Membership and Contributions) Regs 2007	Decide, in the absence of an election from the member, which benefit is to be paid where the member would be entitled to a benefit under 2 or more regulations in respect of the same period of Scheme membership	No policy
54(1) LGPS Regs 2013	Whether to set up a separate admission agreement fund	No policy
59(1) and (2) LGPS Regs 2013	Whether to have a Pension Administration Strategy and, if so, the matters it should include.	Pension Administration Strategy (PAS) is published of Fund website
22(3)(c) LGPS Regs 2013	Member pension accounts may be kept in such form as is considered appropriate.	Pension accounts will be kept in most appropriate form
64 (2A) LGPS Regs 2013	Whether to suspend, for up to 3 years, an employer's obligation to pay an exit payment where the employer is again likely to have active members within the specified period of suspension	Contained in cessation policy
64(4) LGPS Regs 2013	Whether to obtain revision of employer's contribution rate if there are circumstances which make it likely a scheme employer will become an exiting employer	Contained in FSS
68(2) LGPS Regulations 2013 80(5) LGPS Regs 1997	Whether to require employers to pay for pension strain when benefits are drawn early or with a reduced deduction	Contained in FSS
69(1) LGPS Regs 2013	Decide frequency of payments to be made over to Fund by employers and whether to make an administration charge	Contained in PAS
69(4) LGPS Regs 2013	Decide form and frequency of information to accompany payments to the Fund	Determined by I-Connect process

70 LGPS Regs 2013	Whether to issue employer with notice to recover additional costs incurred as a result of the employer's level of performance	Contained in PAS
22(2) LGPS (Transitional		
Provisions, Savings and		
Amendments) Regulations 2014		
71(1) LGPS Regs 2013	Whether to charge interest of payments by employers which are overdue	Contained in PAS
74(4) LGPS Regs 2013	Whether to increase the amount of time to make an application to the Internal Dispute Resolution Procedure (IDRP)	IDRP Published on Fund website
74(6) LGPS Regs 2013	Decide procedure to be followed by the Adjudicator when exercising Stage One functions and decide the manner in which those functions are to be exercised	IDRP Published on Fund website
76(4) LGPS Regs 2013	Decide procedure to be followed by admin authority when exercising its stage 2 IDRP functions and decide the manner in	IDRP published on Fund website
60(8) LGPS (Administration) Regs 2008	which those functions are to be exercised	
99 LGPS Regs 1997		
79(2) LGPS Regs 2013	Whether Admin Authority should appeal against employer decision (or lack of decision)	No policy
63(2) LGPS (Administration) Regs 2008		
105(1) LGPS Regs 1997		

80 (1)(b) LGPS Regs 2013  22(1) LGPS (Transitional Provisions, Savings and Amendments) Regulations 2014  64(1)(b) LGPS (Administration) Regs 2008	Specify information to be supplied by employers to enable admin authority to discharge its functions	Combined with PAS
31(2) LGPS Regs 2013	Determine whether to pay annual compensation on behalf of an employer and recharge the payment to an employment	Would not normally agree
91(6) LGPS Regs 2013	Timing of pension increase payments by employers to the administering authority	No policy
64(2ZA) LGPS Regs 2013	Whether to extend the period beyond 3 months from the date an Employer ceases to be a Scheme Employer, by which to pay an exit credit	To be determined on case by case basis
82(2) LGPS Regs 2013 52(2) LGPS (Administration) Regs 2008 95 LGPS Regs 1997	Whether to pay Death Grant due to personal representatives or anyone appearing to be beneficially entitled to the estate without need for grant of probate/letters of administration where payment is less than the amount specified in s6 Administration of Estates (Small Payments) Act 1965	General decision-making process defined in Death Payment Policy
83 LGPS Regs 2013 52A LGPS (Administration) Regs 2008	Whether, where a person (other than eligible child) is incapable of managing their affairs, to pay the whole or part of that person's pension benefits to another person for their benefit	No policy
98(1)(b) LGPS Regs 2013	Agree to bulk transfer payment	Included in FSS

98(4)(a) LGPS Regs 2013	Whether to agree to set aside bulk transfer assets	No policy
99 (1) & (2) LGPS Regs 2013	Determine the amount of, and adjustments to, bulk transfer process	Decided on case by case basis
99(5) LGPS Regs 2013	For bulk transfers, to determine who should bear the actuarial costs (where more than one employer is involved	Decided on case by case basis
100(6) LGPS Regs 2013	Extend normal timeframe for acceptance of a transfer value beyond 12 months from joining the LGPS (in agreement with the employer)	No policy
100(7) LGPS Regs 2013	Allow transfer of non-club pension rights into Fund	Implied in FSS
105(2) LGPS Regs 2013	Decide whether to delegate any administering authority functions under the Regulations	Table 5, part 3 of ESCC Constitution
106(3) LGPS Regs 2013	Decide whether to establish a Joint Pension Board (where permission granted by the Secretary of State)	No ambition to create Joint Local Pension Board
106(6) LGPS Regs 2013	Establish procedures applicable to the Pension Board, including the establishment of sub-committees, formation of joint committees and payment of expenses	Terms of reference published on ESCC website
107(1) LGPS Regs 2013	Determine the membership of the Local Pension Board, appointment method and terms of membership	Terms of reference published on ESCC website
2 The Registered Pension	To decide whether to offer voluntary scheme pays facility to	No formal policy – reviewed on case by case
Schemes (Modification of	members who have an annual allowance tax charge; and, if so,	basis
Scheme Rules) Regulations 2011	decide the circumstances upon which it would do so	
Schedule 1 LGPS Regs 2013	Decide to treat a child as being in continuous education or vocational training despite a break	No policy

17(9) LGPS (Transitional Provisions, Savings and Amendments) Regulations 2014		
Schedule 1 LGPS Regs 2013  17(9)(b) LGPS (Transitional Provisions, Savings and Amendments) Regulations 2014  25 LGPS (Benefits, Membership and Contributions) Regs 2007	Decide evidence required to determine financial dependence of cohabiting partner on scheme member or financial interdependence of cohabiting partner and scheme member	No policy
3(1) and Sch.2 LGPS (Transitional Provisions, Savings and Amendments) Regulations 2014	In the event that a deferred member is drawing benefits early and that member's former employer is no longer a scheme employer to determine whether:  To waive any reductions that would apply to the member's service which is fully protected for the rule of 85 on compassionate grounds  To waive any reductions that would apply to a member's service which is <b>not</b> fully protected for the rule of 85 on any grounds whatsoever	Decided on a case by case basis by reference to employer policy (it is mandatory for the Employer to have a policy)
Sch.2 Para 2(3) LGPS (Transitional Provisions, Savings and Amendments) Regulations 2014	Whether to require any strain on Fund costs to be paid "up front" by employing authority if the employing authority "switches on" the 85 year rule for a member voluntarily retiring (other than in flexible retirement) prior to age, or waives an actuarial reduction.	No policy

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3(6), 4(6)(c), 8(4), 10(2)(a), 17(2)(b) LGPS (Transitional Provisions, Savings and Amendments) Regulations 2014 10 LGPS (Benefits, Membership and Contributions) Regs 2007 Sch. 1 LGPS (Transitional Provisions) Regs 2008 23(9) LGPS Regs 1997	Where a member to whom Reg 10 of the LGPS (Benefits, Membership and Contributions) Regs 2007 applies (use average of 3 years pay for final pay purposes) dies before making an election, whether to make that election on behalf of the dead member. Or, where a member has a certificate of protection in place in respect of a pay cut or restriction prior to April 2008 and dies before making an election, to make an election on behalf of the member	No policy
10(9) LGPS (Transitional Provisions, Savings and Amendments) Regulations 2014	Decide, in the absence of an election from the member within 12 months of ceasing a concurrent employment, which ongoing employment benefits from the concurrent employment which has ceased should be aggregated (where there is more than one ongoing employment).	No policy
15(1)(b) LGPS (Transitional Provisions, Savings and Amendments) Regulations 2014 66(9)(b) LGPS Regs 1997	Allow late application to convert scheme AVCs into membership credit i.e. allow application more than 30 days after cessation of active membership (where arrangement was entered into before 13 November 2001)	No policy
15(1)(c) LGPS (Transitional Provisions, Savings and Amendments) Regulations 2014 Sch. 1 LGPS (Transitional Provisions) Regs 2008	Extend time for capitalisation of added years contract	No policy

Whether to charge member for provision of estimate of additional pension that would be provided by the Scheme in return for transfer of in-house AVC/SCAVC funds (where AVC/SCAVC arrangement was entered into before 1/4/14)	No policy
Payment of a child's pension to another person	No policy
Outstanding employee contributions can be recovered as a simple debt or deduction from benefits	No policy
Date to which benefits shown on an annual deferred benefit statement are calculated.	Benefit calculations based on 31 March data
Apportionment of children's pensions	No policy
Commute benefits due to exceptional ill health	No policy
Retention of Contribution Equivalent Premium where member transfers out for pre 1 April 2008 leavers	No policy
	pension that would be provided by the Scheme in return for transfer of in-house AVC/SCAVC funds (where AVC/SCAVC arrangement was entered into before 1/4/14)  Payment of a child's pension to another person  Outstanding employee contributions can be recovered as a simple debt or deduction from benefits  Date to which benefits shown on an annual deferred benefit statement are calculated.  Apportionment of children's pensions  Commute benefits due to exceptional ill health  Retention of Contribution Equivalent Premium where member

147 LGPS Regs 1997	Discharge Pension Credit liability (in respect of Pension Sharing	No policy
	Orders for pre 1 April 2008 leavers)	
F7(1) LGPS Regs 1995	Suspension of spouses' pensions during remarriage or cohabitation	No policy
31(5) LGPS Regs 2013	Waive, on compassionate grounds, the actuarial reduction applied to deferred benefits paid early	Decided on a case by case basis by reference to employer policy (it is mandatory for the
Sch 2, paragraph 2(1) LGPS		Employer to have a policy)
(Transitional Provisions, Savings		
and Amendments) Regulations		
<mark>2014</mark>		
3(5A) LGPS (Transitional	Grant application for early payment of deferred benefits on or	Decided on a case by case basis by reference to
Provisions, Savings and	after age 50 on compassionate grounds	employer policy (it is mandatory for the
Amendments) Regulations 2014		Employer to have a policy)
4 The Local Government		
Pension Scheme (Transitional		
Provisions) Regulations 1997		
106 The Local Government		
Pension Scheme Regulations 1997		



#### **AGENDA**

# **ACCESS JOINT COMMITTEE**

Monday, 6th June, 2022, at 11.00 am Ask for: Joel Cook

Bevin Hall, LGA Building, 18 Smith Square, Te London, SW1P 3HZ

Telephone 03000 416892

Tea/Coffee will be available 15 minutes before the start of the meeting in the meeting room

#### Membership

Chair: Cllr Mark Kemp-Gee (Hampshire CC), Vice-Chair: Cllr Susan Barker (Essex CC), Cllr Debbie Andre (Isle of Wight), Cllr Gerard Fox (East Sussex CC), Cllr Jeremy Hunt (West Sussex CC), Cllr Malcolm Longley (West Northamptonshire), Cllr Judy Oliver (Norfolk CC), Cllr Charlie Simkins (Kent CC), Cllr Karen Soons (Suffolk CC), Cllr Alison Whelan (Cambridgeshire CC) and Cllr Andrew Williams (Hertfordshire CC)

#### UNRESTRICTED ITEMS

(During these items the meeting is likely to be open to the public)

- 1. Apologies and Substitutes
- 2. Declaration of interests in items on the agenda
- 3. Chair's remarks

**4.** Minutes of the meeting held on 7 March 2022 (Pages 1 - 6)

**5.** Internal Audit of the ACCESS Support Unit (Pages 7 - 26)

**6.** Business Plan, Budget & Risk Management (Pages 27 - 46)

#### Motion to Exclude the Press and Public

That under Section 100A of the Local Government Act 1972 the press and public be excluded from the meeting for the following business on the grounds that it involves the likely disclosure of exempt information as defined in paragraphs 3 & 5 of part 1 of Schedule 12A of the Act.

# **Exempt Items**

(During these items the meeting is likely to NOT be open to the public)

7.	Exempt Minutes of the meeting held on 7 March 2022	(Pages 47 - 52)
8.	Responsible Investment Guidelines	(Pages 53 - 104)
9.	Alternative Investments Implementation Advisor Procurement	(Pages 105 - 108)
10.	Performance Report	(Pages 109 - 140)
11.	Sub-fund Implementation	(Pages 141 - 152)
12.	Contract and Supplier Relationship Management	(Pages 153 - 172)
13.	Business As Usual Evaluation	(Pages 173 - 178)

Joel Cook Clerk to the Joint Committee 03000 416892

Wednesday, 25 May 2022

### Agenda Item 7

Report to: Pension Board

Date: 15 November 2022

By: Chief Finance Officer

Title: Employer Engagement Report

Purpose: This report updates the Board on Employer Engagement activities and

the collection of Employer contributions up to August 2022 which were

due on 19 September 2022.

### RECOMMENDATION

The Pension Board is recommended to note the report

### 1. Background

- 1.1 This report is brought to the Pension Board to provide an update on employer engagement tasks that directly affect the East Sussex Pension Fund (ESPF or the Fund).
- 1.2 Scheme Employers (scheduled and admitted bodies) are required to pay both employee and employer contributions to the Fund monthly, no later than 19 days of the following month in which the contributions were deducted from payroll. The contribution rates for members is set out in the LGPS Regulations. The Employer contribution rate is set at the triennial valuation and recorded in the rates and adjustment certificate issued by the Funds actuary or set on admission to the Fund agreed by the Funds actuary.

### 2. Supporting Information

#### i-Connect

- 2.1. The i-Connect project is continuing but has slowed in pace as we concentrate on onboarding the next group of larger employers. There has been some data queries on one employer that has meant resources have been directed to resolve these. The ambition remains to onboard all employers by the end of March 2023.
- 2.2. Although the focus has moved to larger employer onboarding in recent months, the engagement for smaller employers has developed with initial meetings and communications continuing. This has really driven good engagement with employers with the chance to meet and answer questions they may have on other topics.
- 2.3. The current numbers for the i-connect project:

Still to onboard	Initial enquiries ongoing	Started onboarding process	Onboarded
18	20	7	90

2.4. One Large employer was planned for onboarding to i-Connect for year end to help with the production of Annual Benefit Statements (ABS). Due to data issues and lack of resourcing,

onboarding on to i-Connect has not been possible. Onboarding of this employer was postponed to allow the focus and production of benefit statements for all other employers by the end of August 2022. Due to the employer onboarding being postponed no end of year return was actioned and therefore, no active ABS statements have been produced for this employer by the deadline of 31st August 2022. We are working with the employer to put a plan in place to resolve all data queries to allow them to be onboarded and the production of ABS statements as soon as we can. This employer also runs payrolls for 3 other smaller employers, who have been onboarded to i-Connect, and whom have had active ABS produced.

- 2.5. With the large employers the Fund is required to carry out a lot of data cleansing and checks before we are able to go through the member matching and onboarding phase which creates a lot of work for the Engagement, Admin and Technical teams and means slower progress for onboarding employers using the file upload method. We have now recruited two new positions to the i-Connect team, who started in September, which will help with onboarding and the monthly data file processing.
- 2.6. i-Connect files have been causing some administration process changes due to how i-Connect functions. One such issue has caused a spike in 'Next Day Transfer' task creation for the administration team. A few employers, due to the nature of how their payroll software runs has caused a higher than normal volume of joiner and leaver tasks to be created. This did cause some confusion for employees of these employers. We have taken steps to reduce these issues by amending letters and the creation of one page help sheets alongside some training at individual sites. We will continue to monitor this and are looking at administration processes to reduce the time taken to aggregate pension records.
- 2.7. The i-Connect project is continuing to cleanse employee data and has provided some real opportunities of engaging with employers on other matters. The Engagement team are aware that some employers may find the transition to i-Connect problematic with limits on time and technology, in these cases the team have offered time and support to allow for a smooth transition alongside appropriate training. The team have begun visiting employers in person to carry out training and support.

### **Projects**

- 2.8. The next 'Employer Forum' has been booked for the 24<sup>th</sup> November 2022 as an in person event. The invites for the event have been sent and the agenda has been finalised. A large section of the Forum will be focusing on the Valuation and the new employer contribution rates for the next 3 year period. Scheme Employers will have the opportunity on the day to speak to the Actuaries directly on the rates provided. The employer forum agenda is included as **Appendix 1** to this report.
- 2.9. The Engagement team has been trialling some training/education sessions with employers and their members. The training/education provides information on the key topics of the Local Government Pension Scheme and provides background information on pensions and employees choices on leaving. This training/education has been carried out virtually and at site. The feedback received directly or from survey responses has been very positive. We have engaged with over 350 members across all our training and education sessions to date. The training/education has been with the following employers:
  - East Sussex County Council
  - Brighton & Hove City Council
  - East Sussex College Group
  - Wealden District Council

The aim is to continue to offer training and financial education sessions for all employers within the ESPF.

- 2.10. We are continuing to carry out a project to confirm all employers authorised signatories and contact information. This will allow us to check contribution forms are completed correctly and by an authorised officer and provide the team with a better breakdown of the relevant contacts we hold for employers and their team structures.
- 2.11. The McCloud data extracts have been sent to all current employers. The original deadline was for the 30 September 2022 for employers to check and return with any missing data. We have had a good amount of data back and have sent reminders and chasers for those that are yet to return the data extracts. For some larger employers this is a very large quantity of data for them to check and we are working with these employers to offer help and guidance on completion. It has meant that some employers have been given an extension to the deadline.

### **Employer Contributions**

3.1 The below table sets out the number of late payments, received after 19 days have elapsed following contributions deducted from payroll. Up to September 2022.

Non-Cheque	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	July	Aug
	117	117	117	118	119	121	122	128	128	129	129	129
<b>Total Payments Due</b>												
Payments Received	8	2	3	1	2	3	0	5	5	4	2	1
Late												

<u>Cheque</u>	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	July	Aug
	12	12	12	12	12	12	12	8	8	8	8	8
<b>Total Payments Due</b>												
Payments Received	3	3	1	3	0	1	2	1	0	0	0	0
Late												

<u>Overall</u>	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	July	Aug
	129	129	129	130	131	133	134	136	136	137	137	137
<b>Total Payments Due</b>												
Payments Received	11	5	4	4	2	4	2	6	5	4	2	1
Late												

- 3.2 In the last 12-month period, there have been 50 late payments of contributions out of 1,598 expected payments (4%).
- 3.3 The Fund have seen improvement from one employer where they have had multiple late payments and received an administration charge. We have engaged with the employer and offered support and help where needed.
- 3.4 The Fund is not identifying further trends in these late payments or repeating late payments from the same employers. Reminders are sent to all employers throughout the month to try to reduce the number of late payments and forms. Any late payment results in a warning e-mail alongside the offer of a phone call or Teams meeting to ascertain the reason for late payment to correct this for the following month. If an employer is late again in a 12 month period then an administration charge is levied in line with the administration strategy.

### 4. Conclusion and reasons for recommendation

4.1 The Pension Board is recommended to note the updates provided in the report.

### IAN GUTSELL Chief Finance Officer

Contact Officer: Tim Hillman, Pensions Manager Employer Engagement

Email: <u>Tim.Hillman@eastsussex.gov.uk</u>

### **Employer Forum Agenda 2022**

9:30 am- 4 pm with lunch break –Date **24**<sup>th</sup> **November 2022** 

Location – In person

Led by Tim Hillman – Employer Engagement Manager.

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### Morning session 9:30 am start:

- **9:30 am – 10:00 am** Registration - Coffee & Pastries (Employer Survey)

- **10:00** am -10:10 am Welcome – Tim Hillman (Employer Engagement Manager)

- **10:10 am – 10:25 am** Introduction and update – Councillor Redstone (Pension Committee Member)

- **10:25 am – 10:40 am** Update from Pension Board Chair - Ray Martin

- 10:40 am - 11:30 am Valuation Update - Barnett Waddingham (Barry McKay)

- 11:30 am - 11:40 am Coffee Break

- **11:40 am – 12:00 pm** Pension Admin update – Paul Punter (Head of Pensions Admin)

- **12:00 pm – 12:20 pm** i-Connect update - Paula Jenner (Engagement officer)

- **12:20 pm – 12:35 pm** LGPS 31 Contribution Forms - Dillon Piggott (CIPFA Trainee)

- **12:35pm – 12:50 pm** III Health Process – Rob Munro (Robert Munro)

- **12:50pm – 1:15 pm** Funding Strategy Statement – ESPF/BW (Sian/Barry)

- 1:15pm – 2:00 pm LUNCH BREAK

BW available for 121 meetings with employers to discuss contribution rates

Afternoon – Interactive session – Q&A throughout, opportunity for employers to ask questions further information on areas below:

### 2:00 pm Start

#### **Afternoon Sessions:**

- **2:00 pm 2:30 pm** Employer Training/Newsletters —-Tim Hillman
- **2:30 pm 3:00 pm** ESPF Website/ Employer toolkit Paul Linfield
- **3:00 pm 3:30 pm** Admin key tasks (Forms/APP/Final Pay) Pensions Admin
- **3:30pm 4:00 pm** Ask the panel Head of Pensions/ Paul Punter/ Tim Hillman/ Actuaries

4pm - Close.

### Agenda Item 8

Report to: Pension Board

Date: 15 November 2022

By: Chief Finance Officer

Title: Communications Report

Purpose: To inform the Board of communication activity delivered since the

previous meeting

#### RECOMMENDATION

The Pension Board is recommended to note the report

### 1. Background

- 1.1 This report is brought to the Pension Board to provide an update on communication tasks that directly affect the East Sussex Pension Fund (ESPF or the Fund).
- 1.2 The Fund has a Communications Strategy which defines the main means of communication we provide for our key stakeholders. This includes making the best use of technology where appropriate, to provide quicker and more efficient communications for the Fund's stakeholders. The Fund will ensure that communication methods are accessible to all.

### 2. Newsletters

2.1. An employer newsletter was issued in early-October 2022. This was designed in a new format and published online. All newsletters now sit on the respective pages of website, promoted via web call outs/banners. Direct links to latest versions below.

Active: Newsletter (active members) - April 2022 | East Sussex Pension Fund Pensioner: Pensioner newsletter - April 2022 | East Sussex Pension Fund Employer: Employer newsletter - October 2022 | East Sussex Pension Fund

They are also available via the Forms and publications menu of the website.

### 3. Website

- 3.1 Work continues to refine the content and 'look and feel' of the website:
  - Homepage recent additions to the homepage include a banner reassuring member that their benefits are safe following the recent turmoil in the investment markets and a piece on the 'cost of living crisis' and how the LGPS can help
  - Paying-in page The page now includes Newsletters, Survey results, Guides (members asked for simple information in the survey results) and general information to support active members of the Fund.
  - Pensioners page similar enhancements to active members
  - Employer page content refined including promotion of newsletter, employer forum and updates made to iConnect and McCloud data collection

- Member self-service Following negative feedback on registration, lost usernames/passwords there is now a new page to support members
- Investment new versions of the <u>Q2/2022 ESG statement</u> and <u>Statement on Israel and the Occupied Territories</u> have been published.
- News a news item has been published to advise stakeholders Fund is among a
  record number of signatories to a <u>Global Investor Statement</u> which urges global
  governments to radically step up their ambition on climate policy the most
  ambitious global climate statement from investors to governments in history, as
  agreed by the Pension Committee in July 2022.

#### 4. Forms

- 4.1 The Fund has recently updated all member and employer forms, updating the content, ensuring they are accessible to all and to ensure correct branding. Forms should now be simpler to complete and result in less queries for our administration team. There are now two types of forms available:
  - Standard PDF to print off and complete by hand
  - Editable PDF to complete data fields electronically (new option)

Examples of the forms here - Forms and Publications | East Sussex Pension Fund

### 5. Surveys

- 5.1 The active member survey ran from 12 April 2022 to 10 May 2022. Over 1,000 members completed the survey. A <u>report</u> detailing the results together with Fund commentary/actions has now been published.
- 5.2 The pensioner survey ran from 17 May 2022 to 13 June 2022. Over 2,300 pensioners completed the survey a 25% response rate. A <u>report</u> detailing the results together with Fund commentary/actions has now been published.

### 6. Employer Forum

6.1 Promotional activity has continued to promote the 2022 Employer Forum being held in person on the 24of November 2022. A full agenda was published as part of the recent employer newsletter. 69 people have registered for the event (as of 14.10.2022)

### 7. New guides

7.1 As a result of feedback from the surveys about lack of pensions knowledge the Fund has produced and delivered two new guides for members. <u>LGPS brief guide</u> and <u>Planning</u> for retirement guide.

### 8. Annual benefit statements

8.1 Deferred and active members of the pension scheme have their 2022 annual benefit statement (based on information on 31 March 2022).

The statements show:

Personal and employment information

- Summary of total benefits
- Value of death in service benefits
- Projections if the member remains in the scheme until their normal pension age (for active members)
- A full breakdown of how total benefits have been calculated.

Members received an email or letter telling them that their statement is available via 'My Pension' the member self-service portal.

- This year's templates were improved in terms of layout and content and built using brand style. More work will happen to make the templates even better in 2023.
- 8.3 On the website there is a document 'Your annual benefit statement explained' to help anyone struggling to understand the breakdown of their pension information.
- 8.4 Where members have both deferred and active records, they would have received separate communications for each. The Fund issued over 33,000 communications regarding statements prior to the 31st of August deadline.

### 9. Supporting other Fund communications work

- 9.1 The Communications Manager continues to support officers in other areas:
  - implementing revised brand, simplifying content, and ensuring accessibility guidelines are adhered to.
  - Employer toolkit work has begun to draft communications that will help support employers in the main key processes they are responsible for. The Fund will look to roll out this substantial piece of work at the Employer Forum in November.
  - Supporting the administration area by considering alternative ways of communicating. An example of this would be where we must obtain a Life Certificate (to prove existence) for overseas customers. In the past this has been conducted by post meaning lengthy delays in receiving the certificates. This year the Fund issued communications by email and directed pensioners to a webpage. Using this electronic method meant a substantial improvement in the speed of the process.

### 10. Conclusion

10.1 Pension Board are recommended to note this report.

### IAN GUTSELL Chief Finance Officer

Contact Officer: Tim Hillman, Pensions Manager Employer Engagement

Email: Tim.Hillman@eastsussex.gov.uk



### Agenda Item 9

Report to: Pension Board

Date of meeting: 15 November 2022

By: Chief Finance Officer

Title: Pension Administration - updates

Purpose: To provide an update to the Pension Board on matters relating to

Pensions Administration activities.

#### RECOMMENDATION

The Board is recommended to note the updates and make any comments for feedback to the Pension Committee.

### 1. Background

1.1 The in-house Pensions Administration Team (PAT) carries out the operational, day-to-day tasks on behalf of the members and employers of the East Sussex Pension Fund (ESPF) and for the Administering Authority. The team also lead on topical administration activities, projects and improvements that may have an impact on members of the Local Government Pension Scheme (LGPS).

### 2. Key Performance Indicators (KPI)

- 2.1 The Performance Report, for the period October 2021 to September 2022 can be found at **Appendix 1**. The PAT saw performance numbers during quarter two 2022, average at 97.91% (volume completed 2,257) which were like the previous quarter. However, quarter three 2022, average fell to 94.28% (volume completed 2,464), with a low of 90.16% in September. This drop in performance reflected the need for significant team resources to be diverted to projects [specifically the end of year data cleansing for Annual Benefit Statement production and the Annual Allowance projects], senior staff taking time to interview to the number of ongoing vacant posts, while also being peak holiday season. The addition of new staff from the recent recruitment process will also start to alleviate future dips in performance during the summer peak period, however while new team members are being trained there will be a reallocation of staff time to help train and check work.
- 2.2 Under the Good Governance Review, documents were developed and updated covering the Service Level Agreement and Roles & Responsibilities with the future "in-house" PAT rather that provided through Orbis Business Services. These were implemented into Altair in early October 2021. The Fund have created a new KPI reporting dashboard within Altair Insights and expect this to be presented in the new format at the next meeting.
- 2.3 The Orbis Pensions Helpdesk was introduced in November 2019. Since the disaggregation of Orbis Pensions Administration in April 2021, the Fund implemented a new gold standard service provision and the results are included in **Appendix 2**. With effect from 25 November 2022 Surrey are taking their Pensions Helpdesk in-house. Currently ESPF is happy with the helpdesk performance so are no looking to immediately follow suit but will review available options in the Summer 2023.

### 3. Pension Administration Transfer and Staffing Update

- 3.1 All administration staff are now working on a hybrid approach and are attending Lewes County Hall on business need basis. ESCC are reviewing the working arrangements via a staff survey in October 2022, with results expected in early 2023.
- 3.2 Eight vacant roles were advertised in July 2022. Interviews undertaken and most positions filled with a couple readvertised. We are pleased to say we have on 1 September 2022 promoted three staff from within plus one member of the administration team switched to the new i-Connect team. We have also made conditional offers for three pension administrator positions who later started on 3 October 2022 and one apprentice who started on 25 October 2022. Due to the promotions additional backfill vacancies were created so, together with the now agreed project manager role job description, five further vacancies were advertised on 31 October 2022.

### 4. Projects update

### 4.1 <u>Annual Benefits Statements – 2022</u>

The final summary statistics at 31 August 2022 statutory deadline for the project were:

ABS year	Deferred members	Active members
2021	99.69%	95.86%
2022	99.79%	96.72% exc BHCC

All BHCC 8,000+ active members were excluded from the project due to ongoing data discrepancies which led to the i-Connect file not being onboarded. Resources to resolve these were reallocated in September 2022 and slow progress is being made. It is anticipated the employer will be onboarded and ABS issued by 31 December 2022. This has been recorded on the Breach register.

### 4.2 Annual Allowance (AA)

The project to correct the AA for the period 2014/15 to 2020/21 is now seeing some good progress and Aon recently provided the following update:

Position at 29 September	With Aon	With ESPF	Completed	Total
In process	1			1
Pay data outstanding from the employer		11		11
Pay data queried		13		13
Removed from exercise			149	149
Completed and returned			241	241
Grand Total	1	24	390	415

The historical project was put on hold in September 2022 to enable the AA exercise for 2021/22 to be processed ahead of the 6 October 2022 deadline. The Fund determined the cases probably in scope for 2021/22 and wrote to the employers for final salary data for the year to 5 April 2022 (except BHCC). Where a member is identified for the first time, final salary data is required from employers for the previous three years. This data was required by 16 September and the deadline was met by most employers. The Fund could only commit to process and provide Pension Saving Statements to members where employers provided data by the deadline. The results at 5 October 2022 for the 152 cases in scope were:

- 131 processed
- 8 with insufficient or no pay data
- 5 where data was received but post deadline
- 8 were in the outstanding batch of historic project cases

The Fund anticipate all the outstanding historical and 2021/22 cases to be completed well ahead of the 31 January 2023 tax return deadline.

### 4.3 Process Reviews

The PAT have completed the first process review for Transfer Values out (covering both quotations and settlements) and incorporated the new scams regulation requirements. This included an updated suite of letters and checklists. A training session on the new process was rolled-out to the team on 20 April 2022.

Work on the death (multiple tasks) processes is progressing well with both the "as is" and "to be" processes documented. The Fund need to bring the letters/templates/checklists and system in line with the agreed changes. A pilot of the new streamlined process is underway in November 2022.

In July work commenced on the leavers process (both deferred benefits and refunds), the "as is" finalized and "to be" documented and being reviewed.

In October 2022 the team started on the transfer-in & interfunds' processes.

The overall project has a programmed board and is closely linked to and interacts with the Finance Areas of Focus and Robotics projects. There are currently seven pensions proposals for automation with the robotics team.

### 4.5 McCloud update

Progress includes:

- Data collection templates / letters prepared and issued in July 2022 to 140 active employers.
- Data return deadline was 30 September 2022 and we received returns from 50 employers.
   These are being quality reviewed and bulk uploaded to Altair in November 2022.
- Data return deadline dates extended to 31 October or 30 November for 90 employers including ESCC and BHCC.
- In total Heywood provided data for 263 employers so the balance 123 non active employers are being investigated. It is anticipated it will not be necessary to issue data requests for many of these.

### 4.6 <u>Data Improvement Project (DIP)</u>

Data Improvement is considered part of business as usual, the team have been focusing on three particular areas:

- a) Continue to monitor and review cases in Status 2 (undecided leavers), Status 8 (awaiting entry) and Status 9 (frozen refunds).
- b) Maintain the Pension Regulator (tPR) common and conditional data scores on 15 August 2022, these were 96.3% and 93.5% respectively.
- c) Valuation data quality, which was assessed by a Barnett Waddingham tool to ensure the data provided was fit for purpose. The results for 199 employers placed ESCC near the top of the 22 local authority returns that BW had received. The full report was B+ (0.8% data issues) and these were predominantly connected to the BHCC missing salary and salary dates. The version excluding BHCC was classed as an A (0.2%). When looking at an employer level 168 employers were A- or better only eight were a C or less.

### 4.7 GMP Rectification

The project has not been prioritised and the data extract including the April 2022 pension increases for the pensioner population has not been provided to Mercers in a timely manner. The result of the delay is that Mercers are unable to implement any over or underpayments until after the April 2023 pension increases. We had not appreciated they needed a six month plus lead in time to complete their findings.

4.8 <u>ITM – monthly pensioner mortality checks and address tracing exercise</u>
The contract has been completed and the first set of mortality data was provided to ITM in late
June 2022. The initial review looked back for any potential deaths since 2014. The results supplied has identified a relatively small number of potential deaths which are being investigated and a couple of pensions in payment suspended. The process going forward will identify just new deaths.

The address tracing exercise commenced in October 2022 with the provision of deferred member data to ITM. The Fund will ensure the results are reviewed and implemented ahead of the 2023 ABS being released.

### 5 Conclusion and reasons for recommendation

5.1 The Pension Board is asked to note the report and make any comments for feedback to the Pension Committee.

### IAN GUTSELL Chief Finance Officer

Contact Officer: Paul Punter, Head of Pensions Administration

Email: paul.punter@eastsussex.gov.uk

### APPENDIX 1

### **East Sussex Pensions Administration - Key Performance Indicators**

				13/10/2021																								
Activity	Old Measure	Ilmnact	Targe t	New Target	Sep	-22	Aug	-22	Jul	-22	Jun	-22	May	<sub>/</sub> -22	Apr	-22	Mar	-22	Feb	-22	Jan-	-22	Dec-	21	Nov	<i>ı</i> -21	Oct-	· <b>21</b>
Scheme members	Pensioners, Activ	ve & Deferre	ed		824	172	825	26	824	176	82,	505	81,	483	81,4	450	81,4	105	81,0	)89	81,1	132	80,9	31	80,	484	80,3	,34
New starters set up	Bulk, i-Connect &	& NewStarte	r Task		29	97	21	.5	4:	30	39	91	32	L <b>6</b>	28	37	40	14	12	3	32	.0	379	9	8	94	45:	1
					Volume	Score	Volume	Score	Volume	Score	Volume	Score \	Volume	Score	Volume	Score	Volume	Score	Volume	Score								
Death notification acknowledged,																												
1a recorded and documentation sent	within 5 days	М	95%	within 2 days	25	100%	31	100%	26	100%	39	100%	35	100%	23	100%	28	100%	35	100%	30	100%	14	100%	35	100%	30	100%
Award dependent benefits (Death																											/	
1b Grants)	within 5 days	Н	95%	within 5 days	11	100%	13	100%	14	100%	15	100%	12	100%	11	100%	17	100%	15	100%	9	100%	21	100%	17	95%	13	93%
Retirement notification																												
acknowledged, recorded and																												
2a documentation sent	within 10 days	М	95%	within 7 days	100	92%	140	98%	148	95%	78	99%	124	97%	96	96%	128	88%	114	93%	101	97%	98	88%	94	90%	93	100%
2b Payment of lump sum made	within 5 days	Н	95%	within 5 days	137	100%	150	100%	142	99%	134	100%	125	98%	142	100%	129	100%	99	100%	130	100%	90	94%	118	97%	101	100%
3 Calculation of spouses benefits	within 5 days	М	90%	within 5 days	16	100%	25	100%	21	100%	17	100%	18	100%	17	100%	22	96%	13	93%	25	88%	19	100%	19	100%	20	100%
	within 10 dys			within 10 dys,																								
4a Transfers In - Quote (Values)	aggregation 25	L	90%	aggregation 15	25	92%	42	88%	22	91%	24	80%	32	97%	33	85%	37	84%	36	98%	31	91%	29	83%	23	100%	33	76%
				within 5 dys,																								
4b Transfers In - Payments	within 10 days	L	90%	aggregation 25	19	95%	22	100%	22	100%	26	100%	38	100%	20	95%	23	100%	21	100%	33	97%	29	90%	17	95%	22	100%
				within 10 dys,																								
5a Transfers Out - Quote	within 25 days	L	90%	aggregation 15	54	86%	82	97%	36	97%	49	90%	50	96%	51	91%	57	95%	48	98%	48	100%	29	100%	55	100%	48	100%
				within 10 dys,																								
5b Transfers Out - Payments	within 25 days	L	90%	aggregation 25	18	50%	10	90%	21	91%	18	78%	26	77%	19	95%	23	87%	14	93%	24	100%	18	100%	30	94%	21	100%
6a Employer estimates provided	within 7 days	М	95%	within 15 days	5	100%	4	100%	12	100%	22	100%	23	100%	10	100%	10	100%	22	100%	18	100%	14	93%	27	86%	17	89%
6b Employee projections provided	within 10 days	L	95%	within 15 days	23	100%	16	94%	16	100%	14	100%	13	100%	27	100%	12	100%	17	100%	19	100%	11	91%	14	100%	13	93%
Refunds (inc frozen refunds wef				Quotes 10 days,																								
7 Aug 22)	within 10 days	L	95%	settle 5 days	141	82%	160	89%	57	97%	31	100%	43	100%	39	100%	55	100%	52	93%	33	100%	39	100%	58	100%	47	100%
8 Deferred benefit notifications	within 25 days	L	95%	within 15 days	188	89%	213	93%	257	100%	202	100%	267	100%	294	100%	303	100%	306	100%	221	99%	195	99%	376	100%	241	100%
TOTAL TASKS COMPLETED					762	90.16%	908	94.93%	794	97.98%	669	97.76%	806	98.01%	782	97.95%	844	96.68%	792	97.85%	722	98.34%	606	95.21%	883	97.62%	699	98.28%
Figures for the previous year					847	97.17%	789	98.61%	734	99.32%	664	94.73%	643	96.89%	481	94.59%	550	91.45%	557	90.84%	617	93.70%	408	98.28%	486	97.53%	591	98.31%
Figures for two years ago					494	95.34%	516	92.64%	543	92.63%	394	96.70%	359	98.61%	454	98.02%	598	99.00%	642	99.53%								
Missed target cases					75		46		16		15		16		16		28		17		12		29		21		12	
Complaints received- Admin					3		3		5		2		6		5		0		2		1		2		5		3	
ก <sup>9</sup> Complaints received- Regulatory					0		0		0		0		0		0		0		0		0		0		0		0	
13 Compliments received					0		0		0		1		1		0		0		0		0		1		1		0	
				_																								

	formano <b>21</b> to <b>S</b> e		•
otal	Fail	S	% pass
;	351	0	100.0
	168	1	99.4
1,	314	74	94.4
1,	497	13	99.1
:	232	5	97.8
:	367	41	88.8
:	292	7	97.6
(	607	28	95.4
:	242	39	83.9
	184	7	96.2
	195	3	98.5
	755	50	93.4
	063	40	98.7
9,	267	308	96.6

Summary for failed cases	Sep-22	Aug-22	Jul-22	Jun-22	May-22	Apr-22	Mar-22	Feb-22	Jan-22	Dec-21	Nov-21	Oct-21
Award dependent benefits (Death 1b Grants)												
acknowledged, recorded and							15 over by average	11 over by average 3	7	12 over by average of	1	
2a documentation sent								days		2.6 days		
	8 over by average 6.9							•	_		-	
2b Payment of lump sum made	days									٦		
3 Calculation of spouses benefits									3 over by average 2 days			
		5 over by average 19		5 over by average 6	7	5 overby average 1	3 6 over by average 8.5	]	,	5	1	8 Overdue by average
4a Transfers In - Quote (Values)		days		days		days	days			5 over		of 7 days
Al Transfers In December												
4b Transfers In - Payments												
5a Transfers Out - Quote	8 over by average 5.3 days											
	9 over by average 4			4 over by average 6	6 over by average 1.	.6						
5b Transfers Out - Payments	days			days	days							
												2 Overdue by average
6a Employer estimates provided	7	1 over by 10 days										of 5 days
6b Employee projections provided		1 Over by 10 days									4 Overdue by average 3 days	2
Refunds (inc frozen refunds wef Aug	26 over by average 6	17 over by average						4 over by average 1.3	7			
7 22)		5.4 days						days				
	21 over by average 4											
8 Deferred benefit (DB5YE)	days	8.3 days										

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## Appendix 2 Helpdesk performance

Introduced the call centre for ESPF in November 2019

### ES Helpdesk service levels for helpdesk services - new measurement approach post April 21

KPI	Α	В	С	D		
	First time fix	Call answer time	Abandoned call rate	Email response time		
Gold	85% of enquiries dealt with at first point of contact	75% of calls answered in 20 seconds	Less than 5% of calls abandoned	100% of emails answered within 3 working days		
Silver	80% of enquiries dealt with at first point of contact	50% of calls answered in 20 seconds	Less than 10% of calls abandoned	75% of emails answered within 3 working days		
Bronze	70% of enquiries dealt with at first point of contact	30% of calls answered in 20 seconds	Less than 15% of calls abandoned	75% of emails answered within 10 working days		
Below Bronze	<70% of enquiries dealt with at first point of contact	<30% of calls answered in 20 seconds	>15% of calls abandoned	<75% of emails answered within 10 working days		

Quarterly performance assessed against the scoring mechanism with rectification plan for underperformance including penalty clauses for sustained underperformance.

Main Helpline for ESPF

Period	First time fix	Call answer time	Abandoned call rate	Email response time
GOLD TARGETS	85%	75%	5%	100%
April 21	96%	53%	5%	100%
May 21	95%	44%	7%	100%
June 21	95%	56%	5%	100%
July 21	91%	43%	9%	100%
August 21	88%	31%	9%	100%
September 21	86%	<mark>23%</mark>	6%	100%
October 21	80%	<mark>37%</mark>	2%	100%
November 21	87%	36%	1%	100%
December 21	81%	<mark>36%</mark>	0%	100%
January 22	83%	<mark>39%</mark>	0%	100%
February 22	80%	<mark>39%</mark>	0%	100%
March 22	86%	<b>37%</b>	1%	100%
April 22	84%	<mark>28%</mark>	2%	100%
May 22	84%	<mark>21%</mark>	4%	100%
June 22	86%	<mark>19%</mark>	2%	100%
July 22	87%	74%	3%	100%
August 22	91%	61%	4%	100%

The "call answer time" SLA on the mainline is under investigation with BT since early June 22 and it is believed this has not been reporting correctly since September 2021. The SLA% has now been resolved, but the helpdesk is unable to go back and correct the SLA% from previous months but it was corrected mid-June, so the July report will show a true picture. Amanda Cutter looks at the report from Cisco daily now to ensure a problem like this does not reoccur/ unnoticed.

### Website Helpline (all six Pension Funds until October 21 the ESPF only)

Period	First time fix	Call answer time	Abandoned call rate	Email response time
<b>GOLD TARGETS</b>	85%	75%	5%	100%
April 21	N/A	30%	18%	N/A
May 21	N/A	31%	15%	N/A
June 21	N/A	48%	10%	N/A
July 21	100%	39%	10%	100%
August 21	100%	49%	21%	100%
September 21	100%	67%	6%	100%
October 21	91%	64%	9%	100%
November 21	100%	63%	6%	100%
December 21	100%	76%	2%	100%
January 22	100%	84%	2%	100%
February 22	100%	78%	1%	100%
March 22	100%	76%	6%	100%
April 22	100%	74%	2%	100%
May 22	100%	68%	2%	100%
June 22	100%	47%	10%	100%
July 22	100%	76%	3%	100%
August 22	100%	61%	10%	100%

**Monthly transaction volumes** 

Month	Telephone Calls*	Email's Processed	Call Back's	Total
April 21	1,080	287	13	1,380
May 21	855	475	11	1,341
June 21	807	944	15	1,766
July 21	929	1,795	13	2,737
August 21	936	1,329	5	2,270
September 21	858	1,470	8	2,336
October 21	767	1,241	16	2,024
November 21	815	1,206	0	2,021
December 21	513	968	4	1,485
January 22	777	1,175	19	1,971
February 22	797	1,377	17	2,191
March 22	819	1,293	17	2,129
April 22	898	1,114	24	2,036
May 22	911	1,335	25	2,271
June 22	801	1,017	21	1,839
July 22	722	988	16	1,726
August 22	1,154	1,813	28	2,995

<sup>\*</sup> Includes any ESPF calls fielded on the old SCC line.

Top five reasons for calls

Reason	7/21	8/21	9/21	10/21	11/21	12/21	1/22	2/22	3/22	4/22	5/22	6/22	7/22	8/22
Self Service Activation	1 <sup>st</sup>	1 <sup>st</sup>	1 <sup>st</sup>	3 <sup>rd</sup>			3 <sup>rd</sup>		4 <sup>th</sup>			1 <sup>st</sup>		
Login issues	2 <sup>nd</sup>	2 <sup>nd</sup>	2 <sup>nd</sup>		1 <sup>st</sup>	4 <sup>th</sup>	4 <sup>th</sup>	2 <sup>nd</sup>	2 <sup>nd</sup>	1 <sup>st</sup>	3 <sup>rd</sup>	3 <sup>rd</sup>	3 <sup>rd</sup>	
Claim form guidance	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	2 <sup>nd</sup>	4 <sup>th</sup>	2 <sup>nd</sup>	1 <sup>st</sup>	3 <sup>rd</sup>	1 <sup>st</sup>	2 <sup>nd</sup>	1 <sup>st</sup>	4 <sup>th</sup>	1 <sup>st</sup>	
Option guidance – member	4 <sup>th</sup>	5 <sup>th</sup>						5 <sup>th</sup>		3 <sup>rd</sup>		5 <sup>th</sup>		

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Update	5 <sup>th</sup>		4 <sup>th</sup>	4 <sup>th</sup>	3 <sup>rd</sup>	3 <sup>rd</sup>		4 <sup>th</sup>		4 <sup>th</sup>	2 <sup>nd</sup>	2 <sup>nd</sup>	5 <sup>th</sup>	
Address														
Leaver		3 <sup>rd</sup>	3 <sup>rd</sup>	1 <sup>st</sup>	2 <sup>nd</sup>	1 <sup>st</sup>	2 <sup>nd</sup>	1 <sup>st</sup>		5 <sup>th</sup>	4 <sup>th</sup>		2 <sup>nd</sup>	
form														
received														
Progress				5 <sup>th</sup>	5 <sup>th</sup>	5 <sup>th</sup>								
check -														
Actual														
Progress							5 <sup>th</sup>		5 <sup>th</sup>					
check -														
Quote														
Document									3 <sup>rd</sup>				4 <sup>th</sup>	
/ Form														
enquiry														
How can I											5 <sup>th</sup>			
opt-out				1		1 ( )		<u> </u>				= .		

We are initiating a possibility of using a Chatbot (robot) as an online support tool to help with FAQs.

### **Telephone survey**

This is a new service starting in December 21.

Questions raised by email within 24hrs of call where a caller says they are willing to complete a short survey:

- 1. How easy was it for you to contact the Pensions Helpdesk today?
- 2. How confident are you that your question was resolved or will be resolved in the relevant timelines?
- 3. Based on your recent experience how strongly would you recommend using the Helpdesk to a colleague?
- 4. How satisfied were you with your overall experience today?

Question No.	1	2	3	4
Star Rating	1 2 3 4 5	1 2 3 4 5	1 2 3 4 5	1 2 3 4 5
December 21	0 0 0 4 23	1 1 0 5 20	1 0 1 4 21	0 2 1 2 21
January 22	0 0 0 10 49	4 0 0 7 48	0 1 2 5 51	2 1 1 4 51
February 22	0 0 1 1 25	0 0 0 2 25	0 0 0 2 25	0 0 0 2 25
March 22	0 0 2 8 29	1 1 3 8 26	0 2 1 3 33	1 1 1 6 30
April 22	0 0 0 6 39	0 0 1 6 38	0 0 2 6 37	0 0 0 6 39
May 22	0 0 0 7 44	0 1 1 5 44	0 0 1 6 44	0 1 2 2 46
June 22	1 1 5 8 39	0 2 6 11 35	0 2 5 5 42	0 2 5 7 40
July 22	0 0 1 3 16	0 0 1 4 15	0 0 1 2 17	?
August 22	0 1 1 5 20	0 1 0 6 20	0 1 0 4 22	0 1 0 5 21

Note: 5 Star is the highest and therefore best rating

An additional question was asked about how many times have your called in connection with your enquiry?

Month	First Call	Second Call	Third Call	Fourth or more
December 21	17	4	2	4
January 22	44	9	3	3
February 22	21	4	2	0
March 22	25	12	0	2
April 22	35	8	0	2
May 22	37	9	3	2
June 22	42	7	3	2
July 22	13	6	1	0
August 22	21	2	3	1



### Agenda Item 10

Report to: Pension Board

Date of meeting: 15 November 2022

By: Chief Internal Auditor

Title: Internal Audit Report - Pension Fund Governance 2022/23

Purpose: This report advises the Board of the outcome of the attached audit.

#### **RECOMMENDATIONS**

The Board is recommended to note the Internal Audit report on Pension Fund Governance 2022/23.

### 1. Background

- 1.1 The review of Pension Fund Governance 2022/23 (Appendix 1) was completed as part of the Internal Audit Strategy for Pensions 2022/23 and provides assurance on the overall effectiveness of the system's controls. This is the first report of the 2022/23 audit plan.
- 1.2 As a result of our work on Pension Fund Governance 2022/23, we were able to provide an opinion of **Substantial Assurance** over the controls in place, as we have in previous years, and this reflects the robustness of controls over the Fund's governance. The report contains a single, low risk, finding.

### 2. Conclusions and Reasons for Recommendation

2.1 The Pension Board is recommended to note the Internal Audit report.

RUSSELL BANKS
Orbis Chief Internal Auditor

Contact Officer: Nigel Chilcott, Audit Manager

Tel No.: 07557 541803

Contact Officer: Danny Simpson, Principal Auditor

Tel No.: 07701 394826

### **BACKGROUND DOCUMENTS:**

None





# **Internal Audit Report**

# Pension Fund Governance 2022/23

### **Final**

Assignment Lead: Jodie Lulham, Principal Auditor

Assignment Manager: Danny Simpson, Principal Auditor

Prepared for: East Sussex County Council

Date: August 2022



### **Report Distribution List**

### **Draft Report Distribution**

Sian Kunert, Head of Pensions Michael Burton, Pensions Manager – Governance and Compliance

### **Final Report Distribution**

As per the draft report distribution list, with the inclusion of: Ros Parker, Chief Operating Officer Ian Gutsell, Chief Finance Officer Pension Board Pension Committee

This audit report is written for the officers named in the distribution list. If you would like to share it with anyone else, please consult the Chief Internal Auditor.

East Sussex County Council - Internal Audit Key Contact Information

Chief Internal Auditor: Russell Banks, ☎ 07824362739, ⊠ russell.banks@eastsussex.gov.uk

Audit Manager: Nigel Chilcott, ☎ 01273 481992, ⊠ nigel.chilcott@eastsussex.gov.uk

**Anti-Fraud Hotline: 2** 01273 481995, ⊠ FraudHotline@eastsussex.gov.uk

#### 1. Introduction

- 1.1. East Sussex County Council (ESCC) administers and manages the East Sussex Pension Fund (the Fund) on behalf of 132 employers.
- 1.2. The Fund is responsible for managing assets for the long-term benefit of scheme members in accordance with statutory regulations. Whilst, the Pension Committee is responsible for making arrangements for the administration and investment of the Fund, they receive advice as appropriate from the Pension Board, which is a statutory requirement to assist the Scheme Manager (ESCC) in securing compliance with all relevant pensions' law, regulations and directions. The administration of the Pension Fund is undertaken by East Sussex County Council.
- 1.3. This audit assessed the effectiveness of the Fund's governance arrangements and sought to provide assurance that strategic oversight, risk management, reporting and communication processes are in place to maximise the likelihood that the Fund's objectives are met.
- 1.4. This report has been issued on an exception basis whereby only weaknesses in the control environment have been highlighted within the main body of the report.

### 2. Scope

- 2.1. The purpose of the audit was to provide assurance that controls are in place to meet the following objectives:
  - Governance arrangements are resilient and provide sufficient and effective oversight.
  - Risk management arrangements are robust.
  - Communication is efficient and effective.
  - Reporting arrangements ensure that poor performance is identified and corrected.

### 3. Audit Opinion

3.1. <u>Substantial Assurance</u> is provided in respect of Pension Fund Governance 2022/23. This opinion means that controls are in place and are operating as expected to manage key risks to the achievement of system or service objectives.

Appendix A provides a summary of the opinions and what they mean and sets out management responsibilities.

### 4. Basis of Opinion

- 4.1. Based on the testing undertaken, we have been able to provide an opinion of **Substantial Assurance** over the controls in place because:
- 4.2. There is a Pension Board and a Pension Committee in place, with clearly defined membership and agreed terms of reference setting out their remit. The Board and Committee meet regularly, and minutes of meetings are published online.
- 4.3. There is a comprehensive risk management policy in place which is subject to regular review and contains sufficient detail in relation to the risk management process to be followed by Fund officers.
- 4.4. The Pension Board and Committee provide scrutiny over the risk register on a regular basis, ensuring that risks are subject to sufficient challenge.
- 4.5. The Communication Strategy is up to date and covers communication with members (active, deferred and pensioner), as well as scheme employers, the Pension Committee and Board, and other key stakeholders. The team are complying with the communication strategy and sharing information with stakeholders. There are regular opportunities for communication between the Fund and employers, with support provided where necessary.
- 4.6. Investment performance is regularly reported to the Pension Committee, and there are clear processes in place to take action, should an investment not be performing as expected.
- 4.7. There is a Breaches Policy in place, which contains clear protocols for the identification and reporting of breaches, which is shared with the Pension Board and Committee on a regular basis to ensure oversight.
- 4.8. The Governance Manual for the ACCESS Pool is now in place as a working copy and has been approved by the S151 Officers associated with the group.
- 4.9. However, we did identify that skills evaluations have not yet been completed by all members of the Pension Board and Committee, increasing the risk that potential training needs have not been identified, and opportunities for strengthening the effectiveness of the Board and Committee may be missed.

### 5. Action Summary

5.1. The table below summarises the actions that have been agreed together with the risk:

Risk	Definition	No	Ref
High	This is a major control weakness requiring attention.		
Medium	Existing procedures have a negative impact on internal control or the efficient use of resources.		
Low	This represents good practice; implementation is not fundamental to internal control.	1	1
	Total number of agreed actions	1	

- 5.2. Full details of the audit findings and agreed actions are contained in the detailed findings section below.
- 5.3. As part of our quarterly progress reports to Audit Committee we track and report progress made in implementing all high priority actions agreed. Medium and low priority actions will be monitored and re-assessed by Internal Audit at the next audit review or through random sample checks.

### 6. Acknowledgement

6.1. We would like to thank all staff that provided assistance during the course of this audit.

# Internal Audit Report – Pension Fund Governance 2022/23 Detailed Findings

Ref	Finding	Potential Risk Implication	Risk	Agreed Action	
1	Skills Evaluations for Board and Committee Members Although it is acknowledged that there have been recent changes to the composition of the Pension Board and Committee, skills analyses have not been completed by all members of these groups, with only two out of seven Board members and four out of five Committee members having completed the evaluation at the time of testing.	Where all members of the Board and Committee have not undertaken a skills analysis, there is a risk that there any gaps in knowledge are not identified, resulting in reduced oversight and decision-making that is not fully informed.	Low	A skills evaluation is conducted onc of both the Pension Board and Comcomplete this in line with the approofficers chasing those members where training report is provided twice a yard and Committee of non-completaining requirements.  The next evaluation is due to be laud those not completing being actively have specific powers to compel Commembers to complete the evaluation. The in membership across the Board and the specialist nature of Pensions the analysis can only be completed after following induction training and expectations are provided in November.	imittee are asked to eved Training policy, with o have not completed. A rear where officers advise diance to complete enched in August and enched in August and enched in Board on but will liaise with the ere will often be changes d Committee and due to e knowledge and skills er some time in post posure to the LGPS, hence
Responsible Officer:  Michael Burton, Pensions Manager – Governance and Compliance		Target In	nplementation Date:	31 October 2022	

### **Appendix A**

### **Audit Opinions and Definitions**

Opinion	Definition
Substantial Assurance	Controls are in place and are operating as expected to manage key risks to the achievement of system or service objectives.
Reasonable Assurance	Most controls are in place and are operating as expected to manage key risks to the achievement of system or service objectives.
Partial Assurance	There are weaknesses in the system of control and/or the level of non-compliance is such as to put the achievement of the system or service objectives at risk.
Minimal Assurance	Controls are generally weak or non-existent, leaving the system open to the risk of significant error or fraud. There is a high risk to the ability of the system/service to meet its objectives.

### **Management Responsibilities**

The matters raised in this report are only those which came to our attention during our internal audit work and are not necessarily a comprehensive statement of all the weaknesses that exist, or of all the improvements that may be required.

Internal control systems, no matter how well designed and operated, are affected by inherent limitations. These include the possibility of poor judgment in decision-making, human error, control processes being deliberately circumvented by employees and others, management overriding controls and the occurrence of unforeseeable circumstances.

This report, and our work, should not be taken as a substitute for management's responsibilities for the application of sound business practices. We emphasise that it is management's responsibility to develop and maintain sound systems of risk management, internal control and governance and for the prevention and detection of irregularities and fraud. Internal Audit work should not be seen as a substitute for management's responsibilities for the design and operation of these systems.

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### Agenda Item 11

Report to: Pension Board

Date of meeting: 15 November 2022

By: Chief Finance Officer

Title: Quarterly budget report

Purpose: This report provides an update on the 2022/23 Forecast Financial Outturn

### **RECOMMENDATION**

The Board is recommended to note the 2022/23 Q2 forecast financial outturn position

### 1. Background

- 1.1 The East Sussex Pension Funds (the Fund) business plan and budget sets out the direction of travel, objectives and targets to be achieved in the financial management for the administering authority to carry out its statutory duties in a structured way. The Pension Committee is charged with meeting the duties of the Council as administering authority in respect of the Pension Fund.
- 1.2 At its meeting on the 24 February 2022 the Pension Committee agreed a budget of £7.141m to support the business plan for 2022/23. The budget estimates do not incorporate any provision for investment fees earned by fund managers where these are deducted at source by asset managers, or payment of pension benefit's as these are paid in line with statute and not a discretionary item.

### 2. Supporting information

### 2022/23 Outturn Report

- 2.1 The budget requirements for 2022/23 was set at decreased level from 2021/22 due to increased transparency on the costs affecting the Pension Fund after the in sourcing of the administration team.
- 2.2 The forecast outturn at the second quarter of 2022/23 is £6.393m, a decrease of £0.748m from the approved budget. The 2022/23 projected outturn against budget line items is shown at Table 2 below. The underspend mostly relates to the current vacancies, that are actively being recruited to and the expected reduction in manager fees due to lower asset values. The main movements to the budget are set out in Table 1 below and movements detailed in Paragraphs 2.3 to 2.9.

Table 1

	2022/23 Budget	2022/23 Current Outturn	Variance from last reported position
Staffing – Para 2.3	1,900	1,510	390
East Sussex County Council re-charges – Para 2.3	530	411	119
Actuarial – Para 2.4	200	155	45
Governance Consultancy – Para 2.4	-	55	-55
Communications – Para 2.5	42	5	37
Legal Fees – Para 2.6	78	43	35
Investment Manager Fee Invoices – Para 2.7	2,872	2,667	205
Consultancy & Service Providers - Benefits - Para 2.8	100	203	-103
Other Administration projects – Para 2.9	150	100	50
Other Minor movements	1,269	1,244	25
Total	7,141	6,393	748

- 2.3 The budget for staffing was set at £1.900m assuming full establishment. At the beginning of the year the Fund had 12 vacant posts, recruitment to these posts is under way with 5 new starters since the beginning of the year, however there have also been 3 leavers. Vacancies has resulted in an underspend of £0.390m from the agreed budget. East Sussex County Council recharges are partly linked to the actual full time equivalents of Fund staff, so a vacancies also reduce the associated costs. This has contributed £0.054m to underspend. In addition, there is £0.065m underspend from a removal double counting within the Budget for project work that ESCC are undertaking for the Fund (under Other Administration projects) and for the postal charges that are paid through ESCC instead of directly charged to the Fund (Admin operational support services)
- 2.4 The movement on Actuarial costs and Governance Consultancy costs are linked. Historically the Fund used its Actuary to undertake consultancy work which was not specifically actuarial in nature and recorded all these costs under the Actuarial Work. This work is now shown separately to provide a better understanding of these costs. As a result, the Actuarial costs have reduced by £0.045m and Governance Consultancy costs forecast spend of £0.055m. Total movement from the budget results in an overspend of £0.010k
- 2.5 The planned spend on communications for a replacement website, new communications software and development resources have been delayed due to redevelopment of the existing website and prioritisation of work in liaison with the communications working group. This results in a £0.037m underspend to the budget.
- 2.6 Legal costs are reported as a £0.035m underspend due to a reduction in reliance of third party providers to undertake activities on its behalf.
- 2.7 Since the beginning of the year the value of the Fund's investments have decreased. The fees the Fund pays managers are linked to the value of the assets under management. If these decrease the fees will also decrease, we have adjusted the expectation of the fee

level down to match the downturn in markets. This is a reduction of £0.205m to the expected fees for the year.

- 2.8 Consultancy and Service Providers Benefits represents spend on specific projects that are being run by third parties rather than the pension administration team. The Projects currently being run are the:
  - Annual Allowance
  - GMP
  - National Fraud Initiative
  - Mortality and address tracing

The Annual Allowance project is reflecting an overspend due to slippage of spend from 2021/22, resulting from a delay in data from employers, pushing the charges into the 2022/23 year and an overspend on the total project resulting from more complex cases than anticipated at the outset of the project.

2.9 There were 7 projects that were believed would take place during budget setting process for 2022/23. Analysis of the costs to date and work that has started anticipates that 4 of the projects will have started this year and that 3 will most likely slip into 2023/24 so the expected cost has been reduced reflect that this work is unlikely to place this year.

Table 2 2022/23 Outturn Report

2021/22 Outturn	Item	2022/23 Budget	2022/23 Actuals to July	2022/23 Forecast Outturn Q2	Variance to Budget
£000		£000	£000	£000	£000
	Pension Fund Staff Costs				
1,234	Staffing	1,900	-72	1,510	390
2	Recruitment costs	5	-	-	5
1,236	Sub Total	1,905	-72	1,510	395
	Pension Fund Oversight and Governance				
55	Actuarial	200	24	155	45
57	Employer Actuarial work	80	15	66	14
-38	Employer recharges	-80	9	-66	-14
-	Governance consultancy costs	-	27	55	-55
-	Communications	42	-	5	37
8	Training Costs	30	8	17	13
47	External Audit – Grant Thornton	35	-28	22	13
279	East Sussex County Council recharges	249	-	202	47
56	Legal Fees	78	14	43	35
70	Subscriptions and Other Expenses	72	52	67	5
534	Sub Total	706	121	566	140
	Investment activities				
216	Investment Advice	135	77	135	-
21	ESG Advice	50	24	50	-
139	Custodian	136	-	166	-30

110	ACCESS	125	1	125	-
3,210	Investment Manager Fee Invoices	2,872	663	2,667	205
3,696	Sub Total	3,318	765	3,143	175
	Pension Administration				
150	East Sussex County Council recharges	281	-	209	72
98	System Services and License	346	305	378	-32
156	Consultancy & Service Providers - Benefits	100	158	203	-103
-	Other Administration projects	150	10	100	50
218	Admin operational support services	289	16	269	20
14	Other Expenses	50	-	35	15
-3	Other Income	-4	-17	-20	16
633	Sub Total	1,212	472	1,174	38
6,099	Total	7,141	1,286	6,393	748

#### 3. **Conclusion and reasons for recommendation**

3.1 The Board is recommended to note the Q2 2022/23 outturn position.

### IAN GUTSELL **Chief Finance Officer**

Russell Wood, Pensions Manager: Investments and Accounting Russell. Wood@eastsussex.gov.uk Contact Officer:

Email:

### Agenda Item 12

Report to: Pension Board

Date: **15 November 2022** 

By: Chief Finance Officer

Title of report: Annual Report and Accounts 2021/22

Purpose of report: To present the Pension Fund's Draft Annual Report and Accounts

#### **RECOMMENDATION – The Board is recommended to:**

1) Note the draft Pension Fund Annual Report and Accounts 2021/22

2) Note the update from the External Auditor

### 1. Background

- 1.1 Under the Local Government Pension Scheme Regulations (LGPS) 2013 Clause 57 Annual Report. An administering authority must in relation to each year beginning on 1April 2014 and each subsequent year, prepare a document ("the pension fund annual report") which contains a report about the management and financial performance during the year of each of the pension funds maintained by the authority.
- 1.2 The authority must publish the pension fund annual report on or before 1 December following the Scheme year end. In preparing and publishing the pension fund annual report, the authority must have regard to guidance given by the Secretary of State.

### 2. Supporting Information

- 2.1 Annual Report Requirements Local authorities responsible for administering a pension fund (scheme manager) forming part of the Local Government Pension Scheme (LGPS) are required by the LGPS Regulations to publish a pension fund annual report. The publication of the annual report is separate from the authorities' own statutory accounts and contains financials statements in respect of the Pension Fund. Authorities are required to publish the annual report by 1 December. The Annual report will be presented to Committee for approval at its meeting on 30 November 2022.
- 2.2 It is the role of the Pension Committee to approve the Pension Fund annual report/accounts having considered whether appropriate accounting policies have been followed and any issues raised by the external auditor from the audit.
- 2.3 Accounting Requirements The Pension Fund financial statements should be prepared in accordance with proper accounting practices set out in the Code of practice on local authority accounting in the UK (the Code). The Code requires authorities to account for pension funds in accordance with IAS26 Retirement benefit plans. IAS26 provides guidance on the form and content of the financial statements prepared by pension funds. It compliments IAS19 Employee Benefits, which deals with the determination of the costs of retirement benefits in the financial statement of employers.
- 2.4 The deadlines for the production and audit of the accounts for 2021/22 have been confirmed as 30 November 2022 and then a deadline of 30 September for the following five years.

- 2.5 The audit of the 2021/22 Pension Fund accounts is still being finalised; no issues have been raised by the external auditor which give us cause to believe that an unqualified audit opinion will be given with regard to the pension fund.
- 2.10 A copy of the Draft Pension Fund Annual report and accounts 2020/21 is included in Appendix 1. This report will continue to be finalised and will be taken to Pension Committee for approval and publication by 1 December 2022.

### 3. Update on Progress from the external auditor on the audit of the Accounts

- 3.1 Grant Thornton, the external auditor, are working to produce their draft report on the findings of the 2021/22 Pension Fund Audit. This report needs to be reported to ESCC Audit Committee under its terms of reference to "Review the annual statement of accounts and the external auditor's report to those charged with governance."
- 3.2 The Pension Fund findings are due to be considered by the Audit Committee on 18 November 2022. There have been a number of challenges during the East Sussex County Council audit, from delays in the provision of information from external experts and resourcing of the audit, which mean that the final audit opinion will not be delivered by 30 November 2022. Whilst no material issues have been identified during the audit, the completion of last parts of audit work, file reviews and final sign off will happen into December 2022. The Pension Committee will consider the report on 30 November 2022, with the caveat that the audit is still to be finalised.
- 3.3 Grant Thornton's draft audit report is attached at Appendix 2 for the Board's consideration.

#### 4. Conclusion and reasons for recommendation

4.1 The Pension Fund Accounts set out the financial activities as asset values of the East Sussex Pension Fund during the 2021/22 financial year. The Pension Board is recommended to note the Pension Fund Annual report and accounts for 2021/22 and note the update from the external auditor.

### IAN GUTSELL Chief Finance Officer

Contact Officer: Sian Kunert, Head of Pensions

Email: Sian.kunert@eastsussex.gov.uk



# ANNUAL REPORT AND ACCOUNTS

2021-2022



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## **Welcome from Chair of Pension Committee**

As chair of the East Sussex Pension Fund (the Fund) Pension Committee, I have the pleasure in introducing the Fund's Annual Report and Accounts for 2021/22. The accounts focus on the financial activity in 2021/22, but so much more has been achieved over the past year, including delivering the first full year of the Pension Administration Team as an in-house service, and continuing to build and develop the overall Pension Team to provide a robust service to our members and employers, ensuring effective governance and embedding best practice and new ways of working. The Fund was recognised for all the hard work and changes it has implemented in the last couple of years by being awarded the Local Government Pension Scheme (LGPS) Fund of the Year (over £2.5bn) at the Local Authority Pension Fund (LAPF) Investment awards 2021 and was also highly commended for its climate strategy.

The Fund had £4,688m of funds under management at 31 March 2022 to meet the accrued benefits, with a funding position of 107% comparing assets to liabilities, putting it in a very strong position. The investment return for the year to 31 March 2022 was 10.6%, which was an outperformance of the benchmark by 0.5%, with returns outperforming the benchmark in each of the 1, 3 and 5 year periods. The membership of the Fund at March 2022 was 81,291 people (active -24,514, pensioner -23,131 and deferred -33,646) and 134 employer organisations.

The Pension Committee is responsible for managing the Fund, with the assistance of the Pension Board, Fund officers, external advisors and investment managers. As a part of the outputs that emerged from its governance review, the Fund fully implemented a major restructure of team resources in recognition of increasing regulatory demands on LGPS Funds and increased reporting requirements to ensure that the Fund has sufficient resources to implement its strategies and policies. Recruitment in all sectors is challenging, however, even with a number of vacancies, the Fund retained its high service standards as assessed by its Key Performance indicators.

The Fund has continued on its journey of responsible investment, and more specifically with its focus on climate change risk, with ongoing work and developments continuing into the coming months and years. The Fund has taken climate strategy as one of the key focuses of its ongoing work, to develop an in depth of understanding of the financial risks to the Fund of the climate emergency and focusing on ways in which the Fund can both reduce this risk but also find opportunities to help with the energy transition to find sustainable solutions. As a result of this strategic focus, the Fund has a Statement of Responsible Investment Principles which clearly sets out the Fund's beliefs on responsible investment and climate risk and how it manages these risks and commitments through investment decision making and implementation. The Fund's investments in companies which might carry significant longer run climate risks or in firms exposed to potential Environmental, Social and Governance (ESG) risks are only run by active managers who have a high conviction in the investments that they hold and are subject to robust screening and exclusion polices by these managers

As a result, the Fund now invests in a range of sustainable funds including two active impact managers who focus on companies which generate positive social or environmental impacts while generating a financial return. In addition, the Fund invests in a resource efficient mandate that invests in companies with reduced carbon emissions, reduced water usage and better waste management, as well as two mandates that are Paris aligned. The Fund continues to favour engagement with companies to have a say in how they are run and influence change, rather than reduce the investable market by excluding industries. The Fund does invest with some managers with exclusion polices, but our overall preference for engagement is aligned with guidance to the Fund from all governmental bodies and investor advisory groups. To support the focus on engagement the Fund now reports on engagement activity by publishing a quarterly report on voting and engagement activity covering its managers activities as well as the Funds own activities and that of our collaborative partners and plans to submit its first Stewardship Code submission in 2022.

The Fund has continued to be an active member of the ACCESS (A Collaboration of Central, Eastern and Southern Shires) investment pool, together with 10 partner LGPS Funds. By the end of 2021/22 a total of £23.9bn was invested on the ACCESS authorised contractual scheme (ACS) platform, with four new sub funds launched, invested across 26 sub funds. A further £11.2bn is managed via ACCESS for passive equities as pool aligned assets. In total, 60% of

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ACCESS Fund assets have been pooled. Further work is in progress to enable the ACCESS pool Authority's to start to invest in illiquid asset classes via the ACCESS pool which should start to be investable from early 2023.

The Pension Committee and Pension Board have worked tirelessly to transform the East Sussex Pension Fund landscape. I would like to take this opportunity to express my thanks for all the support and input provided by Committee and Board members and officers. I look forward to continuing to work with members and officers in the new financial year as the Fund seeks to meet the challenges of an ever-changing national and global environment. In presenting the Annual Report, I hope you find it helpful in understanding the Fund. We have made some major changes to our communications approach and the Fund website is now a ready source of up-to-date information, please log on to www.eastsussexpensionfund.org for further information.

## Councillor Gerard Fox

Chairman of the East Sussex Pension Fund





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## Welcome from Chair of Pension Board

As the Independent Chair of the Fund's Pension Board, I am happy to highlight some of the key areas of focus of the Board over the 2021/22 financial year.

This year has seen new people join the Pension Board, giving fresh insights into steps that can be taken to drive further improvements to those made in previous years. I am pleased to note that the steps taken by the Fund, with the support of the Pension Board, were recognised when is won the large Fund of the Year Award at the Local Authority Pension Fund Investment Awards.

In the past year the Fund has launched a new approach to providing training to members of both the Pension Board and Pension Committee. This has seen a range of events being offered, helping to develop and cement knowledge and understanding levels in line with the requirements laid out in legislation.

A significant topic for the Board in the past year has been supporting the review of the Fund's policies and procedures. Following the restructure of the management structure and recruitment of a number of additional officers, which built on the work supported by the Board in 2020/21, there has been a widespread review of the internal controls at the Fund to ensure best practice is followed. Members of the Board regularly input into these workstreams to provide oversight and commentary.

The Fund participates in the ACCESS Investment pool where its assets are co-invested with other LGPS funds and the year 2021/22 saw the Pension Board being involved with discussions on how the governance of that body could be improved. Board members have offered their full support to Officers and will continue to push for further improvements.

In support of the administration of the Fund, the Pension Board has provided input into the Key Performance Indicators (KPIs) agreed with the Pensions Administration Team. I am pleased to see that the KPIs agreed are challenging and continue to drive a high level of service to the Fund's members.

## **Looking Forward**

In my welcome last year, I discussed the expected work being done by The Pensions Regulator to combine various codes of practice. It is anticipated that this work will be complete in the financial year 2022/23. The Pension Board stands ready to support Officers of the Fund implement changes as necessary in advance of the new Code coming into force.

The Board also anticipates work will be required in the year ahead to prepare the Fund for onboarding to the Government's Pension Dashboard project, where individuals should be able to get information in one place on all the pension arrangements they are, or have been, members of The Board will also continue to assist the Pensions Administration Team with the cleansing of data and will provide input as required going forward.

The Scheme Advisory Board's recommendations from its Good Governance Project are also expected to be considered by Parliament and new legislation and guidance produced. The Fund has been monitoring these recommendations and taken steps to align itself to these suggestions. It is possible that Central Government may require some further alterations to be made.

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The Pension Board would like to thank the Fund's Officers and employers for the hard work they have put in over the past year. We look forward to further improvements in the year ahead as the Fund seeks to provide the best service it can to its members.

Ray Martin

**Chair of Local Pension Board** 



## Introduction to the LGPS



## **Local Government Pension Scheme**

The LGPS is a statutory scheme, established by an Act of Parliament, the Superannuation Act 1972 and, since April 2014 the Public Service Pensions Act 2013. The Local Government Pension Scheme Regulations 2013 came into force on 1 April 2014. Membership of the LGPS is open to all employees of local authorities except teachers, fire fighters and police, who have their own separate schemes. It is also open to employees of other employers specified within the legislation.

The LGPS is a registered public service pension scheme under Chapter 2 of Part 4 of the Finance Act 2004 meaning that members receive tax relief on contributions. The Scheme complies with the relevant provisions of the Pension Schemes Act 1993, the Pensions Act 1995 and the Pensions Act 2004.

The LGPS is one of the largest pension schemes in the UK. It is a defined benefit pension scheme meaning members pensions are based on their salary and how long they pay into the Scheme. LGPS pensions are not affected by how well investments perform, instead the LGPS provides a secure and guaranteed income every year when members stop working.

The LGPS is administered locally by 86 local pension funds in England and Wales. East Sussex County Council has a statutory responsibility as "Administering Authority" to administer and manage the East Sussex Pension Fund (the Fund) on behalf of all the participating employers of the Fund in East Sussex, and in turn the past and present contributing members, and their dependents. All duties in administering and managing the Pension Fund have been delegated to the East Sussex Pension Committee supported by the East Sussex Pension Board.

## The Fund is required to:

- collect employer and employee contributions, investment income and other amounts due as stipulated in LGPS Regulations
- pay the relevant entitlements as stipulated in LGPS Regulations
- invest surplus monies in accordance with the LGPS Regulations
- ensure that cash is available to meet liabilities as and when they fall due
- take measures as set out in the regulations to safeguard the Fund against the consequences of employer default
- carry out a triennial valuation process in consultation with the fund actuary
- prepare and maintain a Funding Strategy Statement and Investment Strategy Statement
- monitor all aspects of the Fund's performance and funding
- take environmental, governance and social factors into account within its investment strategy
- effectively manage any potential conflicts of interest

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The Fund must operate a Local Pension Board. The Pension Board helps the Fund comply with the LGPS rules, overriding pensions legislation and guidance from the Pensions Regulator. The Pension Board is made up of equal numbers of employer and member representatives.

Every three years the Fund manages a valuation of pension assets and liabilities, carried out by an independent actuary. This valuation calculates how much scheme employers should pay into the Scheme to ensure the Fund has enough money to pay the benefits, by setting employer contribution rates for each employer for the following three-year period. The most recent actuarial valuation was carried out as at 31 March 2019. The funding level for the Fund at the 2019 valuation was 107%. The next Triennial Valuation is carried out as at 31 March 2022 with changes to scheme employer contribution rates coming into effect from 1 April 2023.

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## **Scheme Management and Advisers**

Responsibility for the East Sussex Pension Fund is delegated to the County Council's Pension Committee Members with support from the East Sussex Pension Board. The Pension Board comprises members representing employers and members in the Fund with an Independent Chairman. The Pension Committee receives advice from the County Council's Chief Finance Officer, Actuary, Investment Consultants and an independent Investment Advisor.

Name of Fund support	Company/individuals	
Pension Committee Members - East Sussex	Gerard Fox (Chairman) – Conservative	
County Councillors	lan Hollidge (from September 2021) – Conservative	
	Paul Redstone (from June 2021) – Conservative	
	David Tutt – Liberal Democrats	
	Julia Hilton (from June 2021) – Green	
	Sam Adeniji (from June 2021 to September 2021) -	
	Conservative	
Pension Board Members -	Ray Martin – Independent Chairman	
pensionboard@eastsussex.gov.uk	Councillor Tom Druitt – Brighton & Hove City Council – Employer representative	
	Councillor Toby Illingworth (from September 2021 - Districts	
	& Borough Councils - Employer representative	
	Councillor Chris Collier (to September 2021) – Districts &	
	Borough Councils – Employer representative	
	Stephen Osborn - Educational Bodies - Employer	
	representative	
	Niki Palermo – GMB – Member Representative	
	Lynda Walker – Unison – Member Representative	
Scheme administrator	Diana Pogson – Pensioner – <b>Member Representative</b>	
77 7 7 11 11 11 11 11 11 11 11 11 11 11	East Sussex County Council - Pensions@eastsussex.gov.uk	
Bankers to the Fund	NatWest Bank	
Auditor	Grant Thornton UK LLP - London	
Pension Fund Officers -	Treasurer / S151 officer: lan Gutsell	
esccpensionsmanager@eastsussex.gov.uk	Head of Pensions: Sian Kunert	
	Head of Pension Administration: Paul Punter	
	Investments and accounting: Russell Wood	
	Governance and compliance: Mike Burton	
Activities	Employer engagement: Tim Hillman	
Actuary	Barnet Waddingham - 163 West George Street, Glasgow, G2 2JJ	
Legal advisors	Appointed from National LGPS Framework for Legal Services	
Investment Consultant	ISIO	
Independent adviser	William Bourne	
Asset Pool	ACCESS Pool	
Asset Pool Operator	Link Funds Solution	
Fund managers	Adams Street Partners, Atlas, Baillie Gifford* Harvourvest,	
	Longview Partners*, M&G**, Newton*, Pantheon, Ruffer*,	
	Schroders, Storebrand, UBS, Wellington, WHEB	
Custodian	Northern Trust	
AVC Provider	Prudential	

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\* Appointed through the ACCESS Pool operator. \*\* Bond mandates appointed through ACCESS other mandates directly appointed.

## Bodies to which the fund is member, subscriber or signatory

Pensions and Lifetime Savings Association (PLSA) Local Authorities Pension Fund Forum (LAPFF) CIPFA Pensions Network

Club Vita

Local Government Association (LGA)

Local Government Pension Scheme National Framework:

- Passive Investments,
- Legal Services,
- Actuarial Benefits and, Governance
- Investment Management Consultancy Services
- Stewardship Advisory Services
- Pensions Administration Software

Principles for Responsible Investing (PRI)
Institutional Investors Group on Climate Change (IIGCC)
Pensions for Purpose
Financial Reporting Council (FRC) Stewardship Code 2020\*
Scheme Advisory Board (SAB)

\*Commitment made, Statement to be send to FRC for consideration in 2022



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## Governance

## **Pension Committee**

East Sussex County Council (Scheme Manager) operates a Pension Committee (the Pension Committee) for the purposes of facilitating the administration of the East Sussex Pension Fund, i.e., the Local Government Pension Scheme that it administers. Members of the Pension Committee owe an independent fiduciary duty to the beneficiaries of the Pension Fund. Such members are therefore expected to carry out appropriate levels of training to ensure they have the requisite knowledge and understanding to properly perform their role.

## **Pension Board**

The Scheme Manager is also required to establish and maintain a Pension Board, for the purposes of assisting with its duties. The Pension Board is constituted under the provisions of the Local Government Pension Scheme (Governance) Regulations 2015 and the Public Service Pensions Act 2013. Members of the Pension Board should also receive the requisite training and development to enable them to properly perform their compliance role, as required by legislation.

## **ACCESS Pool Joint Committee**

The ACCESS Pool operates a Joint Committee which has been set up through an Inter Authority Agreement (IAA) which was formalised and executed by each Individual Authority between May and June 2017 and came into effect on the 31 July 2017 at the first formal Joint Committee meeting. The role of the ACCESS Joint Committee, which has one representative from each participating Fund, is to:

- Ensure pool delivers value for money;
- Appointment and termination of the Operator;
- Ensures pool meets needs of individual funds e.g. sub-funds the operator must provide to support individual fund strategies;
- Set pool level policies e.g. sharing of costs;
- Monitor Operator performance against KPIs; and
- Monitor investment performance

In future years representatives of the Pension Boards from the 11 LGPS Funds which participate in the ACCESS Pool will attend Joint Committee meetings as observers in rotation. This is to increase transparency.

## Committee membership and attendance

During the year ended 31 March 2022 there were 5 meetings of the Pension Committee, 4 meetings of the Pension Board along with the annual employers' forum.

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## Member attendance at committee meetings during 2021/22

## a) 2021/22 - Pension Committee Members

East Sussex County Councillors	Nos. of meetings attended
Gerard Fox (Chairman)	5/5
Sam Adeniji	2/2
Penny di Cara <sup>1</sup>	1/1
Julie Hilton	5/5
lan Hollidge	3/3
Paul Redstone	4/5
Colin Swansborough <sup>2</sup>	I/I
David Tutt	4/5

## b) 2021/22 - Pension Board Members

East Sussex County Councillors	Nos. of meetings attended
Ray Martin - Independent Chairman	4/4
Councillor Chris Collier - Districts & Borough Councils	0/1
Councillor Tom Druitt - Brighton & Hove City Council	3/4
Councillor Toby Illingworth – Districts & Borough Councils	2/3
Stephen Osborn - Educational Bodies	4/4
Niki Palermo - Employee Representative - Active & Deferred	3/4
Diana Pogson - Pensioners	3/3
Lynda Walker - Employee Representative - Active & Deferred	3/4

## c) 2021/22 - Member attendance at ACCESS Pool joint committee meetings

2020/21 Joint Committee Members	Nos. of meetings attended
Gerard Fox - East Sussex County Councillor	3/4
Paul Redstone – East Sussex County Councillor*	1/1

<sup>\*</sup>Cllr. Redstone attended one meeting as a substitute for Cllr. Fox

## The Knowledge and Skills Framework

The Fund's objectives relating to knowledge and understanding are to:

- Ensure the Fund is appropriately managed and those individuals responsible for its management and administration have the appropriate knowledge and expertise;
- Ensures that there is the appropriate level of internal challenge and scrutiny on decisions and performance of the Fund;
- Ensure the effective governance and administration of the Fund; and

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<sup>&</sup>lt;sup>1</sup> Acted as a substitute for Cllr. Redstone

<sup>&</sup>lt;sup>2</sup> Acted as a substitute for Cllr. Tutt

 Ensure decisions taken are robust and based on regulatory requirements or guidance of the Pensions Regulator, the Scheme Advisory Board (SAB) and the Secretary of State for Levelling Up, Housing and Communities.

## CIPFA/Solace Knowledge and Skills Framework - Pension Fund Committees

Although there is currently no legal requirement for knowledge and understanding for members of the Pension Committee, it is the Fund's opinion that members of the Pension Committee should have no less a degree of knowledge and skills than those required in legislation by the Local Pension Board. The SAB's 'good governance' project signals a much stronger requirement on Pension Committee members knowledge and understanding.

The CIPFA framework, that was introduced in 2010, covers six areas of knowledge identified as the core requirements:

- Pensions legislative and governance context;
- Pension accounting and auditing standards;
- Financial services procurement and relationship development;
- Investment performance and risk management;
- Financial markets and products knowledge; and
- Actuarial methods, standards and practice.

Under each of the above headings the Framework sets out the knowledge required by those individuals responsible for Fund's management and decision making.

## CIPFA Technical Knowledge and Skills Framework - Local Pension Boards

CIPFA extended the Knowledge and Skills Framework in 2015 to specifically include Pension Board members, albeit there is an overlap with the original Framework. The 2015 Framework identifies the following areas as being key to the understanding of local pension board members:

- Pensions Legislation;
- Public Sector Pensions Governance;
- Pensions Administration;
- Pensions Accounting and Auditing Standards;
- Pensions Services Procurement and Relationship Management;
- Investment Performance and Risk Management;
- Financial markets and product knowledge; and
- Actuarial methods, standards and practices.

## Links to The Scheme Advisory Board's Good Governance project

In February 2019 the Scheme Advisory Board commissioned Hymans Robertson to consider options for enhancing LGPS governance arrangements to ensure that the Scheme is ready for the challenges ahead and at the same time retains local democratic accountability. Following extensive consultation and engagement with the LGPS community the SAB has published 3 reports. The most recent report, published in February 2021, includes recommendations on the following areas:-

 Conflicts of Interest – Funds will be expected to produce and publish a policy covering actual, potential and perceived conflicts of interest

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- Representation Funds will produce and publish a policy on the representation of members and employers, explaining how voting rights work
- Knowledge and Understanding Highlighting that key individual should have the knowledge and understanding to fulfil their functions, including the s.151 Officer.
- Service delivery This covers publishing details of decision makers' roles and responsibilities, publishing an administration strategy, reporting on performance and including the Committee in business planning.
- Compliance and Improvement Undergoing a biannual Independent Governance review

The findings of the Good Governance Review have yet to be formally adopted in statutory form, however, the Administering Authority recognises the principles behind the recommendations and seeks to embed them into the culture of the East Sussex Pension Fund.

## The Pensions Regulator's E-learning toolkit

The Pensions Regulator has developed an online toolkit to help those running public service schemes understand the governance and administration requirements set out in its Code of Practice 14 - Governance and administration of public service pension schemes.

The toolkit covers 7 short modules, which are: Conflicts of Interests; Managing Risk and Internal Controls; Maintaining Accurate Member Data; Maintaining Member Contributions; Providing Information to Members and Others; Resolving Internal Disputes; Reporting Breaches of the Law.

The modules of the Regulator's toolkit are by their very nature generic, having to cater for all public service pension schemes. While they give a minimum appreciation of the knowledge and understanding requirements set out in the Code of Practice, they do not cater for the specific requirements of the individual public service schemes.

As a result, the Regulator's toolkit does not cover knowledge and skills requirements in areas such as Scheme regulations, the Fund's specific policies and the more general pension's legislation. The Trustee Toolkit, a separate aid produced by the Pensions Regulator, includes a newly updated module on scams.

Whilst the Trustee Toolkit is designed for Trustees of private occupational pension schemes, some aspects of it have value for those connected to public service pension schemes. An example a module which is relevant to the Fund is the one focused on transfer-out legislation and scams, which Pension Board and Pension Committee members have been asked to take along with appropriate Officers.

The Pension Committee under the constitution of East Sussex County Council, has the responsibility "To make arrangements for the investment, administration and management of the Pension Fund".

Members of the Committee must, therefore, have an understanding of all aspects of running the Fund and how to exercise their delegated powers effectively.

Members of the Pension Committee require an understanding of:

- Their responsibilities as delegated under the constitution of East Sussex County Council as the administering authority for the Fund;
- The requirements relating to pension fund investments;
- The management and administration of the Fund;
- Controlling and monitoring the funding level; and
- Effective governance and decision making in relation to the management and administration of the Fund.

There also exists a specific requirement under MiFID II, that those making investment decisions, must be able to demonstrate that they have the capacity to be treated as professional investors.

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## **Expectations on Pension Committee Members**

The role of Pension Committee member is an important one and there are certain expectations on those undertaking the role. These include:

- A commitment to attend and participate in training events and to adhere to the principles of the Training Strategy;
- The ability to use acquired knowledge to participate in meetings and to ask questions constructively of the information provided by officers, advisers and others;
- Judge the information provided in a fair and open-minded way that avoids pre-determining outcomes; and
- Operate within the terms of reference for the Pension Committee and the elected member code of conduct.

### **Local Pension Board**

Under the constitution the Local Pension Board is required to provide assistance to East Sussex County Council as the LGPS Scheme Manager in securing compliance with:

- LGPS Regulations and any other legislation relating to the governance and administration of the LGPS;
- Requirements imposed in relation to the LGPS by The Pensions Regulator;
- The agreed investment strategy; and
- Any other matters as the LGPS regulations may specify.

The role of the Local Pension Board is to provide assistance to the administering authority to ensure that the Fund is well run and complies with its legal responsibilities and best practice. The Local Pension Board does not replace the administering authority or make decisions which are the responsibility of the administering authority.

Local Pension Board members must be conversant with:

- The relevant LGPS Regulations and any other regulations governing the LGPS;
- Guidance issued by The Pensions Regulator and other competent authorities, relevant to the LGPS;
- Any policy or strategy documents as regards the management and administration of the Fund; and
- The law relating to pensions and such other matters as may be prescribed.

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## Report of the Pension Board

Report to Pension Committee

Date of meeting 17 June 2022

By Local Pension Board

Title Report of Pension Board to Pension Committee

Purpose Report to Pension Committee, to understand the work completed

by the Pension Board

## **RECOMMENDATIONS:** The Pension Committee is recommended to:

1) Note the report covering the work completed in year by the Pension Board.

## I. Background

- 1.1 This document outlines the actions taken by the Local Pension Board of the East Sussex Pension Fund (ESPF). It also details the training undertaken in the past 12 months to enable individual Pension Board members to develop and maintain the required level of knowledge and understanding to enable them to fulfil their function of supporting the Administering Authority, which is also known as the Scheme Manager.
- 1.2 This document will allow the Pension Committee to build a more detailed understanding of the work being done by the Pension Board to improve the operation of ESPF.

## 2. Membership and attendance

2.1 The membership of the Local Pension Board over the past year has been

#### **Employer Representatives**

- Stephen Osborn Deputy Director of Finance, University of Brighton
- Cllr. Tom Druitt Brighton & Hove City Council
- Cllr. Chris Collier East Sussex District and Borough Councils (to May 2021)
- Cllr. Toby Illingworth- East Sussex District and Borough Councils (from July 2021)

## Member Representatives

- Lynda Walker UNISON
- Niki Palermo GMB
- Diana Pogson Pensioners' representative (until December 2021)
- Neil Simpson Pensioners' representative (from March 2022)

## Independent Chair

- Ray Martin
- 2.2 Following the Local Elections of 5 May 2021, the employer representative nominated by the Borough and District Councils, Councillor Collier, was elected to East Sussex County Council and stood down from the Pension Board. Borough and District Councils were invited to nominate candidates to fill the vacancy. Cllr. Toby Illingworth was appointed by the Governance Committee in July 2021.
- 2.3 Diana Pogson stepped down at the end of her term on the Pension Board as she decided she did not wish to be considered for a new term. All Pensioner members were asked if they wished to be considered for the vacant

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position and after an extensive process, detailed in Board and Committee papers for the February 2022 meetings, Neil Simpson was appointed by the Governance Committee. His first Pension Board meeting was on 27 May 2022.

2.4 Attendance at meetings has generally been good since the last report to the Committee and all meetings have been quorate. Attendance at meetings is detailed on the table below. Neil Simpson was appointed after the last meeting of 2021/22, so attendance is not included in the table.

	I June 2021	14 September 2021	5 November 2021	10 February 2022
Stephen Osborn	Υ	Υ	Υ	Y
Cllr. Tom Druitt	Y	N	Υ	Υ
Cllr. Chris Collier	N			
Cllr. Toby Illingworth		Υ	Υ	Υ
Lynda Walker	Υ	Υ	N	Y
Niki Palermo	Υ	Υ	N	Υ
Diana Pogson	Υ	Υ	Υ	
Ray Martin	Υ	Y	Y	Y

### 3. Work of the Pensions Board

- 3.1 Meetings are held shortly (no less than 2 weeks) before each Pension Committee meeting, where all papers relating to administration, governance, policy, audit and communications are first considered by the Board prior to final versions being presented at Committee for approval. This allows the Board to feed in on matters of governance and represent the views of members and employers in the documents that are then taken for approval.
- 3.2 Members of the Pension Board sit upon, and have attended meetings of, the Communications Working Group, the Administration Working Group and the McCloud Working Group. By sitting on the working groups members of the Pension Board are able to use their knowledge and experience to support officers of the Fund during the development of new policies and procedures. This year the Pension Board members have, amongst other things, driven forward the work and thought into Communications of the Pension Fund to all stakeholders; provided input to the ACCESS Investment Pool about how it could improve its governance standards with member representation and driven consideration as to whether the Pension Board is an appropriate size.
- 3.3 The Pension Board considers its work programme at each meeting taking into account the regular items it sees and what is planned for upcoming Pension Committee meetings and are able to request areas of focus to be added to the Board work plan. An example of this is a request from the Pension Board for Officers to research approaches taken in relation to the size of Pension Boards at other funds in the LGPS, along with the potential advantages and disadvantages of increasing the number of Pension Board members. Such actions demonstrate a commitment to improving governance standards.

#### 4. Actions

- 4.1 Since the last Pension Board report in September 2021, members of the Pension Board have supported Officers and the Pension Committee by collaborating in the production of a letter to an Employer that has consistently fallen short of expected standards. This letter was sent to the Employer's most senior officer to reinforce the message provided by Officers that improvements must be made to the provision of data to the Fund or consequences will be applied in line with the Pension Administration Strategy.
- 4.2 The Board has reviewed and approved new Terms of Reference for the Administration Working Group and the Communications Working Group. This took into account the setting up of the Communications Working Group and that the Working Group that pre-existed the Administration Working Group (the Data Improvement Working Group) had fulfilled its purpose and was in need of a change of emphasis to stay relevant to the operation of the Fund.

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- 4.3 Members of the Pension Board have consistently provided input into the approach taken in relation to breaches of law. This has led to Officers being supported reporting an Employer to The Pensions Regulator for providing incorrect data. The support extended to providing input on how matters could be put right.
- 4.4 Due to the focus on communications and employer engagement by the Board the work on contributions monitoring and collection of funds has continued to improve over the year and the Pension Boards focus has been a key driver in getting more than half of the Fund employers onto i-connect to enable monthly data provision, meaning members data is much more robust and year end processes will be simplified for those employers and the pensions team.
- 4.5 As part of the work that has been undertaken by the Communications Working Group there have been major changes to the style and content of the newsletters sent by the Fund to try to present items in a way that will capture members and employers' attention and make it easier for them to focus on items of interest. In addition, consideration was given to the questions to be sent to scheme members and scheme employers for the 2022 survey to identify where improvement can be made in service provision and reporting. The working group also looked at simplification of the terminology used in the new web-site to improve usability by stakeholders and also worked with officers on rewriting the Communications Strategy which is a source of information to Scheme Members and Scheme Employers.

## 5. Training

- 5.1 In the past year the Pension Board, along with members of the Pension Committee, have been offered a range of training opportunities. Additionally details of reading material and relevant podcasts have been provided.
- 5.2 Since the last report, Pension Board members have attended the Employers' forum; the PLSA Annual Conference and training on the forthcoming Valuation. Additionally, Pension Board members attended training on climate change and the Task Force on Climate Related Financial Disclosures.
- 5.3 In the February 2022 meeting, the Pension Board discussed obtaining licenses for an online training service provided by Hymans Robertson. The Board decided that it did not want to take up this opportunity and instead asked of a cheaper alternative to be explored.

#### 6. Structure of the Pension Board

- 6.1 The Pension Board is currently considering whether it believes its structure could be improved. It has asked Officers to provide a paper, which will be presented to a future meeting, looking at the approaches being taken across the LGPS looking at beak practice.
- 6.2 The consideration of the Pension Board's structure is part of an ongoing commitment to ensure the Pension Board is operating as effectively as possible and in the best position it can be to fulfil its role of supporting the Pension Committee.

Ray Martin

**Chair of ESPF Local Pension Board** 

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## **Scheme Administration**

## **Service Delivery**

During 2021/22, East Sussex County Council as Administering Authority for the East Sussex Pension Fund undertook the day to day pensions administration via it's in-house pensions team.

The Pensions Administration team were responsible for:

- administering the LGPS on behalf of the ESPF scheme employers in accordance with relevant legislation and Pension Committee decisions
- calculation of actual pensions and lump sums for retiring members of the LGPS and provision of retirement estimates
- maintenance of the Pensions Administration database and provision of annual benefit statements for active and deferred members
- creation of new starters records, including transfers in where appropriate
- · administration and calculations relating to leavers
- payment of pensions, increases thereon and other entitlements

Communication with members is, where possible, via the Member Self Service cloud-based website (MyPensionsPortal). This includes Annual Benefit Statements, member newsletters, beneficiary nominations, updating personal details and carry out benefit calculations.

Employers also has been introduced to a new i-Connect cloud-based portal through which they can upload their monthly payroll salary and contribution data directly into the Pension Administration database. An Employers newsletter was also provided.

The Pension Fund website <u>www.eastsussexpensionfund.org</u> provides scheme members and employers access to upto-date information on both the LGPS and the East Sussex Pension Fund.

Administration of the Fund is a standing agenda item at the quarterly Pension Board and Committee meetings to ensure the service is managed and governed well. Key Performance Indicators, staffing and projects are reviewed and discussed at each meeting.

## **Internal Dispute Resolution Procedure**

The LGPS is required by statute to make arrangements for the formal resolution of any disagreements on matters in relation to the scheme that may arise between the managers of the Scheme and the active, deferred and pensioner members or their beneficiaries or representatives.

Where complaints cannot be resolved informally, there is access to a two-stage dispute resolution procedure. The first stage of this process is for the complainant to ask the Adjudicator appointed by the East Sussex Pension Fund to consider the matter under dispute. If the complainant is not satisfied with the response they can ask for a further review of the decision, along with any new evidence they might provide. The person responsible for reviewing stage two complaints is the Assistant Chief Executive. Ultimately the complainant has the right to refer their complaint to The Pension Ombudsman and seek assistance from the Money and Pensions Service.

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The following table summarises the number of disputes made through the Fund's Internal Dispute Resolution Procedure at each stage of appeal:

Dispute category – First stage	Number in 2021/22
First Stage	10
Upheld	8
Declined	2
Ongoing	0

Dispute category Second Stage	- Number in 2021/22
Second Stage	3
Upheld	0
Declined	3
Ongoing	0

This table reflects the position for the 2021/22 financial year and is not the current position. Not all complaints resolved in this timeframe were raised in the same financial year and the numbers quoted include complaints raised in 2020/21 but were not resolved in the same financial year.

## Key administration performance indicators

Performance Indicator	Impact	Measure	Target %	Achieved by Fund %
Death notification acknowledged, recorded and documentation sent	Medium	Within 2 days	95%	100%
Award dependent benefits (Death Grants)	High	Within 5 days	95%	98%
Retirement notification acknowledged, recorded and documentation sent	Medium	Within 7 days	95%	95%
Payment of lump sum made	High	Within 5 days	95%	98%
Calculation of spouses' benefits	Medium	Within 5 days	90%	97%
Transfers In - Quote (Values)	Low	Within 10 days	90%	85%
Transfers In - Payments	Low	Within 25 days	90%	92%
Transfers Out - Quote	Low	Within 10 days	90%	98%
Transfers Out - Payments	Low	Within 10 days	90%	96%
Employer estimates provided	Medium	Within 15 days	95%	94%
Employee projections provided	Low	Within 15 days	95%	97%
Refunds	Low	Within 10 days	95%	99%
Deferred benefit notifications	Low	Within 15 days	95%	100%

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## **Number of complaints**

Scheme year	Number
2020/21	18
2021/22	47

It should be noted that there has been a fundamental shift in the definition of what is a complaint since the Pension Administration service has been brought back in-house. Now the team record any inkling of a complaint or where there is a possible maladministration with a financial consequence for the Fund.

## Financial indicators of administrative efficiency

The table below shows management expenses by members. The benchmark used is the average fund costs from the SF3 returns.

Investment management expenses	ESPF Unit costs per member 2020/21	ESPF Unit costs per member 2021/22	Benchmark unit costs 2020/21
Excluded	£44.75	£33.83	£35.90
Included	£220.43	£328.19	£274.34

## **Key staffing indicators**

During 2021/22, staffing numbers within Pension Administration decreased from 18.9 to 17.5 FTE. The team was carrying 9 vacancies.

This provides the fund with a staff to fund member ratio of 1:4,630.

With average reportable KPI cases per member of staff ratio of 1:511

## **Membership**

During 2021/22 the number of contributing members within the Pension Fund decreased by 0.80% from 25,002 to 24,801. In summary, the number of members contributing to the Scheme is:

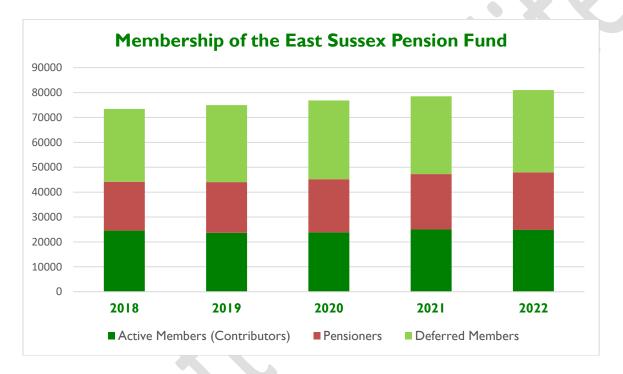
Investment management expenses	Number of members 2020/21	Number of members 2021/22
East Sussex County Council	8,163	8,054
Scheduled bodies	16,360	16,349
Admitted bodies	479	398
Total	25,002	24,801

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The number of pensioners in receipt of payments from the Fund increased from 22,230 to 23,173 (or 4.07%).

The following table and bar chart provide a summary of contributing members, pensioners in payment and deferred pensioners over the last five years:

	Mar-18	Mar-19	Mar-20	Mar-21	Mar-22
Active Members (contributors)	24,570	23,646	23,835	25,002	24,801
Pensioners (inc dependents)	19,597	20,403	21,335	22,230	23,173
Deferred Members	29,253	30,916	31,622	31,234	33,043
Total	73,420	74,965	76,792	78,466	81,017



Under the Local Government Pension Scheme (LGPS) (Administration) Regulations 2013, the East Sussex County Council administers the Pension Fund for approximately 81,000 individuals employed by 132 different organisations. Underpinning everything we do is a commitment to putting our members first, demonstrating adherence to good practices in all areas of our business and controlling costs to ensure we provide outstanding value for money.

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## New pensioners by pensioner type

Pensioner type	Number
Normal Retirements	333
Redundancies	63
III Health	31
Employee's Choice of Early Pension	884
Total New Pensioners	1,311

## 2020 Annual Benefit Statement

The ABS statutory deadline was 31 August 21 (31 October last year due to Covid-19) and the results of statements issued for eligible members were as follows:

Member	2020	2021	
category			
Actives	97.20%	96.31%	
Deferred	99.77%	99.69%	

The Pension Board and Committee meetings both discussed about whether it was appropriate to treat the result as a reportable breach. The decision was determined not to report but the chairs of the Board and Committee wrote to the B&HCC CEO (as that employer accounted for 62% of the failures). The letter dated 20<sup>th</sup> December 2021 was clear it was a close decision not report them to the Pensions Regulator and to ensure they are aware of the seriousness of the situation, to be clear we have their management support and a commitment to switch to i-Connect in the near future.

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## **Actuarial report**

# East Sussex County Council Pension Fund Actuary's statement as at 31 March 2022

## **Barnett Waddingham LLP**

31 May 2022

#### Introduction

The last full triennial valuation of the East Sussex County Council Pension Fund (the Fund) was carried out as at 31 March 2019 as required under Regulation 62 of the Local Government Pension Scheme Regulations 2013 (the Regulations) and in accordance with the Funding Strategy Statement of the Fund. The results were published in the triennial valuation report dated 31 March 2020.

## Asset value and funding level

The results for the Fund at 31 March 2019 were as follows:

- The market value of the Fund's assets as at 31 March 2019 was £3,633m.
- The Fund had a funding level of 107% i.e. the value of assets for valuation purposes was 107% of the value that they would have needed to be to pay for the benefits accrued to that date, based on the assumptions used. This corresponded to a surplus of £247m.

## **Contribution rates**

The employer contributions rates, in addition to those paid by the members of the Fund, are set to be sufficient to meet:

- the annual accrual of benefits allowing for future pay increases and increases to pensions in payment when these fall due;
- plus an amount to reflect each participating employer's notional share of the Fund's assets compared with 100% of their liabilities in the Fund, in respect of service to the valuation date.

The primary rate of contribution on a whole Fund level was 18.0% of payroll p.a. The primary rate as defined by Regulation 62(5) is the employer's share of the cost of benefits accruing in each of the three years beginning I April 2020.

In addition, each employer pays a secondary contribution as required under Regulation 62(7) that when combined with the primary rate results in the minimum total contributions. This secondary rate is based on their particular circumstances and so individual adjustments are made for each employer.

Details of each employer's contribution rate are contained in the Rates and Adjustments Certificate in Appendix 3 of the triennial valuation report.

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## **Assumptions**

The key assumptions used to value the liabilities at 31	Assumptions used for the 2019 valuation	
March 2019 are summarised below: Assumptions		
Financial assumptions		
Market date	31 March 2019	
CPI inflation	2.3% p.a.	
Long-term salary increases	2.3% p.a.	
Discount rate	4.0% p.a.	
Demographic assumptions		
Post-retirement mortality		
Base tables	Based on Club Vita analysis	
Projection model	CMI 2018	
Long-term rate of improvement	1.25% p.a.	
Smoothing parameter	7.0	
Initial addition to improvements	0.5% p.a.	
Males	0.25% p.a.	
Females		

Full details of the demographic and other assumptions adopted as well as details of the derivation of the financial assumptions used can be found in the 2019 valuation report.

## Updated position since the 2019 valuation

## Update to funding basis and assumptions

The Fund appointed a new fund actuary with effect from I January 2021. For employers commencing participation in the Fund on or after I January 2021, the calculated contribution rate will be set to meet a funding target over a specified time horizon. The funding target is set based on a single set of financial assumptions. These assumptions are set so as to achieve broad consistency with the previous fund actuary's approach.

With effect from 1 January 2021, the salary growth assumption was reviewed, and salaries are now assumed to increase at CPI plus 1.0% p.a. with no additional promotional salary scale. The derivation of CPI is discussed below. We have updated the derivation of the CPI inflation assumption to be 0.8% p.a. below the 20 year point on the Bank of England (BoE) implied inflation curve. The assumption adopted at the 2019 valuation was that CPI would be 1.0% p.a. below the 20 year point on the BoE implied inflation curve. This update was made following the Government's response (on 25 November 2020) to the consultation on the reform of RPI, and the expectation that the UK Statistics Authority will implement the proposed changes to bring RPI in line with CPIH from 2030. This updated approach leads to a small increase in the value of liabilities.

The discount rate assumption is set with reference to the Fund's long term investment strategy and therefore reflects the long term expected return on assets for the Fund. We have included in the discount rate assumption an explicit prudence allowance of 1.1%. This incorporates an allowance for current uncertainties in LGPS benefits (relating to the effects of the McCloud/Sargeant judgement and the cost cap).

### Liabilities

The key assumption which has the greatest impact on the valuation of liabilities is the real discount rate (the discount rate relative to CPI inflation) – the higher the real discount rate the lower the value of liabilities. As at 31 March 2022, the real discount rate is estimated to be lower than at the 2019 valuation due to lower future expected returns on assets in excess of CPI inflation.

The update to the CPI assumption mentioned above leads to a small increase in the value of liabilities. The value of liabilities will also have increased due to the accrual of new benefits net of benefits paid.

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It is currently unclear what the impact of the COVID-19 pandemic is on the Fund's funding position. It is expected that COVID-related deaths will not have a material impact on the Fund's current funding level, however, impact on future mortality rates may be more significant and we will be reviewing the Fund's mortality assumption as part of the next valuation.

#### **Assets**

Returns over the year to 31 March 2022 have remained strong resulting in an increase in asset values. As at 31 March 2022, in market value terms, the Fund assets were more than where they were projected to be based on the previous valuation.

## **Overall position**

On balance, we estimate that the funding position (allowing for the revised funding basis) has improved compared to the funding position as at 31 March 2019. Future investment returns that will be achieved by the Fund in the short term are more uncertain than usual, in particular due to market volatility following the Russia-Ukraine crisis and other economic factors such as higher levels of inflation. There is also uncertainty around future benefits due to the McCloud/Sargeant cases. The Fund could opt to monitor the funding level using LGPS Monitor on a regular basis. The next formal valuation is being carried out as at 31 March 2022 with new contributions effective from 1 April 2023.

Barry McKay FFA - Partner, Barnett Waddingham LLP

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## **Employers**

The East Sussex Pension Fund was established in 1974 to cover the future pension entitlement of all eligible employees of the County Council and former District Councils. The Fund excludes provision for teachers, police officers and fire fighters, for whom separate arrangements exist. A number of other bodies also participate in the Scheme. These include Parish and Town Councils, Further Education Colleges, Academy Schools, Police and Fire Authorities (non-uniformed staff only) and Admitted Bodies. Admitted Bodies are those which are able to apply for membership of the Scheme under the Regulations. If the Pension Fund Committee agrees to the application, an Admission Agreement is drawn up admitting the body into the Scheme.

Note 29 to the accounts provide a list of all organisations currently contributing to the Fund. It includes their contribution rates, expressed as a percentage of employees' pensionable pay, and additional annual payments for those participating bodies which would otherwise have a shortfall in contributions by the end of the recovery period.

Below is a summary of the number of employers in the fund analysed by scheduled bodies and admitted bodies which are active (with active members) and ceased (no active members but with some deferred members and pensioners).

	Active	Ceased	Total
Scheduled body	101	26	127
Admitted body	33	35	68
Total	134	61	195

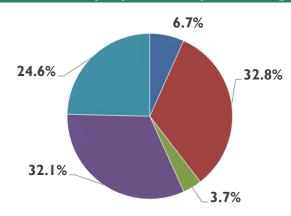
## **Employer statistics by Employer type**

Employer Type	Number of Employers as a percentage of total	Percentage of total fund membership	Number of Employers in Group
Scheduled Bodies – Major Authorities	6.7%	82.0%	9
Academy Schools	32.8%	8.3%	44
Colleges	3.7%	4.9%	5
Other Scheduled Bodies	32.1%	2.7%	43
Admission Bodies	24.6%	2.1%	33

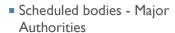
Note - all percentages have been rounded to the nearest one decimal place

## Number of Employers as a percentage of total

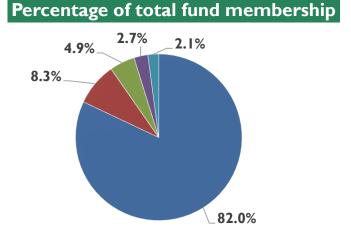
- Scheduled bodies Major Authorities
- Academy Schools
- Colleges
- Other scheduled bodies
- Admission bodies



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- Academy Schools
- Colleges
- Other scheduled bodies
- Admission bodies



The Local Government Pension Scheme Regulation 59(1) of the (Administration) Regulations 2013 covers the requirement for an administering authority to prepare a written statement of policies as it considers appropriate in the form of a Pensions Administration Strategy. The East Sussex Pension Fund Pension Administration Strategy is kept under review and revised to reflect changes to LGPS regulations and Fund policies.

The Pensions Administration Strategy document sets out a framework by way of outlining the policies and performance standards to be achieved when providing a cost-effective inclusive and high-quality pensions administration service. In particular it sets out:

- The roles and responsibilities of both the Fund and the employers within the Fund.
- · The level of service the Fund and employers will provide to each other
- The performance measures used to evaluate the level of service

This administration strategy statement will be reviewed in line with each valuation cycle. All scheme employers will be consulted before any changes are made to this document. The latest version of the administration strategy statement will always be available on the ESCC website.

Employers are able to contact the Pension Fund directly depending on the type of request. The Employer Engagement Team will deal with employers directly on day to day questions and queries. The Pensions Admin team will deal with any employee requests that come via the employer. The employers have been informed of direct contact details for all requests and questions to the pension Fund.

The Local Government Pension Scheme regulations require employers who participate in the Local Government Pension Scheme (LGPS) to draw up and publish a discretions policy and to keep it under review. Discretions are powers that enable employers to choose how to apply the scheme in respect of certain provisions. All new employer admissions to the Scheme will complete a discretions policy on joining and discretion policies will be reviewed every 3 years in line with each valuation cycle.

All new admissions to the LGPS will be provided with a guide to outsourcing and admissions. This guide will provide information to all new potential admissions to the Fund and will lay out the necessary process that will need to be adhered to before admissions can be undertaken. All new admissions will be sent the relevant legal agreements and documentation that will require signing before proceeding.

Any employer with a potential TUPE or outsourcing must contact the employer engagement team where support and advice will be provided on the necessary steps that will need to be undertaken.

Relevant information, timings and paperwork will need to be completed before any TUPE/outsourcing can commence. Employers will be provided a direct contact throughout the whole project to answer questions and provide support.

A reminder is sent to all employers annually to provide details of the employers responsibilities and obligations to the Fund. The admin strategy also provides details for employers of their responsibilities.

Employers have a responsibility that they must meet as part of the East Sussex Pension Fund. The table below provides details on monthly/annual deadlines that must be met.

## **Employer deadlines**

Employer Responsibility	Deadline
Complete and submit LGPS31 forms (contribution forms)	18th day of the month following that to which the payment relates
Payment of correct contributions	19th day of the month following that to which the
Provide end of year data requirements	payment relates By 30th April following the year end (unless already onboarded to i-Connect)

If the above deadlines are not met, then warnings are issued. If an employer breaches the above deadlines on more than I occasion in a 12 month period then administration charges can be levied.

Employer contribution amounts are provided to all employers at the Employer Forum following the valuation. A reminder of the new rates are also annually sent to employers in March. The new amounts are sent in March in preparation for the new rates to be applicable from the April contribution payment.

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## Risk management

Risk management is the process of identifying risks, evaluating their likelihood and potential impact and determining the most effective methods of controlling or responding to them. The Fund has an active risk management programme in place, which is subject to periodic review. The Fund's approach is to manage risk rather than eliminate it entirely.

## Identification of risk

All Officers, together with members of the Pension Board, Pension Committee and advisers, have a role to play in the identification of risks to the Fund. The Fund has a policy in place detailing what is expected of these stakeholders and how risks should be raised to ensure they are given appropriate consideration.

Those risks that are materially likely and/or impactful on the running of the Fund are included in the risk register. This document tracks:

- The risks
- How likely they are
- · How much of an impact the risk would have on crystallisation
- Mitigations in place
- The affect of the mitigations on the risk

The risk register is discussed at each Pension Board and Pension Committee meeting.

## Reviewing risks

Risks to the Fund are reviewed each quarter in advance of the Pension Board and Committee meetings. This gives Officers the opportunity to ensure that the rating of each risk and the list of mitigations in place is updated and accurate.

During the Pension Board and Committee meetings, members of those bodies are encouraged to discuss and suggested changes as well as to raise any other matters they would like to be considered on the risk register. In the past year changes have been made to risk register to include the impact of international relations, including changing trade rules, and to more specifically recognise the risk of ransomware following intervention from the Pension Board and Committee.

## **Key risks**

At the end of financial year 2021/22 the 5 most significant risks facing the Fund were:-

- Cyber security
- Key person risk
- Climate change
- Statutory member returns
- Employer data

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**Cyber security** is the most significant risk to the Fund. It became of even greater significance towards the end of the Financial Year with the rise of cyber risk generally following events in Ukraine. The Fund works closely with Officers in the East Sussex County Council's ICT Team to ensure it is taking appropriate steps to have both cyber defences and cyber resilience in place.

Multiple levels of cyber defence are in place and data is stored securely with regular back-ups taking place. A risk assessment is also carried out on any new contract which incorporates the use of software to ensure that the cyber protections in place are sufficiently robust.

**Key person risk** is identified as an area of concern due to the technical nature of some of the roles Officers working for the Fund hold. Recruitment to public service roles generally is challenging and this is not something unique to the Fund. This means it would be more difficult than it would have been previously to recruit experienced people.

This risk is mitigated by diversifying the roles of Officers so if one person leaves, or is away from work for a prolonged period, there is cover in place to minimise the impact on the operation of the Fund. Additionally, work is underway to ensure that clear process maps are in place for all tasks to provide further mitigation.

Officers also engage with their peers in other Funds. This provides support in the identification of emerging challenges and allows support with novel situations to be obtained.

Climate change was identified as a key risk because of the impact it could have on both the assets and the liabilities of the Fund. There is a risk of both short-term impacts, such as companies being fined for environmental failings, along with longer terms risks. Longer term risks include natural disasters, for example widespread flooding.

The Fund has reduced its exposure to fossil fuels along with companies with high carbon emissions or unsatisfactory energy transition plans. To do this the Fund has worked with its advisors and fund managers to provide clear instructions about how the investment strategy should be implemented. The Fund is a signatory to the UN PRI and is committed to report in line with the Task Force on Climate-Related Financial Disclosures.

To help Officers and Committee members better understand the risks associated with Climate Change training was sourced covering the science behind the issues.

**Employer data** is of considerable importance to the Fund. It depends on employers providing correct data in a timely manner to ensure it knows who should be members of the Fund and what there entitlements are.

The Fund has an Employer Engagement Team which works closely with the organisations that participate in the Fund. This helps employers to understand their responsibilities and to cleanse the data they provide to the Fund. In order to ease the flow of data, employers are being onboarded to a new system which allows for the provision of member data on a monthly basis with built in tolerances to help identify potential errors.

**Statutory member returns** is a risk connected to the employer data risk. The Fund has to provide certain information to members each year, for example an Annual Benefit Statement has to be sent to active and deferred members by 31 August each year. Where employers send the information the Fund needs to calculate members entitlements late, or the data is not correct, this restricts the Funds ability to issue the statements on time.

To mitigate the risk, the Fund has plans for how it will run the various projects needed to produce the statutory returns and requests data, where needed, in sufficient time to allow it to be processed. In some cases, where an employer has had particularly difficult providing information, Fund Officers have provided dedicated time to provide support in overcoming their internal challenges.

#### Investment risk

Along with other key risks, investment risks are included on the Fund's risk register. Investment risk is not treated as a single risk, with just climate change being identified as one of the 5 most material risks to the Fund premitigation. However, as a whole, investment risks are of significant importance.

The Fund has identified 10 risks which relate to investments and assets of the Fund. Of these, 4 risks are specifically around the risks of investment, these are:

- Poor investment returns
- Changes to international trade affecting liquidity of assets
- Investment pooling
- Inflation

Each of these risks is listed individually on the risk register with its own scoring and mitigations. This is alongside 2 risks relating to climate change, one of which is discussed above, I about regulatory change in the investment landscape, I relating to the amount of cash held and 2 regarding the risk of fraud to the Fund.

Mitigations for the 4 risks identified include:

- Ensuring appropriate training is made available to Officers and Pension Committee members
- Obtaining support from an advisor who is independent of the fund managers
- Engaging closely with the ACCESS Pool to ensure the Fund's interests are protected
- Diversification of assets
- A capacity to rebalance portfolios between the annual formal review of the investment strategy

## **Reviewing our processes**

The Fund is committed to ensuring it has appropriate controls in place. As such, the Fund commissions an external audit of its practices to help identify any areas where improvements can be made. Additionally, the Fund commissions a wide range of internal audits, some of which cover risk management. This year the Fund has commissioned 100 days of internal audit, although not all will just focus on risk management.

An external audit is undertaken each year and the Fund currently uses Grant Thornton as its Auditor.

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# **Financial performance**

## **Analytical Review**

The following tables provide a brief review of the major movements in the Fund Account and the Net Assets Statement for the financial year. More detail is provided in the Investment Policy and Performance report from page 30.

	2020/21	2021/22
	£000	£000
Fund Account		
Net (Contributions)/withdrawals	(3,253)	2,920
Management Expenses	17,296	26,671
Return on Investments	(778,984)	(473,223)
Net Increase in Fund	(764,941)	(443,632)

	2020/21 £000	2021/22 £000
Net Asset Statement	2000	2000
Bonds	128,765	134,975
Equities		237,482
Pooled Funds	4,045,225	4,214,677
Cash	56,736	90,216
Other	(418)	(388)
Total Investment Assets	4,230,308	4,676,962
Non-Investment Assets	13,727	10,705
Net assets of the fund available to fund benefits at the year end.	4,244,035	4,687,667

## **Analysis of pension contributions**

The table below shows the number of primary pension contributions received late in the financial year 2021/22.

Month	Payments Due	Payments Received Late
April	129	11
May	129	9
June	127	8
July	127	3
August	127	15
September	129	11
October	129	5
November	129	4
December	130	4
January	131	2
February	133	4
March	134	2

No interest was charged on any of the late payments.

## **Forecasts**

The following tables show the forecasts and outturn for the Fund Account and the Net Asset Statement.

Fund Account	2020/21	2020/21	2021/22	2021/22	2022/23
	Forecast	Actual	Forecast	Actual	Forecast
	£000	£000	£000	£000	£000
Contributions	(118,600)	(137,521)	(120.000)	(142,419)	(153,000)
Payments	134,700	134,268	135,000	145,339	149,911
Administration expenses	1,080	1,680	2,644	2,208	1,165
Oversight and governance costs	1,365	1,831	813	526	650
Investment expenses:					
fees invoiced to the fund	1,350	3,409	3,698	2,197	3,318
fees deduced at source	-	10,376	-	21,732	-
Net investment income	(27,200)	(39,070)	(39,900)	(40,547)	(41,800)
Change in market value	(134,600)	(739,914)	(153,200)	(432,676)	(179,000)
Net increase in the Fund	(141,953)	(764,941)	(170,940)	(443,632)	(218,756))

Contributions and payments are based on amounts provided by the actuary used the strategy of the Fund; the administration and investment management expenses are based on current budgets; and the net investment income and change in market value are based on the long-term forecast returns for each asset class.

Net Asset Statement	2020/21	2020/21	2021/22	2021/22	2022/23
	Forecast	Actual	Forecast	Actual	Forecast
Equities	1,403,200	1,864,834	1,958,100	2,035,119	2,126,700
Bond	611,600	572,345	577,000	571,506	576,600
Property	329,600	319,533	326,900	390,179	399,200
Alternatives	341,000	414,980	439,900	554,116	590,100
Cash	43,900	56,736	40,600	90,216	88,200
Other	869,700	1,001,880	1,041,000	1,035,815	1,075,200
Total Investment Assets	3,599,000	4,230,308	4,383,500	4,676,962	4,856,000

The forecasts for total investment assets are based on the underlying assets within the pooled funds multiplied by the historic long-term returns for each asset class used. Net contributions, less administration and investment management expenses and oversight and governance costs, are added to the Cash figure to reflect new money into the Fund. The forecasts do not take into account potential additions or disposals of investments within these asset classes during the period as potential changes are not known with any degree of certainty.



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## **Management Expenses-forecast**

	2020/21	2020/21	2021/22	2021/22	2022/23
	Forecast	Actual	Forecast	Actual	Forecast
	£000	£000	£000	£000	£000
Pension Fund					
Staff Costs					
ESCC Recharge	385	739	1,768	1,236	1,751
Staff costs total	385	739	1,768	1,236	1,768
				OXX	
ESCC Support Services	-	-	237	150	275
Orbis Business Operations Support Services	935	894	-		-
Supplies and Services	145	555	689	527	890
Administration total	1,080	1,449	926	677	1,165
Oversight and governance costs	CX				
ESCC Support Services		28	286	279	249
Supplies and Services	980	1,273	527	231	401
Third Party Payments	150	87	100	57	80
Other Income	(150)	(65)	(100)	(38)	(80)
Oversight and governance total	980	1,323	813	529	650

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Investment					
Management					
Investment expenses:					
fees invoiced to the fund	1,350	2,416	3,698	3,210	3,318
fees deduced at source*	-	11,369	-	486	
Investment Management Total	1,350	13,785	3,698	3,696	3,318
Management Expenses Total	3,795	17,296	7,205	6,138	6,884

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<sup>\*</sup> During the year, the Pension Fund incurred management fees which were deducted at source for 2021/22 of £4.0m (£2.2m in 2020/21) on its private equity investments, fees of £2.4m (£1.1m in 2020/21) on its infrastructure investments, fees of £9.1m (£5.1m in 2020/21) on investments in the ACCESS Pool and fees of £4.6m (£1.9m in 2019/20) on other mandates. These fees are deducted at the individual portfolio level rather than being paid directly by the Pension Fund.

## **Pension overpayments**

When an overpayment of pension benefits has been identified the recovery of this debt needs to be pursued. The details of the debt is collated and an invoice is raised to the relevant party for payment. The Fund follows the East Sussex County Councils procedure for recovering income which has escalation points set if the debt remains unpaid with the final stage this is passed on to the East Sussex legal team to pursue. The table below shows the pension overpayments and recoveries for the past 5 years:

Year	Value	Overpaid Pensioners	Recoveries	Write Off	Outstanding
2021/22	Number	42	26	13	3
	Value £000	32	22	7	3
2020/21	Number	19	4	0	15
	Value £000	9	I	0	8
2019/20	Number	10	8	0	2
	Value £000	6	4	0	2
2018/19	Number	30	21	I	8
	Value £000	70	59	6	5
2017/18	Number	52	41	3	8
	Value £000	52	42	1	9

The Fund's administrator introduced mortality screening of the active pensioners each month in 2020 and this has reduced the number of overpayments. The tell us once initiative has also been implemented with the aim to further reduce the overpayments made by the Fund.

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# Investment policy and performance

The Fund's strategic asset allocation was revised following decisions taken at the June 2020 Committee meeting, with a number of changes implemented over the 2020/2021 financial year.

The changes to the strategic asset allocation involved restructuring the Fund's equity allocation whilst maintaining the 40% overall weighting. This 40% allocation was to be retained through the addition of active impact equity, as well as smart beta passive equity with an Environmental, Social and Governance (ESG) tilt, to replace the Fund's 'Climate Aware' and 'Fundamentally Weighted' allocations. These changes were made in line with the Fund's ESG objectives. In addition, the Fund's strategic allocation to infrastructure increased from 2% to 8%, with this being partial achieved over the period through a 2% allocation to unlisted infrastructure. The remainder will be considered further and built up over time.

In order to achieve the strategic allocations mentioned above, the Fund made allocations of 5% (c. £200m) to Wellington Global Impact Fund and WHEB Sustainability Fund respectively, as well as a 10% (c. £400m) allocation to Storebrand Global ESG Plus Fund. These allocations were funded through termination of the Fund's Fundamentally Weighted Equity Index Fund, and the Climate Aware Equity Fund, as well as a reduction in the UK equities allocation held with UBS, in order to align more broadly to a global market cap index. The residual excess funds were rolled into the Fund's allocation in Longview Global Equity, increasing its strategic allocation from 7% to 10%. In addition, the Fund made a 2% (c. £80m) investment to the ATLAS Global Infrastructure Fund to meet the 2% strategic allocation to listed infrastructure, funded by modest reductions to the absolute return and index linked gilt target allocations.

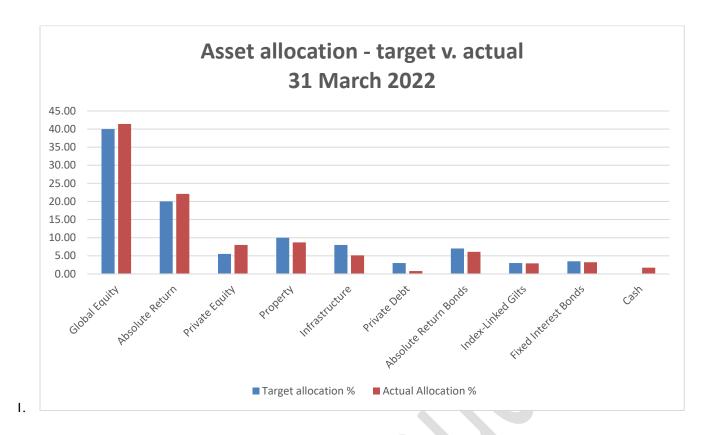
The Committee demonstrate their consideration of ESG and climate related issues through the abovementioned equity restructuring. Similarly, the Fund's fossil fuel exposure is estimated on a quarterly basis, with this estimated as c.2% of total Fund assets as at 31 March 2021.

#### **Asset Allocation**

The Fund's asset allocation maintains a significant allocation to equities, which are expected to be a core driver of returns over the long term, but typically the most volatile. However, the equity portfolio is diversified across regions and styles to target a balanced exposure. The increase to the Fund's infrastructure allocation provides additional diversification to the portfolio, as well as contractual type returns, which are expected to provide a more certain return once fully deployed. Infrastructure is also expected to provide an inflation-linked source of income. The Fund also maintains a significant allocation to property, providing further diversification from traditional investment markets such as equities and bonds.

Credit mandates such as corporate bonds, index-linked gilts and absolute return credit also provide diversification, due to differing return drivers than equities, while also offering source of liquidity. The absolute return mandates combine a number of asset classes in order to provide a smoother path of returns, offering the manager flexibility to alter allocations to benefit from varying market conditions.

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## **Investment Managers**

The Fund employs a number of investment managers across the various mandates, with differing approaches or styles, as well as sectoral and geographic focus, and benchmarks. This is in order to ensure sufficient diversification, limiting downside risk during periods of market volatility. The Fund's investment manager structure is broadly as follows:

- The Fund's equity mandate is split across a number of managers, having previously been largely allocated to UBS. The allocation is broadly split 50/50 in terms of active and passive, with the active sleeve allocated half to a global equity mandate with Longview, and half to active impact equity strategies split equally between Wellington and WHEB. The passive sleeve is split 50/50 passive regional funds, weighted broadly in line with global market capitalisation, and ESG systematic/smart beta, with the regional fund allocation held with UBS, and the Smart Beta ESG invested in Storebrand. At the March 2021 meeting, the Committee indicated a slight preference for active management and a continued focus on ESG with the intention of investing in a new 'core' active manager as well as an allocation to Osmosis Resource Efficiency, which is likely to be implemented in H2 2021.
- Absolute return mandates are held with Newton and Ruffer and allow managers to flexibly alter allocations to a variety of underlying asset classes based on specific market conditions.
- The Fund's property mandate is held with Schroders, with a 'fund of funds' approach adopted, adding an additional layer of diversification to the mandate.
- Corporate bonds, absolute return credit and commercial real estate debt mandates are managed by M&G, while the Fund's passive index-linked gilts mandate is held with UBS.
- The Fund's infrastructure holdings are split between M&G, UBS, Pantheon (all unlisted) and ATLAS (listed), who adopt varying styles and focus areas.
- Private equity mandates are split between Adams Street and HarbourVest with new allocations due to be made with each manager over the course of 2021.

The Committee intend to undergo a full strategy review in H2 2021 and will potentially implement new mandates and additional investment managers to achieve a more efficient portfolio towards the end of 2021.

The Fund has the following objectives for its investment managers:

- Each (active) manager delivers on its objective, net of fees.
- Each mandate adds a layer of diversification and offers different qualities to the Fund, be that through varying approaches, and focus areas (geographic and sectoral).
- Consider all financial and non-financial risks and considerations including Environmental, Social and Governance (ESG) factors (including but not limited to climate change). The Fund's strategic asset allocation was unchanged during the year to 31 March 2020, set out below, strategic target and actual allocations, at the end of the 2020/21 financial year.

#### Custodian

A specialist provider of Custodian Services, Northern Trust, is employed by the East Sussex Pension Fund.

The responsibilities of the Custodian are:

- Collection of investment income.
- Arranging for the custody of the scheme's assets in compliance with the custody agreement.
- · Providing quarterly valuations of the scheme's assets, details of all transactions and investment accounting.
- Responsibility for cash management and investing the daily cash balances in a "Triple A" rated cash pool.

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## **Investment Allocations pooled and unpooled**

Mandate	Q I 202 I (£m)	Actual (%)	Target (%)	Q1 2022 (£m)	Actual (%)	Target (%)
Pooled Investments	( ' )			( ' )		
Link ACS Funds						
ACCESS - Global Equity (Longview)	458.8	10.8%	10.0%	525.6	11.2%	10.0%
ACCESS - Global Alpha (Ballie Gifford)	_	-	-	197.4	4.2%	5.0%
ACCESS - Absolute Return (Ruffer)	510.0	12.1%	10.0%	537.8	11.5%	10.0%
ACCESS - Real Return (Newton)	492.3	11.7%	10.0%	498.4	10.7%	10.0%
ACCESS - Sterling Corporate Bond	158.4	3.7%	3.5%	148.9	3.2%	3.5%
(M&G)						
ACCESS - Alpha Opportunities (M&G)	-	-	-	287.7	6.2%	7.0%
Total Link ACS Funds	1,619.5	38.3%	33.5%	2,195.8	47.0%	45.5%
ACCESS Passive Manger						
UBS - 5yr ILG	128.8	3.0%	3.0%	135.0	2.9%	3.0%
UBS - Osmosis Resource Efficient Core	-	-	-	238.2	5.1%	5.0%
Equity (ex-FF)						
UBS - Global Emerging Markets	62.2	1.5%	1.5%		-	-
UBS - Regional Equities	299.9	7.1%	7.0%		-	-
UBS - UK Equities	66.7	1.6%	1.5%	-	-	-
Total Access Passive Manager	557.6	13.2%	13.0%	373.2	8.0%	8.0%
Total Pooled Investments	2,177.1	51.5%	46.5%	2,569.0	55.0%	53.5%
Non-Pooled Investments						
Equities (passive):						
Storebrand - Global ESG Plus	454.5	10.7%	10.0%	510.3	10.8%	10.0%
Equities (active):						
Wellington - Global Impact	222.8	5.3%	5.0%	237.5	5.1%	5.0%
WHEB- Sustainability	222.7	5.3%	5.0%	230.1	4.9%	5.0%
Total Equities	900.0	21.3%	20.0%	977.9	20.8%	20.0%
Bonds:						
M&G - Alpha Opportunities	285.1	6.7%	7.0%	-	-	-
Total Bonds	285.I	<b>6.7</b> %	7.0%	-	-	-
Other Investments:						
Schroder - Property	347.8	8.2%	10.0%	402.2	8.6%	10.0%
M&G - Infrastructure	32.7	0.8%	2.0%	42.4	0.9%	2.0%
Pantheon - Infrastructure	38.1	0.9%	2.0%	62.4	1.3%	2.0%
UBS - Infrastructure	37.7	0.9%	2.0%	35.8	0.8%	2.0%
Atlas - Infrastructure	77.3	1.8%	2.0%	96.0	2.1%	2.0%
Adams Street - Private Equity	154.5	3.6%	2.8%	206.0	4.4%	2.8%
HarbourVest - Private Equity	110.5	2.6%	2.8%	167.7	3.6%	2.7%
M&G Real Estate Debt VI	42.4	1.0%	3.0%	39.7	0.8%	3.0%
Cash account	31.4	0.7%	0.0%	77.9	1.7%	0.0%
Total Other Investments	872.4	20.5%	26.5%	1,130.1	24.2%	26.5%
Total Non-Pooled Investments	2,057.5	48.5%	53.5%	2,108.0	45.0%	46.5%
Total	4,234.6	100.0%	100.0%	4,677.0	100.0%	100.0%

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## An analysis of fund assets, by geography, as at the reporting date of 31 March 2021

	UK	Non-UK	Global	Total
	£m	£m	£m	£m
Equities	10	228	1,797	2,035
Bonds	284	-	288	572
Property (direct holdings)	-	-	-	-
Alternatives	430	-	514	944
Cash and cash equivalents	27	63	-	90
Other	-	-	1,036	1,036
Total	1,039	291	3,347	4,677

## An analysis of investment income accrued during the reporting period 2020/21

	UK	Non-UK	Global	Total
	£000	£000	£000	£000
Equities	173	812	8,224	9,209
Bonds	2,759	-	1,656	4,415
Property (direct holdings)	-	-	-	-
Alternatives	11,970	•	2,162	14,132
Cash and cash equivalents	683	(3)	<u> </u>	680
Other	-	<b>—</b>	12,113	12,113
Total	15,585	809	24,155	40,549

In the above tables:

Investments in pooled funds have been allocated to categories based on the nature and domicile of the underlying assets

<sup>&#</sup>x27;Alternatives' are taken to mean holdings in private equity, hedge funds, pooled property funds, infrastructure funds and derivatives.

<sup>&#</sup>x27;Other' denotes assets not falling into any other category, such as investments in vehicles where the underlying investments may comprise of assets of more than one type.

<sup>&#</sup>x27;Global' holdings are those that include an element of both overseas and UK listed assets.

## **Investment Performance**

Actual and benchmark performance for each of the Fund's mandates is provided in the table below, over 12 months 3 years and 5 years<sup>[1]</sup>. Results are considered by the Pension Committee on a quarterly basis and the Fund members on an annual basis as part of this report.

		l year			3 year (p.a.)			5 year (p.a.)	
Mandate	Fund	Benchma rk	Relative*	Fund	Benchma rk	Relative*	Fund	Benchma rk	Relative*
Pooled Investments									
ACCESS - Global Equity (Longview)	14.58%	15.39%	-0.82%	10.49%	14.58%	-4.09%	10.71	15.35	-4.64
ACCESS - Global Alpha (Ballie Gifford)	-13.92%	3.07%	-16.99%	-	-	-	-	-	-
ACCESS - Absolute Return (Ruffer)	5.45%	2.74%	2.71%	13.54%	2.90%	10.64%	-	-	-
ACCESS - Real Return (Newton)	1.24%	2.74%	-1.50%	3.46%	2.86%	0.6%	-	-	-
ACCESS - Sterling Corporate Bond (M&G)	-6.04%	-6.70%	0.65%	-2.19%	-3.53%	1.34%	-	-	-
ACCESS - Alpha Opportunities (M&G)	-1.14%	0.38%	-1.52%	-	-	-	-	-	-
BS - 5yr ILG	4.82%	4.85%	-0.03%	3.25%	3.27%	-0.03%	5.02%	5.03%	-0.01%
GUBS - Osmosis Resource Efficient Core Equity (ex-FF)	4.41%	5.34%	-0.94%	<b>U</b> r	-	-	-	-	-
Non-Pooled Investments									
Storebrand - Global ESG Plus	12.14%	15.39%	-3.25%	13.63%	15.96%	-2.33%	-	-	-
Wellington - Global Impact	6.93%	12.42%	-5.49%	7.66%	12.77%	-5.11%	-	-	-
WHEB- Sustainability	3.27%	15.39%	-12.12%	3.82%	15.44%	-11.61%	-	-	-
Schroder - Property	20.68%	23.145	-2.46%	6.92%	8.05%	-1.14%	7.33%	7.81%	-0.475
M&G - Infrastructure	8.09%	9.06%	-0.97%	6.89%	5.065	1.83%	8.04%	4.77%	3.27%
Pantheon - Infrastructure	19.63%	9.06%	10.57%	9.25%	5.06%	4.19%	7.96%	4.70%	3.25%
UBS - Infrastructure	9.02%	9.06%	-0.04%	-2.99%	5.06%	-8.05%	-0.75%	3.51%	-4.26%
Atlas - Infrastructure	24.11%	21.63%	2.47%	15.31%	15.95%	-0.63%	-	-	-
Adams Street - Private Equity	55.98%	13.85%	42.12%	32.535	14.82%	17.71%	24.58%	11.55%	13.03%
HarbourVest - Private Equity	74.18%	13.85%	60.33%	28.64%	14.82%	13.825	22.85%	11.55%	11.30%
M&G Real Estate Debt VI	6.04%	4.24%	1.80%	2.74%	4.50%	-1.76%	-	-	-
Cash account	-2.96%	0.12%	-3.07%	-2.93%	0.26%	-3.195	-2.91%	0.32%	-3.23%
Total	10.60%	10.11%	0.49%	8.90%	7.71%	1.19%	7.20%	6.40%	0.80%

<sup>\*</sup>Relative performance is calculated on a geometric basis as opposed to the simpler arithmetic method the geometric method makes it possible to directly compare long-term relative performance with shorter-term relative performance.

# **Responsible Investment**

Responsible Investment (RI) is an approach to investing that aims to incorporate environmental, social and governance (ESG) factors into investment decisions, to better manage risk and to generate sustainable, long-term returns (according to Principles for Responsible Investment). Stewardship is the responsible allocation and management of capital across the institutional investment community to create sustainable value for beneficiaries, the economy and society.

## Task Force on Climate-related Financial Disclosures (TCFD)

The Financial Stability Board created TCFD to improve and increase reporting of climate-related financial information in 2015. The Fund committed to reporting under TCFD in its Statement of Responsible Investment, this RI report follows the principles and reporting requirements of TCFD.

TCFD is structured around four thematic areas of Governance, Strategy, Risk Management and metrics and targets.



The Fund support the TFCD recommendations to provide a framework to communicate the steps the Fund is taking to manage climate related risks. Below the Fund try to report against these core elements to report against these disclosure requirements. Where the Fund has gaps in reportable data, this is highlighted in the sections, with a plan on how this will be progressed in future years reporting.

#### **Governance**

The East Sussex Pension Fund is part of the Local Government Pension Scheme (LGPS) and the purpose of the Fund is to provide pension and lump sum benefits for members on their retirement and/or benefits on death, before or after retirement, for their dependents, on a defined benefits basis. East Sussex County Council (ESCC) is the administering authority for the Fund, under the Constitution the Pension Committee has delegated authority to exercise the powers in respect of the management of the Fund. The Fund is neither owned nor controlled by ESCC,

Fund assets are earmarked for pension payments and ringfenced from 'Council Money'. There are around 140 employers and more than 82,000 members, whose pension payments are funded by through employer and member contributions and investment returns. The Pension Committee (the Committee), comprising elected councillors, is responsible for Fund oversight and policy setting.

The Committee are responsible for agreeing the Investment Strategy Statement, climate change strategies, the responsible investment of the Fund, and report on these activities.

The Pension Committee receive assistance in performing these functions via:

- Pension Board help with effective governance and ensuring compliance with the regulatory requirements.
- Chief Finance Officer Scheme administration, including governance and investment implementation
- Head of Pensions ensuring committee decisions are implemented
- Investment Consultants provide expert investment advice in line with regulatory requirement for proper advice. This is an FCA regulated firm.
- Independent Advisor provides challenge to the Investment recommendations and supports the Committee in understanding of Investment activities
- Fund Actuary to provide information to the Fund on its solvency position and how climate change and other investment risks can impact the liabilities of the Fund
- ESG Data advisers to provide an analysis of carbon footprint of the liquid portfolio holdings and extent of energy transition plans within underlying holdings

The Committee has focused a substantial amount of time to develop its understanding and response to the ESG impacts that it is facing. This work has driven the Fund into codifying its beliefs in this area. The Fund believe that RI supports the purpose of the LGPS, and that climate risk does pose a material financial risk to the Fund. Responsible investment is therefore a substantial factor driving returns alongside other investment considerations.

As RI and climate risk is a driving factor in the value of the Fund's assets and long term return expectations in line with the Funds Investment Strategy Statement and Funding Strategy Statement to keep the Fund in surplus, the Committee set out a Statement of Responsible Investment Principles (SRIP) which is published within the Fund's Investment Strategy Statement (ISS) and is available on the Fund website www.eastsussexpensionfund.org/resources.

The SRIP explains the Funds approach to the oversight and monitoring of the Fund's investment activities from a Responsible Investment (RI) and Stewardship perspective.

#### The Principles that are set out in detail within the SRIP are:

·	
Principle I	We will incorporate ESG issues into investment analysis and decision-making processes.
Principle 2	We will be active owners and incorporate ESG issues into our ownership policies and practices.
Principle 3	We will seek appropriate disclosure on ESG issues by the entities in which we invest.
Principle 4	We will promote acceptance and implementation of the Principles within the investment
	industry.
Principle 5	We will work together to enhance our effectiveness in implementing the Principles.
Principle 6	We will each report on our activities and progress towards implementing the Principles.

ESG factors and climate risk are taken into account by the Investment Implementation Working group to ensure all investment decisions have ESG and climate risk embedded at the outset, rather than a secondary consideration. The Committee believes that well managed companies provide long-term value creation and that the Fund's beneficiaries will benefit from strong investment returns and improve the Funds overall funding position, which keeps the pensions scheme affordable in terms of employer contribution rates. Performance of all investment are monitored and reported quarterly.

Investment Managers are expected to report on performance, engagement and voting activity quarterly to the Fund and its advisers. The Fund then consider

- How managers have integrated ESG in their investment activities
- How managers have exercised the Funds voting rights and to explain where there is deviation from voting guidelines or voting alerts from the LAPFF.
- What engagement activities have been completed in the quarter.

The Fund carry out meetings with investment managers in addition to the ongoing review and engagement that the investment consultant carried out for the fund to ensure the managers are complying with the requirements on them set by the Fund and ability of the manager to invest in the best interest of the Fund beneficiaries. During direct manager meetings with the Fund discussions take place on voting and engagement, rational of specific holdings to understand physical and transition risk as well as transparency of the Funds exposure to carbon emissions and other ESG data sets.

The Fund report the stewardship activity of the investment managers and that of the Fund in a quarterly report and will be submitting its Stewardship Code report to the FRC in 2022. In addition the Fund publish an implementation statement within its annual report to show how its approved RI beliefs have been embedded within the Funds investment activities.

All of the Funds investment managers are assessed in relation to EGS issues through an ESG and climate impact assessment report on an annual basis by the Fund's investment consultant with an action plan set out for each manager which will be updated annually as part of the review.

The Fund invests through investment managers who carry out detailed research on the prospects for individual companies and industries and have access to company management. On selection of an investment manager the Fund ensure the manager is aligned with the same stewardship beliefs as the Fund with a detailed set of evaluation criteria for ESG and Stewardship.

The Committee review and discuss its risk register quarterly where climate risk is a separately identified risk in addition to EGS risk, with mitigations through the Funds climate strategy.

Knowledge and skills of Officers and the Committee are integral to the governance and effective oversight of climate risk within the Fund. Training opportunities are provided to Committee Members and Fund officers to ensure decision makers and those that implement and monitor investment activity understand how their stewardship responsibilities can be implemented, understanding risks and responsibilities. Training for the Fund is laid out in the Funds training strategy which is reviewed every two years. The Fund has a training and investment strategy review day embedded into the annual meeting plan in addition to Committee meetings. New Committee members are given an induction programme to help develop knowledge understanding of all their responsibilities and training links and details are provided at least monthly by the Funds designated training officer. Training is picked up at all Pension Committee and Pension Board meetings through the work plan and a report on training is covered twice a year.

A priority for the Fund is to ensure investments can withstand climate risks, including both transition and physical climate risks, and to invest for the future with confidence. As a result of this the Fund has conducted four years of carbon foot printing and the last three years included integrated energy transition plans into a key metric. In addition, the Fund reviews the exposure to specific Fossil Fuel companies engaging with the Investment managers where these positions are held to understand the engagement activities with those companies and the rational for positioning those companies in the portfolio. Whilst acknowledging that Fossil Fuel companies have intense carbon emissions, the Fund believe they have a part in the energy transition pathway; also recognising that emissions can be intense in other sectors, and climate change risks effects all sectors and geographical regions. The Fund plan to carrying out climate scenario analysis of various warming scenarios in the future to further understand the climate risks of the investment strategy.

The Fund is guided by the legal principle of fiduciary duty in creation and implementation of the investment strategy and has stated that it recognises climate risk as a material financial risk to the Fund. Guidance on our fiduciary responsibilities is provided by the Scheme Advisory Board, which took legal advice on this matter (https://lgpsab.scot/fiduciary-duty-guidance/).

A holistic whole portfolio approach to overall climate risks has been taken by the Fund which is backed up by set of ESG beliefs and robust Statement of Responsible Investment Principles. As well as mitigating risks through the changes to the investment strategy the Fund has also identified that there are also many investment opportunities to be found from new technology and solutions to climate change. In addition, the Fund recognises companies that effectively manage resources including Carbon, Water and Waste and have strong ESG approaches are often well managed high performing companies.

## **Strategy**

The Fund has recognised that Climate risk is a financial risk to the Fund, both through its investments and impacts to liabilities and funding position. The investment risks identified to date around the climate impacts on the Fund have been around the structure of the Fund's investments, namely the use of passive investments and the transition from a fossil fuel based global economy to a carbon free economy. The Fund have made significant changes I the structure of its investment strategy through 2021 and 2022, to remove any unconscious exposure to climate risk inherent within its large traditional passive investments.

The Funds strategic analysis of its climate risk also identified that the Fund could benefit from increasing its exposure to sustainable investments designed to benefit from or contribute to the transition from a fossil fuel economy to a carbon free economy. This work helps to solidify the Fund's belief that ESG opportunities may be found in impact funds investing in companies whose profits are derived from providing solutions to some of the World's more serious environmental, sustainability, demographic, and social challenges e.g., cleaner products and processes, renewable energy, health, nutrition, sustainable agriculture, shelter, clean water, and sanitation etc. Where successful, such companies would be expected to exhibit above average long-term growth characteristics.

The Fund does not directly invest in any specific company; instead, it invests through a combination of holdings in passive index funds and in pooled funds through active investment managers who take considered choices over the underlying companies it invests in with a looking at the financial resilience and return possibilities as well as the ESG credentials of a company.

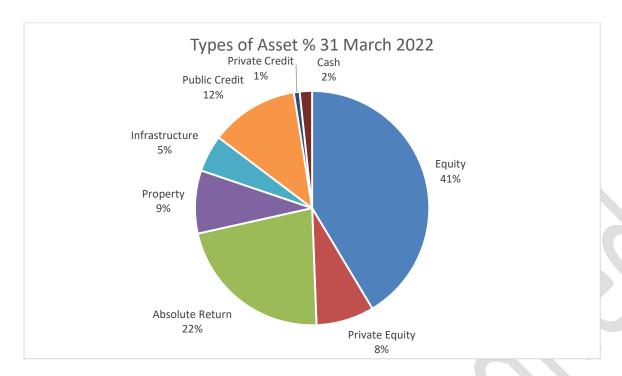
#### **Climate Risk**

The Funds investment strategy crosses a wide range of types of investment each of which will have different climate risks. Climate risk to the fund is through both physical risk and transition risk.

Physical Risk	More frequent or severe weather events – flooding, storms, droughts, wildfires, chronic heatwaves, sea level rise
Transition Risk	Changes to less polluting greener economy – loss of asset value in hard to abate industries or as a result of policy constraints on activities of a business, increased costs of business supply chains, loss of access to materials, regulatory tax penalties

The Funds investment strategy showing the types of assets is shown in the chart below.

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Climate risk can impact on all these asset types. For example, in the property allocation there may be physical risk with buildings in areas that may have an increased chance of flooding with extreme rainfall or sea level rises; or transition risks through the cost of retrofitting buildings with heat pumps or hydrogen boilers to replace gas heating systems. Or for example, a port within an Infrastructure portfolio would be affected by atmospheric and marine hazards leading to operational shutdowns and subsequent financial losses. A Global equities portfolio for example could include shares in an agricultural company, a technology company or even an energy provider. Each company would face different climate risks; either to their physical geographical location, to supply chain costs and failures or regulatory or policy risk imposing penalties or restrictions to operations.

As a result of the wide-reaching climate risks, the Fund takes a holistic view of its investments rather than focusing on a single company sector and focuses on the quality and ability of the investment manager teams who carry out the detailed research for selection of the underlying companies in the portfolio. To do this the Fund undergo due diligence on the selection of a manager; meet and communicate with managers throughout the year to discuss company holdings, decisions, performance, and team structures; carry out annual carbon foot printing which also considers companies energy transition plans; carry out an annual ESG assessment of all Investment managers within the portfolio. The 2022 triennial valuation will take into account climate risk and consider a range of scenarios to understand the potential risk to liabilities. The Fund has not yet carried out climate scenario analysis of the investment portfolio.

The Committee were clear in the inevitability that the transition from a fossil fuel to a carbon free economy will to occur and that traditional market capitalisation indexes are designed to succeed if the old fossil fuel economy persists. The need to be able to access and provide capital to those companies that were looking to benefit to and from the transition was regarded as a priority for the Fund.

To address these risks and opportunities the Fund restructured its equity positions in 2021 by removing traditional passive equity investments. By the end of 2021/22 the Fund had no exposure to fossil fuels and a significantly lower carbon footprint that than mainstream investment indexes, through the listed equity allocation which was 40% of the Strategic Asset Allocation. Instead the Fund's investment strategy was to invest 10% into a Paris aligned smart beta, 5% in a resource efficient index fund which excluded fossil fuels, invest 10% into active impact and sustainability managers investing in energy transition solutions and green revenues. Of the remaining 15%, 10% is invested in the Funds global equity manager who has a low carbon footprint due to no investment in energy and materials companies and 5% in a Global Paris Aligned active equity mandate.

The Fund consider engagement with companies to align their businesses to aspects such as corporate governance standards, ensure best practice in labour force polices or alignment with the Paris agreement on climate related emissions. A list of the Funds collaborative engagement partners is listed further below and the Fund publishes reports on engagements and voting each quarter on its website.

## **Climate Opportunities**

There are also climate opportunities. For example, companies which improve resource efficiency in relation to energy usage, water and waste management can result in better run business with cost savings and competitive advantages. Investment into innovation in technology can assist the energy transition such as development of electric vehicles, advances in LED technology, geothermal power. Other opportunities can include investment in renewable energy sources such as solar, wind, biofuels as to meet global reduction targets energy generation source needs to move to clean energy sources and away from burning of fossil fuels.

The Fund has taken substantial measures to better align itself with the challenges of climate change and the energy transition and is considered one of the leaders in this space in its actions. These actions include investing 25% of the equity funds, or £508m, in Impact Managers who select companies whose core products or services achieve a positive impact on the environment or socially, or those companies that provide solutions to sustainability challenges. In addition, the Fund removed traditional passive index equity exposure (where there is unconscious exposure to a company) moving half of this to a fossil-free smart beta equity strategy that aims for long-term alignment with the Paris Agreement goals and exhibits lower carbon risk with climate solutions and higher ESG scores than the world index. The other half has invested in to a resource efficient index that focuses on companies that more effectively manage carbon, water and waste while excluding fossil fuel companies.

#### **Future actions**

The Fund is looking to further develop its understanding of climate risk and opportunity within the portfolio and is committed to developing Climate Scenario stress tests to layer up our understanding of climate risk and allow us to assess our investment strategy against these. Whilst bearing in mind that scenario testing also depends on the quality of the underlying data and this is still evolving.

The Fund has made allocations to deploy future commitments to infrastructure that minimises climate risk whist taking appropriate investment risk and suitable returns or looking at opportunities from renewable and other new technologies.

The Fund will put in a submission to the FRC stewardship code in 2022 to evidence and reflect on the Funds stewardship activities in relation to climate related matters and other EGS areas of focus.

The Fund will continue to use engagement as our primary tool to our climate strategy, via membership of PRI, LAPFF, a seat on IIGCC Corporate Programme Advisory Group. The Fund also encourages all its managers to be members of these organisations. The Fund utilise the Transition Pathway Initiative data and third party ESG reports to focus the engagement with managers. Along with this there will be an annual review of the ESG credentials of our managers to strengthen the understanding of their processes and ensuring these align with the Fund.

## Risk Management

Risk management is the process of identifying risks, evaluating their likelihood and potential impact, and determining the most effective methods of controlling or responding to them. The Fund's general approach is to manage risk rather than eliminate it entirely. The Fund has a detailed Risk Management process in place which is documented in the Fund's Risk Management Policy. A Risk Register is reported to Pension Committee and Pension Board quarterly for review and consideration, identifying the risk and the mitigations in place.

As part of the risk register the Pension Fund have specifically recognised Climate risk and details the risk and mitigations in place to manage this in the quarterly report. The identified aspects of climate risk are outlined below including mitigations in place. Once climate scenario modelling has been completed by the Fund the risks will be updated with any additional findings.

Uncertainty in energy transition impacts and timing

Risk of stranded assets where invested in fossil fuel companies

Lack of reliable carbon measurement data for investment pooled funds and or underlying holdings of those pooled funds.

Risk of natural disasters on underlying investments

Risk of changes in oil prices

Increased capital costs of underlying investment companies to transition to greener energy solutions or lower carbon emitting supply chain models and production methods

Fines or penalties incurred by underlying holdings by company or sector

Increased global temperature and or erratic climate events causing devastation to underlying holdings

Social consequence on members welfare and longevity within the fund

### Possible consequences of climate risk on the Fund

Unconscious exposure to high carbon emitters

Reputation issues around how the Fund is progressing the move to a decarbonised global economy.

Volatile investment returns

Reputational risk where Climate risks, reporting, mitigations and strategies are not aligned with member views or poorly communicated

Loss of income to the Fund from missed opportunities in oil price rally to accommodate the infrastructure to enable to the world to comply with the energy transition

Loss of market value

Major ecological disaster in the UK could lead to increased mortality quicker than anticipated within the funding models impacting on cash outflows and increased workloads for lump sum payments.

Possible increase to ill health retirement cases leading to a change in cash flows and possible enhancements beyond those anticipated

Mitigations the Fund has put in place to try to reduce impact of the climate risk

Statement of Responsible Investment Principles outline investment beliefs within ESG, implementation of decisions and monitoring of EGS factors and has a strong focus on climate change

Investment Working Group and ESG working group consolidated into a single group to ensure ESG is in the heart of all investment decisions

Restructuring of the equity portfolio to avoid high risk companies and exploit opportunities, including decision to invest in impact fund in September 2020

Trim unconscious exposure to companies with high Carbon emission, poor energy transition plans and or fossil fuel companies, through agreed removal of traditional index funds

Member of Institutional Investors group on climate change

The fund carry out annual carbon foot printing to better understand the carbon exposure and energy transition plans within the portfolio

Signatory to UN PRI with first planned submission in 2022 and commitment to report TCFD's with a first attempt in the Annual Report for 2020/21

The Fund has planned for climate scenario modelling in late 2021 which will help better understand this risk and allow further consider approaches in tackling these risks.

The Fund continue to have some occasional exposure to high carbon emitting or fossil fuel sector companies from a tactical perspective to use its vote to help drive the sector forward through engagement and voting using the power of a collective voice. A number of Fund managers are Climate 100+ engagement partners leading on this work with top emitting companies, while all managers are IIGCC members for collaborate weighting of AUM to influence action

Very small outstanding percentage exposure with fossil fuel companies that extract oil and gas or coal, which if the sector fall to zero value, the impact of the Fund would be negligible in market movement perspectives.

## **Physical Climate Risk**

## **Property Investments**

The Schroders Capital Team Estate Partnership Funds element of the Funds property portfolio has been assessed under a climate risk analysis for which constitute approximately 42% of the Funds property investment. This climate risk assessment profiles a range of climate risks at the asset and portfolio level. 243 assets have been assessed over 19 individual risk indicators. Risk scoring only assesses the micro location of the asset rather than the asset in terms of resilience energy efficiency water usage or mitigations put in place such as flood protection.

## Physical risks from climate change across Schroders Capital Partnership Funds

Acute Shocks	Average	Min	Max
Drought Hazard	5.1	4.0	7.7
Extra-tropical Cyclone Hazard	5.7	2.3	6.8
Severe Storm Hazard	8.6	7.7	10.0
Wildfire Hazard	8.6	8.3	9.2
Landslide Hazard	9.4	8.3	10.0
Flood Hazard	9.4	7.7	10.0
Coastal Flood Hazard	9.6	3.7	10.0
Tropical Storm and Cyclone Hazard	9.9	9.8	10.0
Tsunami Hazard	10.0	10.0	10.0
Chronic Stresses	Average	Min	Max
Heating Degree Days (current climate)	3.2	2.6	3.4
Heating Degree Days (future climate)	3.5	2.9	3.7
Water Pollution	3.9	2.5	7.2
Water Stress	4.8	2.7	8.8
Heat Stress (future climate)	5.7	5.6	5.9
Heat Stress (current climate)	6.0	6.0	6.2
Air Quality	7.4	6.8	8.5
Sea Level Rise	9.8	6.8	10.0
Cooling Degree Days (future climate)	9.9	9.8	10.0
Cooling Degree Days (current climate)	10.0	10.0	10.0

The identification of these risks help the manager assess potential risk of location but also the risk to property in the UK. The Fund managers highlights they are on average well located for acute physical risks which arise from events, however drought, coastal flooding and winter storms may pose high levels of risk to some locations. Chronic stresses

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which arise from longer term shifts in climate patters reflect high risk of locations in increases to heading degree days water stress and water pollution.

The next step for climate related risk identification will look at the strategic assessment of resilience of assets exposed to high risk locations.

## **Metrics and targets**

## **Liquid Asset Classes**

The Fund has used a third-party provider Moody's (previously known as Vigeo Eiris) to undertake comparative analysis of the Fund's equity, fixed income and absolute return managers carbon foot printing (carbon footprint is the measure of the volume of carbon dioxide (CO2 eq.) emitted by issuers) and energy transition (the shift from a carbon-based economic model to a green and sustainable one) metrics.

This footprinting covers 75% of assets under management at an investment manager level within the Funds portfolio, however the analysis does not cover the full portfolio for each investment manager. The actual coverage of the Moody's footprining covers 67% of Fund investments.

For the purpose of the analysis performed by Moody's this only take into consideration Scope I and 2 emissions not Scope 3 where these are defined as:

Scope I covers direct GHG emissions from sources that are owned or controlled by the issuer.

Scope 2 covers indirect GHG emissions caused by the organisation's consumption of electricity, heat, cooling or steam purchased or brought into its reporting boundary.

Scope 3 covers other indirect emissions (not included in scope 2) that occur in the value chain of the reporting company, including both upstream and downstream emissions. The table below details the high-level scores that the Fund's managers achieved.

#### Listed Global Equity – 41.4% of Fund Assets

The Fund have six listed equity managers, four active and two index based making up 41.4% of the portfolio as at 31 March 2022. All six portfolios are included in the metrix information within the Moody's carbon footprinting report and all mandates exclude fossil fuel companies.

#### Absolute/Real Return - 22.1% of Fund Assets

The Fund have two Absolute / Real Return managers, which make up 22.1% of the portfolio as at 31 March 2022. These madates are unrestricted as to what the menagers can invest as they provide a defensive response for the Funds portfolio in the time of market volitility and uncertainty. These manadate are in place to reserve capital. Both managers have strong engagment and stewardship approaches and are both members of the Net Zero Asset Managers Initiative and climate action 100+ as engagement leads.

### Fixed Income - 12.2% of Fund Assets

#### **Carbon Foot printing Summary**

The below table shows the headlines scores for each investment manager mandate included in the scope of work and the direction of travel from the 2020/21 results.

Manager	Mandate	Carbon Footprint 2022	Carbon Footprint 2021	Evolution	Energy Transition 2022	Energy Transition 2021	Evolution
UBS	UK	Х	High	Х	Х	47	Х
UBS	Europe Ex-UK	Х	High	Х	Х	53	Х
UBS	North America	Х	High	Х	Х	37	Х
UBS	Rest of World	Х	High	Х	Х	32	Х
M&G	Absolute Return	High	High	И	46	45	7
M&G	Corporate Bonds	High	High	7	56	53	7
Newton	Absolute Return	High	High	7	49	44	7
Ruffer	Absolute Return	High	High	7	47	44	7
Longview	Global Equity	Significant	Significant	7	40	39	7
Atlas	Infrastructure Fund	High	High	N	43	41	7
Storebrand	Climate Passive	High	High	И	47	44	7
Wheb	Impact Fund	High	High	И	36	31	7
Wellington	Impact Fund	Significant	Significant	И	40	38	7
Baillie Gifford	Alpha Equity	High	×	Х	33	X	×
Osmosis	Resource Efficient Core Equity	High	X	X	45	х	X

The scores have been classified by the bandings in the table below.

The carbon footprint is calculated using the weighted average carbon footprint (the sum of the portfolio's companies' emissions weighted by their weight in the portfolio), or it can be view as the emissions of the average company in the portfolio. This is used as it is providing a figure that is genuinely comparable between different managers.

Scale	Emissions (t CO2 eq)	Categories
Α	Under 100,000	Moderate
В	Between 100,000 and 1,000,000	Significant
	Between 1,000,000 and	
С	10,000,000	High
D	Over 10,000,000	Intense

The energy transition score is a combination of the Moddy's scores for each company in a portfolio's energy transition strategy based on specific criteria tied to climate change such as commitments made, information being disclosed and the meeting of commitments. This is a subjective score of issuers' energy transition strategy based on Moody's Research.

Scale	<b>Energy Transition Score</b>	Categories
++	60-100	Advanced
+	50-59	Robust
-	30-49	Limited
	0-29	Weak

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In addition to these high-level indicators each mandate has its own bespoke to report which also looks the following metrics.

Total financed emissions
Financed emissions per £m invested
Weighted average carbon footprint
Carbon intensity per sales (millions of £)
Weighted average carbon intensity
Energy Transition Strategy score
Sector allocation effect on performance attribution
Issuer selection effect on performance attribution

The carbon footprinting report indentifies how much each mandate has invested in positive impact factors such as green bonds, green good and green services as well as negative impact factors such as exposure to fossil fuels and coal.

The Fund does recognise that Carbon footprinting does need to be considered with some caveats in that there is no hard and fast method to carry to monitor and assess carbon emissions of underlying investments portfolios, this is a relatively new data source and is measured differently by different suppliers. In addition, carbon footprinting is often reliant on information publicly available provided by the underlying company themselves. Over time as carbon emission data and monitoring improves it may be the position of the Fund looks worse, as a result understanding of the model and quality of data is important when assessing the Fund's portfolio.

Carbon footprint reports take no consideration of engagement activity of investment managers. All of the Funds listed managers are Institutional Investor Group for Climate Change (IIGCC) members and some of the managers have engaged intensively with high carbon emitting companies as part of Climate Action 100+. The Fund believes alongside many of its managers that it is essential as an active investor to influence companies through voting and engagement to drive the energy transition forward.

Unlike the carbon footprint, which is an expression of past performance, the energy transiton score looks to express a company's forward-looking strategic approach to mitigate its carbon footprint through visible commitments and concrete measures. A company's ET score is to be put in perspective with its carbon footprint, it would be expected for a high emitting company to consider their energy transition strategy more and would look to have a robust/advanced score in this area, which would show that they have implemented concrete measures towards energy transition, to mitigate their carbon footprint. Some low-emitting companies are less transparent on their transition plans, as they might consider the issue to be less material to them and it is expensive to measure and report on the transition.

## **Illiquid Asset Classes**

Outside of the Moody's carbon footprinting the Fund have tried to obtain information directly from the investment managers as to their cabon emissions and footprint. Illiquid assets constitute 22.6% of the Funds portfolio. The following information has been obtained by asset class. The Fund will engage with managers over the next year to aim for increased exposure and more detailled metrix for futrure reporting.

#### Private Equity - 8.0% of Fund Assets

The Fund have two private equity managers, which make up 8.0% of the portfolio as at 31 March 2022. Neither of these managers have published any metric's under TCFD however both are members of the Initiative Climat International (iCl) which is a General Partner led initiative to collaborate on risk analysis tools to aid private equity action on climate change. Members of iCl commit to recognising the risks and opportunities that climate change

presents to their investments, contribute to the Paris Agreement's objectives, and actively engage with portfolio companies to reduce their greenhouse gas emissions. Members work collaboratively across a variety of working groups to implement their commitments.

One of the Funds Private Equity funds, which is currently 4.4% of the portfolio value has been able to provide a Weighted Average Carbon Intensity (WACI) of your portfolio as an Emissions Intensity metric as at 31/03/2022.

Company Scope I + Scope 2 (tCO2e / USDmn)	88.15
Company Direct + First Tier (tCO2e / USDmn)	116.37

- 1. Scope I & 2, suitable for benchmarking against the MSCI ACWI which was 151.7 as of 30 June 2021, while the MSCI ACWI ESG leaders index was 93.4.
- 2. Direct and First Tier Indirect (which includes some elements of Scope 3), suitable for benchmarking against the S&P Global LargeMidCap which was 213.84 as of 30 July 2021
- 3. This data is calculated based on estimation factors (in tCO2e/mUSD revenue) at the The Global Industry Classification Standard (GICS) Sub-industry level, provided by S&P Global Trucost.

## Property - 8.7% of Fund Assets

The Global Alliance for Buildings and Construction and UN Environment Programme 2020 global status report for buildings and construction report published in December 2020 highlighted that the Buildings contribute approximately 40 % of global carbon emissions, 28 % through building operations and 11 % from embodied carbon from building materials and construction.

The Funds property Manager Schroders is a signatory to the UK's Better Buildings Partnership which requires members to publish a net zero carbon pathway for their portfolio including direct and indirect investments, together with a delivery plan. The Commitment covers new and existing buildings, Scope 1, 2 and 3 emissions and both operational and embodied carbon, making it one of the most ambitious climate commitments for property owners. In addition the signatories are committed to disclose energy performance of portfolios and climate resilience strategies.

Schroders have committed to Establishing a net zero carbon pathway at the Real Estate level.

The Property portfolio was valued at £418m (excluding cash) at 31 March 2022. Emissions have been reported on 53% of the portfolio. The carbon emissions have been calculated by multiplying the percentage ownership by client in each of the underlying fund investments by the respective fund's carbon emission output in tonnes as reported by each Fund Manager under management. The output of each fund is summed to create an emissions total. Where we do not have 100% data coverage in any one fund we have extrapolated the data up to 100% coverage by assuming those assets with missing data produce the same emissions as the average of all assets where data has been reported. These emissions have been extrapolated to provide an estimated emissions of the portfolio with coverage of 88.5%.

The emissions data in the table below is provided to the Investment Manager by third parties and has not been audited.

Coverage	of	Scope	1&2	Scope	3	Total	Carbon
portfolio		emissions		emissions		Emissions	tonnes per
		(carbon		(carbon		(scope 1,2 &3)	£m
		tonnes)		tonnes)			
		Í		,			

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Emissions	53.2%	746	632	1,378	6.4
Reported					
Emissions Estimated	88.6%	1,215	1,203	2,418	6.7

## Infrastructure - 5.1% of Fund Assets

## Private Credit - 0.8% of Fund Assets

## **RI** implementation

Below we show how the Fund has implemented the RI policies it set itself in the ISS.

Commitment	Progress	Further Action
To continue to measure and report on carbon-equivalent emissions throughout the equity portfolios	The Fund has undertaken an analysis of the Equity and Fixed Income investments with a third-party provider Moodys for the third year.	Develop understanding of the different metrics.  Review the Carbon-equivalent emission provider market.  Evaluate carbon emissions of equites and corporate fixed income.  Work with Investment managers of other asset classes to improve asset class coverage.
To continue our work with IIGCC and Climate Action 100+	The Fund has been an active participant in the IIGCC corporate program.	The Fund is looking for more options within the IIGCC to support further development and implementation of IIGCC research into the Fund's strategy.
To continue to research and support the deployment of new impact capital into projects set to benefit from the transition to a low carbon economy	Increased our investments into investments with stated sustainable goals with a further 5% invested in a paris aligned active equity mandate and moved our remaining passive holdings 5% of the Fund to a resource efficiency weighted index this adds to the 10% the Fund invested into impact managers and 10% into climate	The Equity portion of the Fund has a strong alignment to benefiting from the energy transition.  The Fund will therefore review opportunities in other asset classes such as its fixed income.

	risk passive product to take the total amount of the Funds assets into 30% into specific funds looking to benefit from the transition to low carbon economy.	Working with ACCESS to develop suitable solutions within the Pool.
To assess the carbon intensity of all assets (using estimates if necessary) by the end-2022 reporting cycle, supported by external managers and GPs	The Fund has to date only considered the carbon intensity of the liquid holdings around 70% of the Fund assets and is working with managers and other advisors in how to calculate this for the alternative space.	The Fund is liaising with its external managers of the harder to measure assets and request that all managers' report in line with TCFD reporting requirements.  Responding to the government's consultation on the TCFD reporting for the LGPS and provide.  Working with other LGPS Funds to understand how they will be getting the required information.  Once guidance is provided we will be seeking to understand
		the how managers can assist with this information.
Using data from the Transition Pathway Initiative (TPI), to engage alongside our collaborative partners to encourage companies to adopt business models and strategies that are in line with the aims of the Paris agreements.	The Carbon reporting provided by Moody's which also highlights companies which they consider to be high emitters and have poor quality transition plans.  The Fund will request explanations from managers regarding these companies along with running them through the TPI to understand their view.	The Fund continues to work on improving its information on its underlying holdings with the aim to get quarterly information to further analyse on different criteria including TPI analysis.
	The Fund also reviews companies that are classified by the Investment manager as an Fossil Fuel company and will run these through the TPI data this analysis is used by the fund during meetings with the Fund managers.	

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Implement processes that adhere to Taskforce for Climate-related Financial Disclosures (TCFD) recommendations on mandatory reporting and governance requirements related to climate risk as they are expected to apply to the LGPS.	The Fund is incorporating as much of aspects of the TCFD guidance for private pensions schemes into its Annual Report. This is building on the report provided last year. This is allowing the fund to identify and enhance the report year on year and provide readers with better understanding of the Fund.  Along with this the Fund has received 2 years of ESG assessments of it investment Managers from its conducted by its investment consultant.  We continue to engage with our investment managers over there own reporting and are encouraging them to report in line with TCFD where they are not already doing.  We undertake carbon foot printing of the Fund.  We have been producing a quarterly engagement report detailing the work the Fund has been undertaking.	The Fund will be responding to the consultation on the TCFD reporting in the LGPS and is a supporter of this being implemented.  The Fund will look to implement the guidance once this is published and continue to develop its reporting.  Work with Third parties to develop and implement enhancements to its current reporting.
To report annually in accordance with TCFD recommendations.	The Fund will provides a TCFD section within its Annual Report covering all elements where sufficient data is held and identifying areas which are not yet complete. There is currently no guidance for LGPS Funds on TCFD reporting.	We are considering the consultation from DLUHC on TCFD reporting and will respond with our considerations.  Once this has been responded to and there is clarify on the final requirements, the Fund will implement a fully compliant report within the guidelines set out for the LGPS.
Signatory to the United Nations Principles for Responsible Investment (PRI)	The Fund has signed up to the PRI but has not yet been required to provide	During Q4 2022 and Q1 2023 the Fund will prepare the necessary information to

	information to the PRI for	maintain our signatory status
	assessment.	to the PRI.
Encourage the Fund's	Ma hava haan na gwastin g	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
Encourage the Fund's investment managers to	We have been requesting quarterly information from the	We will be maintaining the engagement and voting
provide transparency by	managers on engagement and	information capture and are
reporting relevant and	voting and have been providing	working to improve the
accessible ESG-related	our own quarterly report	information that is published as
information. This includes their	detailing our monitoring of the	part of our engagement
commitments to and alignment with the UK Stewardship Code	managers. Alongside this we	report.
2020, the TCFD, the PRI and	also provide information on	тероге.
GRESB, where appropriate.	the managers engagements and	To improve communication
	commitments such as to which	with stakeholders of the Fund.
	organisations they are	TI F 1
	signatories.	The Fund continues to
		monitor the investments
		managers through carbon
		footprinting and ESG reviews
		by our investment consultant.
		The Fund is committed to
		working with ACCESS to
		improve the RI function within
		the Polol and provide better
		reporting.
		Enguring that the Eurode
		Ensuring that the Funds managers sign up to relevant
		commitments with TCFD and
		UK stewardship code 2020
		being priorities.
		6 P. 10. 10.00.
Working collaboratively to	ACCESS has set up a RI	We shall be looking to
increase the reach, efficiency, and effectiveness of RI. We	working group to build upon	continue to explore
work with a host of like-minded	the RI guidelines.	opportunities with ACCESS to
partner funds, service	We have been working with	improve the RI opportunities.
providers and related	the National LGPS Framework	Increase the involvement in
organisations striving to attain	on the replacement	collaborative RI initiatives and
best practice in the industry	Stewardship framework.	look to be signatories to
and to improve industry standards.		shareholder resolutions where
Star Star US	We have been engaged with	appropriate.
	IIGCC and have signed up to	
	some of the initiatives coming	
	from this collaboration.	
	The Fund is an active	
	participant in the LAPFF	
	Executive Committee.	

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## **Collaboration**

There are limits to the influence that we achieve as a single investor and the resources we can reasonably commit. We recognise that progress can be best achieved on ESG issues through collaboration with other investors and organisations. We are an active member and supporter of several Global and Industry ESG Initiatives



https://www.unpri.org/

Principles for Responsible Investment (PRI). We have been a signatory to the PRI since 2020 and are working on our first submission on how we implement the six Principles of Responsible Investment into our everyday work to be good stewards of capital, which is due to be submitted in 2023. PRI is an important partner, providing excellent guidance on responsible investment and we work closely with them on the future direction of the organisation



https://www.iigcc.org

Institutional Investors Group on Climate Change (IIGCC), has the collective weight of over €51 trillion from over 350 members and is leading the way on a global stage for investors to help realise a low carbon future. IIGCC helps shape sustainable finance policy and regulation for key sectors of the economy and supports members in adopting active ownership and better integrated climate risks and opportunities into investment processes. The Fund's Pension Committee Chair is currently a representative on the IIGCC Corporate Programme Advisory Group. The corporate programme focuses on supporting investors to engage with companies to align portfolios with the goal of net zero by 2050. In addition to the Fund's own membership of IIGCC, the Fund asks its managers to also be members providing a double lock on engagement.



LAPFF | The leading voice for local authority pension funds across the UK (lapfforum.org)

As a member of LAPFF the Fund works together with the majority of LGPS funds and pools across the UK, through the forum, to promote high corporate governance standards to protect the long-term value of local authority pensions. With member fund assets exceeding £350bn, the forum engages with companies and regulators to deliver reforms advancing corporate responsibility and responsible investment. In October 2021 the Funds Head of Pensions was appointed to the executive committee as an LAPFF Officer Member.



Home | Pensions For Purpose

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Pensions For Purpose is a bridge between asset managers, pension funds and advisers, to encourage the flow of capital towards impact investment. Pensions For Purpose provide high quality expertise and training to Funds on ESG issues. The Fund joined as an affiliate member in September 2021.



Home | Financial reporting council

The Financial reporting council sets UK Accounting, Audit and Actuarial standards. The fund has committed to report under the FRC's Stewardship code, pledging to manage capital in a way that creates long term value and leads to sustainable benefits for the economy, the environment and society. The Funds statement of commitment is to be sent for consideration in 2022.



Home | Task Force on Climate-Related Financial Disclosures

The TCFD was set up to develop recommendations on the types of information that companies should disclose to support its stakeholders in appropriately assessing and pricing risks related to climate change. The fund has committed to report under the TCFD initiative.

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# Independent adviser's report



## East Sussex Pension Fund - Independent Advisor's Report 2022

The Fund receives formal advice on investment matters from its actuarial and investment consultants. My role as Independent Advisor is to act as a separate source of advice and expertise to Officers and Committee members. Our collective objective is, of course, to invest the Fund's assets to pay members' pensions in full and on time. In writing this report, I can also provide stakeholders with some independent assurance that the Fund is being appropriately and properly managed.

In last year's report, I suggested that economies would rebound from the COVID dip, but that I did not expect equity markets to do much better than go sideways. I noted that higher inflation was a major risk which the Fund was addressing by investing in infrastructure and other real assets. I also remarked on the considerable improvements in governance and resourcing which the Fund had made, as well as the progress made towards aligning its portfolio with a lower carbon world. As I write this year's report, COVID restrictions have just been lifted, two years after their first imposition. At the same time, Russia has invaded Ukraine, upsetting Western underlying assumptions in many ways. Most economies have indeed recovered the growth lost over the COVID lockdowns, but at the cost of a surge in inflation. Food and energy prices have seen large rises and U.S. inflation has risen to over 7%, the highest for several decades.

Central banks have reacted by withdrawing some of their monetary largesse and raising interest rates from the near zero levels in place during the pandemic. Bond market yields have risen substantially from the summer 2020 lows, though they are still well below normal historical levels. Equity markets have been surprisingly resilient, buoyed by earnings early in the year, though indices have been falling in 2022 as valuations of many tech stocks collapsed.

The Fund is in good financial health, with a well-diversified asset portfolio which should provide protection in most scenarios. I would expect the funding level at the 31st March 2022 valuation to be in the region of 100% unless there is a dramatic fall in markets. As the number of active members declines, pension payments are starting to exceed contributions, and the Fund will need to rely more on investment income to cover the shortfall. This is normal for all pension funds as they become more mature.

Perhaps the most important decision made in the past two years has been to build up the internal team managing the Fund. Managing an LGPS fund has become increasingly complex on all fronts. On the administration side, the team has had to cope with the recalculations caused by several judicial judgements on top of its normal business, and a change to monthly data collection. On the investment side, new climate change legislation as well as the Government's levelling-up agenda has substantially increased the required investment monitoring and oversight. On governance, the ever-increasing complexity of the ACCESS pooling structure as well as higher general governance expectations all need Officers' attention. There is of course a cost attached to the larger team, but in my view it is one worth paying to ensure the Fund's effective management.

I mentioned last year the considerable initiative to mitigate the financial risk to the Fund from the world's needed transition to a lower carbon economy. That has continued over the past twelve months, with the shift of the final passive equity holdings into two more carbon-aligned strategies.

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However, it is a journey still in progress. The Fund will have to comply with new climate change risk disclosure requirements, including consideration of different climate scenarios, by 2023. There is more work to be done in other parts of the portfolio. New developments and metrics may lead us to different conclusions in the future. For example, the surge in energy prices over the past six months has led to a general acceptance by most parties that fossil fuels will play a role in getting to net carbon zero by 2050. The tragic events in Ukraine have brought energy security to the fore, and as a result natural gas is unlikely to fulfil the role which had been pencilled in for it. There is also a considerable debate about nuclear power. In this rapidly evolving world, the Fund's holdings in diversified growth funds provide it with some flexibility because their broad remit enables them to respond to changes more nimbly.

Even without the events of the first three months of 2022, some long-term trends have been changing. The last thirty years or so have been dominated by low inflation, falling bond yields, lower labour costs as the world became more global, and a backstop provided by central banks in the form of easy monetary policy. Equities and risk assets have responded by rising to unprecedented valuations.

These are all likely to look different in the future. Most importantly, bond yields are rising. If inflation continues to rise, they are likely to normalise further. This in turn will affect the valuations of all long-term investments, including infrastructure, equities, and real estate, as the discount rate used to value them will be higher. It also increases the risk for more leveraged entities, including governments, because they will find it more expensive to refinance their debts.

The outlook for inflation is important to the fund because its liabilities are linked to consumer inflation without a direct cap. There are some secondary mitigations built in, such as the Scheme level cost cap mechanism, but the first line of defence lies with the Fund's investment strategy. Here we have over time been building up exposure to assets such as infrastructure, which can be expected to produce a rising income stream. However, these will only provide a limited defence if inflation turns out to be sustained at levels above 5%.

The swing factor, at least in the short term, will be the behaviour of central banks. If they choose to focus on bringing down inflation by clawing back some of the past 15 years' monetary largesse, they increase the risk of recession. At the time of writing they are talking tough, but political and economic reality may oblige them to revert to looser monetary policy again.

I have focused this year's report on investments because the greater risks seem to lie there. Implementation of the Fund's strategic asset allocation is increasingly done through the ACCESS pool, as required by government guidance, and this process is likely to continue. It is therefore essential that the governance arrangements in place allow the Fund proper oversight of ACCESS' activities.

My final duty in this report is to provide some assurance as to the overall governance arrangements for the Fund. I can assure readers that the Fund is appropriately resourced in terms of staffing, and that its internal governance processes and structures are of a good standard. While nobody should read too much into a single award, I am delighted that it has won the Best Fund Over £2.5bn award at the delayed LAPSIF 2021 Awards. I view this as a well-deserved tribute to the hard work by Officers, Committee and Local Pension Board members over the past three years.

William Bourne Independent Advisor Ist April 2022

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# **Asset pools**

## **Background**

ACCESS (A Collaboration of Central, Eastern and Southern Shires) has its origins in 2016 when 11 Local Government Pension Scheme (LGPS) Authorities agreed to begin working collectively to address the requirements of the Government's agenda for pooling LGPS investments.

ACCESS is made up of 11 Local Government Pension Schemes (LGPS) Administering Authorities:

- 1. Isle of Wight
- 2. Hampshire
- 3. West Sussex
- 4. East Sussex
- 5. Kent
- 6. Hertfordshire
- 7. Essex
- 8. West Northamptonshire
- 9. Cambridgeshire
- 10. Suffolk
- 11. Norfolk



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Collectively the pool has assets of £60 billion (of which 59% has been pooled) serving 3,500 employers with over 1.1 million members including 310,000 pensioners.

The ACCESS Administering Authorities are committed to working together to optimise benefits and efficiencies on behalf of their individual and collective stakeholders, operating with a clear set of objectives and principles that drives the decision making process.

The following strategic objectives are in place:

- I. Enable participating authorities to execute their fiduciary responsibilities to Local Government Pension Scheme (LGPS) stakeholders, including scheme members and employers, as economically as possible.
- 2. Provide a range of asset types necessary to enable those participating authorities to execute their locally decided investment strategies as far as possible.
- 3. Enable participating authorities to achieve the benefits of pooling investments, preserve the best aspects of what is currently done locally, and create the desired level of local decision-making and control.

In order to achieve these objectives, the Councils have established a set of governing principles implicit within these is the democratic accountability and fiduciary duty of the Councils as Administering Authorities. The governing principles are summarised below:

- Collaboration
- Objective evidence based decisions
- Professionalism
- No unnecessary complexity
- Value for money
- Risk management
- Equitable voice in governance
- Equitable cost sharing
- Evolution and innovation

#### Governance

Strategic oversight and scrutiny responsibilities remain with the Administering Authorities as does all decision making on their individual Funds asset allocation and the timing of transfers of assets from each Fund into the arrangements developed by the ACCESS Pool.

The Joint Committee (JC) has been appointed by the eleven Administering Authorities under s102 of the Local Government Act 1972, to exercise specific functions in relation to the pooling of LGPS assets. The JC's functions include the specification, procurement, recommendation of appointment of pool Operators (for active asset management) and pool-aligned asset providers (for passive asset management), to the Administering Authorities. The Joint Committee also reviews ongoing performance.

The Section 151 Officers of ACCESS Authorities provide advice to the Joint Committee in response to its decisions to ensure appropriate resourcing and support is available to implement the decisions and to run the ACCESS Pool.

The Joint Committee is further supported by the Officer Working Group (OWG) and the ACCESS Support Unit (ASU).

The Officer Working Group consists of officers with specialist LGPS skills, identified by each of the Administering Authorities whose role is to provide a central resource for advice, assistance, guidance and support for the Joint Committee.

The ACCESS Support Unit (ASU) provides the day-to-day support for running the ACCESS Pool an overview of the work by the ACCESS Support Unit.

In 2018, the ACCESS Joint Committee agreed that a unit be established to provide day to day support for the work required to run the Pool, and that Essex County Council act as Host Authority. The ACCESS Support Unit (ASU) facilitates the Joint Committee (JC) and officer groups and has responsibility for programme management, client relationships, contract management/supplier relationships, administration and technical support services.

A business plan is developed and submitted for consideration by the JC ahead of the start of each year, prior to being recommended to each of the ACCESS Authorities.

The business plan includes milestones across listed assets (both active and passive), non-listed assets and governance. The JC also determines an annual budget to support the activities within the business plan.

The ASU has responsibility to manage this development and implementation of the business plan, within budget, whilst assessing and managing the risks for the pool. A central feature of ACCESS is the engagement of each of the eleven Authorities, and therefore the support and facilitation of stakeholder groups is key to the work of the ASU. The governance structure of the Pool ensures that dialogue with, and input from, Local Government Pension Scheme (LGPS) subject matter experts from each Authority, is gathered through the Officer Working Group (OWG) and various subgroups.

In turn, this enables the s151 Officer Group to form the recommendations that are ultimately considered by the JC. It has long been recognised that considerable expertise exists within the LGPS officer community. The full time ASU staff are therefore supplemented by part-time Technical Leads whose work for ACCESS is part of the Pool's costs.

The governance structure of ACCESS is shown below:



#### The Operator

Appointed in 2018 Link Fund Solutions Ltd (Link) provide the pooled operator service, overseeing an Authorised Contractual scheme for the sole use of ACCESS Authorities. Link are responsible for establishing and operating an authorised contractual scheme along with the creation of a range of investment sub-funds for active listed assets and the appointment of the investment managers to those sub-funds. This is designed to enable Administering Authorities to execute their asset allocation strategies

## **Pool Aligned Assets: UBS**

Appointed following a joint procurement in 2017, UBS act as the ACCESS Authorities' investment manager for passive assets.

## **Progress**

The development of the ACCESS Pool continues at pace with an additional four subfunds opened during the year to assist the authorities in achieving diversification within their investment strategies attracting an additional £3.2 billion investment into the Pool.

In January 2022 MJ Hudson were appointed as implementation adviser for the establishment of pool vehicles for illiquid assets, after a competitive call off utilising the National LGPS Frameworks.

As implementation advisor, MJ Hudson will provide support to the Pool in selecting individual investment opportunities and investment managers to build portfolios in a range of illiquid assets including private equity, private debt, infrastructure and initially, real estate.

Another key achievement during the year was the development of updated Responsible Investment guidelines for which the pool was partnered by Minerva Analytics. Once consultation has been completed the guidelines will be formally published.

In addition to its Annual Report, ACCESS also produced a Progress Update report to provide an insight to the Pool, key activities and future plans. These are all published on the pool's website (<a href="www.accesspool.org">www.accesspool.org</a>).

In the year ahead we welcome representatives of the Local Pension Boards to observe the future Joint Committee meetings. Two members from each Board will be able to attend a meeting at least once a year.

#### **Pooled Assets**

As at 31 March 2022, ACCESS has pooled the following assets:

	£ billion
Passive investments	11.2
ACS Investments	
UK Equity Funds	2.5
Global Equity Funds	15.3
UK Fixed Income	4.5
Diversified Growth	1.6
Total Pooled Investments	35.1

<sup>\*</sup>The passive investment funds are held on a pool governance basis under one investment manager as these assets are held in life fund policies, which cannot be held within an authorised contractual scheme.

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## Key milestones achieved in 2021/22

Actively managed listed assets:

- Further progress was made in pooling active listed assets within the Authorised Contractual Scheme (ACS) managed by the Pool's appointed Operator, Link Fund Solutions. Between July 2021 and February 2022, a further four sub-funds were launched.
- Link's appointment of BlackRock expands the UK Equity capacity within the Pool, the appointment of Macquarie broadens the Global Equity coverage whilst the addition of ACS mandates for Fidelity and M&G extends the Fixed Income offering.
- Six Authorities participated as original investors within these sub-funds which totalled £3.2bn.

Alternative/non-listed assets:

• In January 2022, following a procurement via the National LGPS frameworks, ACCESS announced the appointment of MJ Hudson as implementation adviser for the pooling of illiquid assets including private equity, private debt, infrastructure and real estate.

#### Passive assets:

Ongoing monitoring and engagement continued with jointly procured passive manager, UBS.

## Responsible Investment:

- Minerva Analytics were appointed through a procurement via National LGPS frameworks, as the ACCESS Environmental, Social & Governance (ESG) adviser.
- Review of the ESG polices alongside an engagement with officers from each of the 11 ACCESS Authorities, Minerva Analytics drafted revised and updated Responsible Investment (RI) guidelines for the Pool

## **Objectives for 2022/23**

Actively managed listed assets:

 Further pooling active listed assets within the Authorised Contractual Scheme (ACS) managed by the Pool's appointed Operator, Link Fund Solutions which will include emerging market equity and further fixed income sub-funds.

#### Alternative/non-listed assets:

- Launch of the Pool's first illiquid asset investment vehicles. MJ Hudson will be undertaking procurement exercises to appoint a UK Core Manager and a Global Real Estate allocator.
- Initial work will commence on the planning for other illiquid asset investment platforms.

#### Passive assets:

Ongoing monitoring and engagement with jointly procured passive manager, UBS.

## Responsible Investment Guidelines:

- Following consultation with the ACCESS Authorities the updated Responsible Investment Guidelines will be published.
- Work will commence on establishing criteria to develop a matrix to report on key performance indicators to demonstrate how the responsible investment guidelines have been implemented.

## Financial Management Expected v Actual Costs and Savings

A budget for ongoing operational costs is set by the Joint Committee and is financed equally by each of the eleven Authorities. 2021/22 saw an underspend primarily due to lower than anticipated costs of external advice combined with an underspend in the technical lead recharge costs.

The table below summarises the financial position for 2021/22 along with the cumulative position since the commencement of ACCESS activity in early 2016.

	2020/21	2020/21	2020/21	2020/21	
	Actual	Budget	Actual	Budget	
	In Year	In Year	Cumulative to date	Cumulative to date	
	£'000	£'000	£'000	£'000	
Set Up Costs	-	-	1,824	1,400	
Transition Costs	2,664	4,408	3,338	6,907	
Ongoing Operational Costs	1,046	1,247	4,117	4,795	
Operator & Depository Costs	4,845	4,787	12,149	11,364	
Total Costs	8,555	10,442	21,428	24,466	
Pool Fee Savings	(28,038)	(15,700)	(70,300)	(47,750)	
Net (Savings Realised)/Costs	(19,483)	(5,258)	(48,872)	(23,284)	

Operator and depositary fees are payable by each Authority in relation to assets invested within the Authorised Contractual Scheme established by Link Fund Solutions as pool operator.

The 2021/22 fee savings have been calculated using the CIPFA price variance methodology and based on the average asset values over the year. This approach highlights the combined level of investment fee savings, across all ACCESS Authorities stemming from reduced charges.

In summary, since inception ACCESS has demonstrated excellent value for money, maintaining expenditure broadly in line with the original submission to Government whilst delivering an enhanced level of savings ahead of the timeline contained in the original proposal.

#### Investment management costs split between pooled and non-pooled assets

	ACCESS	ACCESS	Non-ACCESS	Non-ACCESS	Total
	Pool*	Pool*	Pool	Pool	
	Direct £000	Indirect £000	Direct £000	Indirect £000	£000
Management Fee	60	9,116	2,241	8,435	19,852
Performance Fee	-	-	-	1,585	1,585
Transaction Costs	321	643	165	319	1,448
Custody	-	-	139		139
Other Costs	-	-	903	-	903
Total	381	9,759	3,448	10,339	23,927

<sup>\*</sup> This includes pool aligned assets such as the jointly procured passive manager for ACCESS authorities.

## Environmental, Social and Governance (ESG) and Responsible Investment (RI)

The ACCESS Authorities believe in making long term sustainable investments whilst integrating environmental and social risk considerations, promoting good governance and stewardship.

Whilst the participating authorities have an overriding fiduciary and public law duty to act in the best long-term interests of their LGPS stakeholders to achieve the best possible financial returns, with an appropriate level of risk they also recognise the importance of committing to responsible investment alongside financial factors in the investment decision making process.

### Responsible Investment:

ACCESS appointed Minerva Analytics as its Environmental, Social & Governance (ESG) adviser. Following a review of the ESG policies, and engagement with officers from each of the authorities Minerva Analytics drafted consolidated Responsible Investment (RI) guidelines for the Pool.

Following a period of consultation, it is expected that finalised Guidelines will be adopted by the Pool during 2022.

## Voting:

The ACCESS pool has a set of voting guidelines which seeks to protect and enhance the value of its shareholdings by promoting good practice in the corporate governance and management of those companies.

The guidelines set out the principles of good corporate governance and the means by which ACCESS will seek it influence on companies. The voting activity is reported to the Joint Committee on a quarterly basis.

During the year ACCESS voted at 2,391 meeting on 32,834 resolutions.

## Engagement:

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Link Fund Solutions arranges regular sessions with the Investment Managers to present to the authorities Pension Fund Officers to demonstrate how they implement environmental, social and governance into their investment strategy and decision-making process.

These also give the investment manager the opportunity to discuss the engagement activities they have undertaken, what constructive dialogue was had and how they have used their influence to encourage the adoption of best practice.

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# Fund account, net assets statement and notes

# **East Sussex Pension Fund Account**

2020/21				202	1/22
			Note		
£000	£000		S	£000	£000
		Dealings with members, employers and			
		others directly involved in the fund	_		
(1.5.5.5.15)		Contributions	7	(22 112)	
(100,042)		From Employers		(99,617)	
(31,435)		From Members		(34,556)	
	(131,477)				(134,173)
	(6,044)	Transfers in from other pension funds	8		(8,246)
	(137,521)				(142,419)
	100 707	D 6			124505
	128,707	Benefits	9		134,595
	5,561	Payments to and on account of leavers	10	-	10,744
	134,268		7		145,339
				-	
	(3,253)	Net (additions)/withdrawals from dealings with members			2,920
		with members		-	
	17,296	Management expenses	11		26,671
	,	and an arrangement			
	14,043	Net (additions)/withdrawals including fund		-	20 501
	14,043	management expenses			29,591
•				-	
		Returns on investments			
	(39,089)	Investment income	12		(40,549)
	19	Taxes on income	13a		2
	(739,914)	Profit and losses on disposal of investments and			(432,676)
	(/3/,/14)	changes in the value of investments	14a	_	(432,070)
	(778,984)	Net return on investments		- -	(473,223)
	(764,941)	Net (increase)/decrease in net assets		_	(443,632)
	(/07,/71)	available for benefits during the year			(443,032)
	(3,479,094)	Opening net assets of the scheme		- -	(4,244,035)
	(4,244,035)	Closing net assets of the scheme		-	(4,687,667)

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# Net Assets Statement for the year ended 31 March 2022

31 March 2021 £000	a.	Notes	31 March 2022 £000
4,173,990	Investment assets	14	4,587,145
357	Other Investment balances	21	774
(775)	Investment liabilities	22	(1,173)
56,736	Cash deposits	14	90,216
4,230,308	Total net investments		4,676,962
15,675	Current assets	21	15,391
(1,948)	Current liabilities	22	(4,686)
	Net assets of the fund available to fund benefits at the year		
4,244,035	end.		4,687,667

The Fund's financial statements do not take account of liabilities to pay pensions and other benefits after the period end. The actuarial present value of promised retirement benefits is disclosed at Note 20.

#### Treasurers Certificate

I certify that the accounts of the East Sussex Pension Fund provide a true and fair view of the Pension Fund at 31 March 2022 and of the movements for the year then ended.

#### Ian Gutsell

Chief Finance Officer (Section 151 Officer)

**Business Services Department** 

XX September 2022

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# Notes to the East Sussex Pension Fund Accounts for the year ended 31 March 2022

#### 1: Description of fund

The East Sussex Pension Fund ("the Fund") is part of the Local Government Pension Scheme and is administered by East Sussex County Council ("the Scheme Manager"). The County Council is the reporting entity for this pension fund.

The following description of the fund is a summary only. For more detail, references should be made to the East Sussex Pension Fund Annual Report 2021/22 and the underlying statutory powers underpinning the scheme, namely the Public Service Pensions Act 2013 and The Local Government Pension Scheme (LGPS) Regulations.

#### Genera

The scheme is governed by the Public Service Pensions Act 2013. The Fund is administered in accordance with the following secondary legislation:

- The Local Government Pension Scheme Regulations 2013 (as amended)
- b) The Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014 (as amended)
- c) The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016.

The Fund is a contributory defined benefit pension scheme administered by East Sussex County Council to provide pensions and other benefits for pensionable employees of East Sussex County Council, the district councils in East Sussex County and a range of other scheduled and admitted bodies within the county area.

The Fund is also empowered to admit the employees of certain other bodies, town and parish councils, educational establishments, contractors providing services transferred from scheduled bodies and community interest bodies. The Fund does not provide pensions for teachers, for whom separate arrangements exist. Uniformed police and fire staff are also subject to separate pension arrangements.

The Council has delegated its pension functions to the East Sussex Pension Committee. Responsibility for the administration and financial management of the Fund has been delegated to the Chief Finance Officer along with the Head of Pensions. The Scheme Manager is also required to establish and maintain a Pension Board, for the purposes of assisting with the ongoing compliance of the Fund. The role of the Board is to assist the East Sussex Pension Fund in complying with all the legislative requirements making sure the scheme is being effectively and efficiently governed and managed.

Independent investment managers have been appointed to manage the investments of the Fund. The Fund also invests in illiquid investments such as private equity, infrastructure and private debt. The Committee oversees the management of these investments and the Fund and its advisers meet regularly with the investment managers to monitor their performance against agreed benchmarks.

#### Membership

Membership of the LGPS is voluntary and employees are free to choose whether to join the scheme, remain in the scheme or make their own personal arrangements outside the scheme.

Organisations participating in the East Sussex Pension Fund include:

- a) Scheduled bodies, which are local authorities and similar bodies whose staff are automatically entitled to be members of the fund
- b) Admitted bodies, which are other organisations that participate in the fund under an admission agreement between the fund and the relevant organisation. Admitted bodies include voluntary, charitable and similar bodies or private contractors undertaking a local authority function following outsourcing to the private sector.

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There are 134 employer organisations within East Sussex Pension Fund including the County Council itself, as detailed below:

East Sussex Pension Fund	31 March 2021	31 March 2022
Number of employers with active members	127	134
Number of employees		
County Council	8,163	8,059
Other employers	16,839	16,455
Total	25,002	24,514
Number of pensioners		
County Council	9,805	10,125
Other employers	12,425	13,006
Total	22,230	23,131
Deferred pensioners		
County Council	13,805	14,223
Other employers	17,429	19,423
Total	31,234	33,646
Total number of members in pension scheme	78,466	81,291

#### Funding

Benefits are funded by contributions and investment earnings. Contributions are made by active members of the Fund in accordance with The LGPS Regulations 2013 and range from 5.5% to 12.5% of pensionable pay for the financial year ending 31 March 2022. Employee contributions are matched by employers' contributions, which are set, based on triennial actuarial funding valuations. The last such valuation was at 31 March 2019. Currently, employer contribution rates range from 0.0% to 49.2% of pensionable pay.

#### 4. Benefits

Prior to 1 April 2014, pension benefits under the LGPS were based on final pensionable pay and length of pensionable service. From 1 April 2014, the scheme became a career average scheme, whereby members accrue benefits based on their pensionable pay in that year at an accrual rate of 1/49th. Accrued pension is uprated annually in line with the Consumer Prices Index.

There are a range of other benefits provided under the scheme including early retirement, disability pensions and death benefits. For more details, please refer to the East Sussex Pension Fund Website.

#### 2: Basis of preparation

The Statement of Accounts summarises the Fund's transactions for the 2021/22 financial year and its position at year-end as at 31 March 2022. The accounts have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2021/22 which is based upon International Financial Reporting Standards (IFRS) as amended for UK public sector. The accounts have been prepared on a going concern basis.

Accounting standards issued but not yet adopted - Under the Code of Practice on Local Authority Accounting in the United Kingdom 2021/22, the Fund is required to disclose information setting out the impact of an accounting change required by a new accounting standard that has been issued on or before 1 January 2020 but not yet adopted by the Code. The standards introduced by the 2022/23 Code where disclosures are required in the 2021/22 financial statements are:

- IFRS 16 Leases (but only for those local authorities that have decided to adopt IFRS 16 in the 2022/23 year).
- Annual Improvements to IFRS Standards 2018–2020. The annual IFRS improvement programme notes 4 changed standards:
  - IFRS 1 (First-time adoption) amendment relates to foreign operations of acquired subsidiaries transitioning to IFRS
  - o IAS 37 (Onerous contracts) clarifies the intention of the standard
  - IFRS 16 (Leases) amendment removes a misleading example that is not referenced in the Code material
  - IAS 41 (Agriculture) one of a small number of IFRSs that are only expected to apply to local authorities
    in limited circumstances.

None of the matters covered in the annual improvements are dealt with in detail in the 2022/23 Code. During the consultation process on the 2022/23 Code CIPFA/LASAAC did not envisage them having a significant effect.

#### East Sussex Pension Fund - Annual Report and Accounts 2021/22

Property, Plant and Equipment: Proceeds before Intended Use (Amendments to IAS 16).

There were no amendments for 2021/22 for the accounts of the Pension Fund.

The accounts report on the net assets available to pay pension benefits. They do not take account of obligations to pay pensions and benefits which fall due after the end of the financial year nor do they take into account the actuarial present value of promised retirement benefits. The code gives administering authorities the option to disclose this information in the net asset statement, in the notes to the accounts or appending an actuarial report prepared for this purpose. The Pension Fund has opted to disclose this information in Note 20.

The Pension Fund publishes a number of statutory documents, including an Investment Strategy Statement, a Funding Strategy Statement, Governance and Compliance Policy Statement and Communications Policy Statement. Copies can be obtained by contacting the Council's Pensions team or alternatively are available from <a href="https://www.eastsussexpensionfund.org/">https://www.eastsussexpensionfund.org/</a>

ACCESS Pool – There is no specific accounting policy for the Pool. The ACCESS Pool is not a legal entity in itself but is governed by the Inter Authority Agreement signed by each Administering Authority. The formal decision-making body within the ACCESS Pool is the ACCESS Joint Committee, which has let the management of the asset pool to Link Fund Solutions Ltd, appointed to provide a pooled operator service. There is no direct investment in the third party, only a contractual arrangement to provide services, so there is no investment balance to carry forward in the net asset statement.

#### 3: Summary of significant accounting policies

#### Fund account - revenue recognition

#### I. Contribution income

Normal contributions are accounted for on an accruals basis as follows:

Employee contribution rates are set in accordance with LGPS regulations, using common percentage rates for all schemes, which rise according to pensionable pay.

Employer contributions are set at the percentage rate recommended by the fund actuary for the period to which they relate.

Employer deficit funding contributions are accounted for on the basis advised by the fund actuary in the rates and adjustment certificate issued to the relevant employing body.

Additional employers' contributions in respect early retirements are accounted for in the year the event arose. Any amount due in the year but unpaid will be classed as a current financial asset. Amounts not due until future years are classed as long-term financial assets.

#### 5. Transfers to and from other schemes

Transfers in and out relate to members who have either joined or left the Fund.

Individual transfers in/out are accounted for when received or paid. Transfers in from members wishing to use the proceeds of their additional voluntary contributions (see below) to purchase scheme benefits are accounted for on a receipts basis and are included in Transfers In (Note 8).

Bulk (group) transfers are accounted for in accordance with the terms of the transfer agreement.

#### 6. Investment income

#### a) Interest income

Interest income is recognised in the fund account as it accrues, using the effective interest rate of the financial instrument as at the date of acquisition or origination.

#### b) Dividend income

Dividend income is recognised on the date the shares are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the net assets statement as a current financial asset.

#### c) Distributions from pooled funds

Distributions from pooled funds are recognised at the date of issue. Any amount not received by the end of the reporting period is disclosed in the net assets statement as a current financial asset.

#### d) Movement in the net market value of investments

Changes in the net market value of investments are recognised as income and comprise all realised and unrealised profits/losses during the year.

#### Fund account - expense items

#### 7. Benefits payable

Pensions and lump-sum benefits payable include all amounts known to be due as at the end of the financial year. Any amounts due but unpaid are disclosed in the net assets statement as current liabilities.

#### 8. Taxation

The Fund is a registered public service scheme under section I(I) of Schedule 36 of the Finance Act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas investments suffers withholding tax in the country of origin, unless exemption is permitted. Irrecoverable tax is accounted for as a Fund expense as it arises.

#### 9. Management expenses

The Fund discloses its pension fund management expenses in accordance with the CIPFA guidance Accounting for Local Government Pension Scheme Management Expenses (2016), as shown below. All items of expenditure are charged to the fund on an accruals basis as follows:

#### a) Administrative expenses

All staff costs relating to the pensions administration team are charged direct to the Fund. Council recharges for management, accommodation and other overhead costs are also accounted for as administrative expenses of the Fund.

# b) Oversight and governance costs

All costs associated with governance and oversight are separately identified, apportioned to this activity and charged as expenses to the Fund

## c) Investment management expenses

Investment management expenses are charged directly to the Fund as part of management expenses and are not included in, or netted off from, the reported return on investments. Where fees are netted off quarterly valuations by investment managers, these expenses are shown separately in Note IIA and grossed up to increase the change in value of investments.

Fees of the external investment managers and custodian are agreed in the respective mandates governing their appointments. Broadly, these are based on the market value of the investments under their management and therefore increase or reduce as the value of these investments change.

Where an investment manager's fee has not been received by the balance sheet date, an estimate based upon the market value of their mandate as at the end of the year is used for inclusion in the fund account. In 2021/22, £1.2m of fees is based on such estimates (2020/21: £0.8m).

#### Net assets statement

#### 10. Financial assets

All investment assets are included in the financial statements on a fair value basis as at the reporting date. A financial asset is recognised in the net assets statement on the date the Fund becomes party to the contractual acquisition of the asset. Any amounts due or payable in respect of trades entered into but not yet complete at 31 March each year are accounted for as financial instruments held at amortised cost and reflected in the reconciliation of movements in investments and derivatives in Note 14a. Any gains or losses on investment sales arising from changes in the fair value of the asset are recognised in the fund account.

The values of investments as shown in the net assets statement have been determined at fair value in accordance with the requirements of the Code and IFRS13 (see Note 16). For the purposes of disclosing levels of fair value hierarchy, the Fund has adopted the classification guidelines recommended in Practical Guidance on Investment Disclosures (PRAG/Investment Association, 2016).

#### 11. Foreign currency transactions

Dividends, interest and purchases and sales of investments in foreign currencies have been accounted for at the spot market rates at the date of transaction. End-of-year spot market exchange rates are used to value cash balances held in foreign currency bank accounts, market values of overseas investments and purchases and sales outstanding at the end of the reporting period.

#### 12. Derivatives

The Fund uses derivative financial instruments to manage its exposure to specific risks arising from its investment activities. The Fund does not hold derivatives for speculative purposes.

#### 13. Cash and cash equivalents

Cash comprises cash in hand and demand deposits and includes amounts held by the Fund's external managers.

Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value.

#### 14. Financial liabilities

A financial liability is recognised in the net assets statement on the date the fund becomes party to the liability. The fund recognises financial liabilities relating to investment trading at fair value as at the reporting date, and any gains or losses arising from changes in the fair value of the liability between contract date, the year-end date and the eventual settlement date are recognised in the fund account as part of the Change in Value of Investments.

Other financial liabilities classed as amortised costs are carried at amortised cost i.e., the amount carried in the net asset statement are the outstanding principal repayable plus accrued interest. Any interest charged is accounted for on an accruals basis.

#### 15. Actuarial present value of promised retirement benefits

The actuarial present value of promised retirement benefits is assessed on a triennial basis by the scheme actuary in accordance with the requirements of IAS 19 and relevant actuarial standards.

As permitted under the Code, the Fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the net assets statement (Note 20).

# 16. Additional voluntary contributions

East Sussex Pension Fund provides an additional voluntary contributions (AVC) scheme for its members, the assets of which are invested separately from those of the pension fund. The Fund has appointed Prudential as its AVC provider. AVCs are paid to the AVC provider by employers and are specifically for providing additional benefits for individual contributors. Each AVC contributor receives an annual statement showing the amount held in their account and the movements in the year.

AVCs are not included in the accounts in accordance with Regulation 4(1)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016 but are disclosed as a note only (Note 23).

#### 17. Contingent assets and contingent liabilities

A contingent liability arises where an event has taken place prior to the year-end giving rise to a possible financial obligation whose existence will only be confirmed or otherwise by the occurrence of future events. Contingent liabilities can also arise in circumstances where a provision would be made, except that it is not possible at the balance sheet date to measure the value of the financial obligation reliably.

A contingent asset arises where an event has taken place giving rise to a possible asset whose existence will only be confirmed or otherwise by the occurrence of future events.

Contingent assets and liabilities are not recognised in the net assets statement but are disclosed by way of narrative in the notes.

### 4: Critical judgements in applying accounting policies

#### Unquoted private equity investments

It is important to recognise the highly subjective nature of determining the fair value of private equity investments. They are inherently based on forward-looking estimates and judgements involving many factors. Unquoted private equities are valued by the investment managers using International Private Equity and Venture Capital Valuation Guidelines 2015. The value of unquoted private equities at 31 March 2022 was £374 million (£265 million at 31 March 2021).

#### Pension fund liability

The Pension Fund liability is calculated every three years by the appointed actuary, with annual updates in the intervening years. The methodology used is in line with accepted guidelines and in accordance with IAS 19. Assumptions underpinning the valuations are agreed with the actuary and are summarised in Note 19. This estimate is subject to significant variances based on changes to the underlying assumptions.

#### **Use of Financial Instruments**

The Fund uses financial instruments to manage its exposure to specific risks arising from its investments. In applying the accounting policies set out within the notes that accompany the financial statements the Council has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the financial statements are based around determining a fair value for the alternative investments shown in the Net Asset Statement. It is important to recognise valuations for these types of investments are highly subjective in nature. They are inherently based on forward-looking estimates and judgements that involve many factors.

#### 5: Assumptions made about the future and other major sources of estimation uncertainty

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts. Estimates and assumptions are made to take into account historical experience, current trends and other relevant factors. However, actual outcomes could be different from the assumptions and estimates made. The items in the net asset statement for which there is a significant risk of material adjustment the following year are as follows:

Item	Uncertainties	Effect if actual results differ from
Item	Officer carries	assumptions
Actuarial present value of promised retirement benefits (Note 20)	Estimation of the net liability to pay pensions depends on a number of complex judgments relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. As a result of Coronavirus pandemic there is an increase in the uncertainty around the mortality provisions within the Fund, however it is too early to assess this figure at the current time so has not been included in our calculations. A firm of consulting actuaries is engaged to provide the Fund with expert advice about the assumptions to be applied.	<ul> <li>The effects on the net pension liability of changes in individual assumptions can be measured. For instance, for the 2019 Valuation the actuary advised that:</li> <li>I. A 0.2% increase in the discount rate assumption would result in a decrease in the pension liability by approximately £113 million (3%).</li> <li>2. A 0.2% increase in benefit increases and CARE revaluation would increase the value of liabilities by approximately £95 million (3%).</li> <li>3. A 0.25% change in mortality rates would increase the liability by approximately £25 million (0.7%).</li> </ul>
Private equity	Private equity investments are valued at fair value in accordance with International Private Equity and Venture Capital Valuation Guidelines (2015). Investments are not publicly listed and as such there is a degree of estimation involved in the valuation.	The total private equity investments in the financial statements are £373.7 million. There is a risk that this investment may be under or overstated in the accounts depending on use of estimates applied in the valuation models by the fund managers. The sensitivity of this figure is discussed further in Note 16 and Note 18.

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Item	Uncertainties	Effect if actual results differ from assumptions		
Infrastructure	Infrastructure investments are valued at fair value in accordance with industry guidelines, based on the Fund manager valuations as at the end of the reporting period.  These investments are not publicly listed and as such there is a degree of estimation involved in the valuation.	The total infrastructure investments in the financial statements are £140.6 million. There is a risk that this investment may be under or overstated in the accounts depending on use of estimates applied in the valuation models by the investment managers. The sensitivity of this figure is discussed further in		
Private Debt	Private debt investments are valued at fair value in accordance with industry guidelines, based on the Fund manager valuations as at the end of the reporting period.  These investments are not publicly listed and as such there is a degree of estimation involved in the valuation.	The total private debt investments in the financial statements are £39.7 million. There is a risk that this investment may be under or overstated in the accounts depending on use of estimates applied in the valuation models by the investment managers. The sensitivity of this figure is discussed further in Note 16 and Note 18.		
Climate Risk	Climate risk is the potential for adverse consequences for human or ecological systems, recognising the diversity of values and objectives associated with such systems. In the context of climate change, risks can arise from potential impacts of climate change as well as human responses to climate change.  The outcomes of these risks is unknown and as such there is a degree of estimation involved in the valuation of companies.	The total net investment assets of the Fund are £4,677.0 million. There is a risk that the investments may be over or understated in the accounts depending on the assumptions around policy responses to climate change in the valuation of investments. The sensitivity of the investments to valuations changes are discussed further in Note 16 and Note 18.		

# 6: Events after the balance sheet date

There have been one event since 31 March 2022, and up to the date when these accounts were authorised that require any adjustments to these accounts. This related to the disbandment of legal proceedings for tax reclaims on certain dividends and the removal of a contingent asset and the creation of a contingent liability.

# 7: Contributions Receivable

	2020/21 £000	2021/22 £000
By category	2000	2000
Employee's contributions	31,435	34,553
Employer's contributions		
Normal contributions	83,643	83,884
Deficit recovery contributions	15,336	14,936
Augmentation contributions	1,063	800
Total	131,477	134,173
By authority		
Scheduled bodies	84,803	85,174
Admitted bodies	3,653	4,166
Administrative Authority	43,021	44,833
Total	131,477	134,173

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# 8: Transfers in from other pension funds

	2020/21 £000	2021/22 £000
Group transfers	-	-
Individual transfers	6,044	8,246
Total	6,044	8,246

# 9: Benefits payable

2020/21 £000	2021/22 £000
108,927	111,786
17,194	19,179
2,586	3,630
128,707	134,595
76,492	79,660
3,781	3,977
48,434	50,958
128,707	134,595
	108,927 17,194 2,586 128,707 76,492 3,781 48,434

# 10: Payments to and on account of leavers

	2020/21 £0	2021/22 £0
Refunds to members leaving service	242	326
Group transfers	·	2,700
Individual transfers	5,319	7,718
Total	5,56 l	10,744

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# 11: Management expenses

	2020/21	2021/22
	£000	£000
Administrative costs	1,680	2,216
Investment management expenses	13,785	23,929
Oversight and governance costs	1,831	526
Total	17,296	26,671

# I la: Investment management expenses

2021/22	Total	Management Fees	Performance Related Fees	Transaction costs*
	£000	£000	£000	£000
Bonds	10	10		-
Equities	392	81		311
Pooled investments				
Fixed Income	2,219	2,158		61
Equity	7,124	6,652		472
Diversified growth funds	6,072	5,561	<u> </u>	511
Pooled property investments	1,601	1,508	-	93
Private equity / infrastructure	6,372	4,787	1,585	-
· <i>'</i>	23,790	20,757	1,585	1,448
Custody	139			•
Total	23,929			

<sup>\*</sup>In addition to these costs, indirect costs are incurred through the bid-offer spread on investments within pooled investments.

2020/21	Total £000	Management Fees £000	Performance Related Fees £000	Transaction costs*
Bonds	38	14	-	24
Equities	802	113	-	689
Pooled investments	_	-	-	-
Fixed Income	1,769	1,769	-	-
Equity	2,872	2,593	-	279
Diversified growth funds	3,373	3,373	-	-
Pooled property investments	1,307	1,307	-	-
Private equity / infrastructure	3,563	3,563	-	-
	13,724	12,732	-	992
Custody	61	<del>_</del>		
Total	13,785	<del>-</del>		

<sup>\*</sup>In addition to these costs, indirect costs are incurred through the bid-offer spread on investments within pooled investments.

Investment management expenses are charged directly to the Fund as part of management expenses and are not included in, or netted off from, the reported return on investments. Where fees are netted off quarterly valuations by investment managers, these expenses are grossed up.

During the year, the Pension Fund incurred management fees which were deducted at source for 2021/22 of £4.0m (£2.2m in 2020/21) on its private equity investments, fees of £2.4m (£1.1m in 2020/21) on its infrastructure investments, fees of £9.1m (£5.1m in 2020/21) on investments in the ACCESS Pool and fees of £4.6m (£1.9m in 2020/21) on other mandates. These fees are deducted at the individual portfolio level rather than being paid directly by the Pension Fund.

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# 12: Investment income

	2020/21 £000	2021/22 £000
Income from bonds	122	-
Income from equities	654	985
Private equity/Infrastructure income	1,458	2,161
Pooled property investments	9,584	11,971
Pooled investments - unit trusts and other managed funds	25,402	24,752
Interest on cash deposits	1,869	680
Class Actions	-	-
Total	39,089	40,549

# 13: Other fund account disclosures

#### 13a: Taxes on income

	2020/21	2021/22
	£000	£000
Withholding tax – equities	(19)	(2)
Total	(19)	(2)

#### 13b: External audit costs

	2020/21 £000	2021/22 £000
Payable in respect of external audit for 2018/19	-	-
Payable in respect of external audit for 2019/20	5	-
Payable in respect of external audit for 2020/21	35	8
Payable in respect of external audit for 2021/22	-	35
Payable in respect of other services	5	5
Grant	-	(10)
Total	45	38

<sup>\*</sup> The final fee for 2019/20 was agreed after the audit opinion was received for 2019/20

# 14: Investments

_4'0'	2020/21 £000	2021/22 £000
Investment assets		
Bonds	128,765	134,975
Equities	-	237,482
Pooled Investments		
Fixed Income	485,996	476,264
Equity	1,864,834	1,797,637
Diversified growth funds	1,002,298	1,036,214
Pooled property investments	319,533	390,179
Private equity/infrastructure	372,564	514,383
Derivative contracts:		
Futures	-	11
	4,173,990	4,587,145
Cash deposits with Custodian	56,736	90,216

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<sup>\*\*</sup> The final fee for 2020/21 was agreed after the audit opinion was received for 2020/21

Other Investment balances (Note 21)	357	774
Total investment assets	4,231,083	4,678,135
Investment Liabilities (Note 22)	(775)	(1,170)
Derivative contracts:		
Futures	-	(3)
Total Investment Liabilities	(775)	(1,173)
Net investment assets	4,230,308	4,676,962

# 14a: Reconciliation of movements in investments and derivatives

Bonds       128,765       -       6,210       134,975         Equities       346,994       (272,967)       163,455       237,482         Pooled investments       3,353,128       155,487       (223,349)       24,849       3,310,115         Pooled property investments       319,533       34,405       (23,111)       59,352       390,179         Private equity/infrastructure       372,564       71,813       (107,111)       177,117       514,383         Derivative contracts       -       16       (23)       15       8         Futures       -       16       (23)       15       8         Forward currency contracts       726       (132)       (594)       -         Pother investment balances:       4,173,990       609,441       (626,693)       430,404       4,587,142         Other Investment Balances:       56,736       2,272       90,216         Other Investment Liabilities       775       774         Investment Liabilities       (775)       (1,170)         Net investment assets       4,230,308       432,676       4,676,962		Market value I April 2021 £000	Purchases during the year and derivative payments £000	Sales during the year and derivative receipts £000	Change in market value during the year £000	Market value 31 March 2022 £000
Pooled investments Pooled property investments Private equity/infrastructure  3,353,128 319,533 34,405 (223,349) 24,849 3,310,115 23,0179 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,849 3,310,115 24,173,883 24,173,980 608,699 (626,538) 430,983 4,587,134 25 26,736 26,736 27,74 27,74 28,107 28,107 29,216 20,272 20,216 21,170)	Bonds	128,765	-		6,210	134,975
Pooled investments       3,353,128       155,487       (223,349)       24,849       3,310,115         Pooled property investments       319,533       34,405       (23,111)       59,352       390,179         Private equity/infrastructure       372,564       71,813       (107,111)       177,117       514,383         4,173,990       608,699       (626,538)       430,983       4,587,134         ■ Futures       -       16       (23)       15       8         ■ Forward currency contracts       726       (132)       (594)       -         ■ Forward currency contracts       4,173,990       609,441       (626,693)       430,404       4,587,142         Other investment balances:       Cash deposits       56,736       2,272       90,216         ■ Other Investment Balances       357       774         ■ Investment Liabilities       (775)       (1,170)	Fauities	_	346,994	(272,967)	163,455	237,482
Private equity/infrastructure       372,564       71,813       (107,111)       177,117       514,383         4,173,990       608,699       (626,538)       430,983       4,587,134         ■ Futures       -       16       (23)       15       8         ■ Forward currency contracts       726       (132)       (594)       -         ■ Cash deposits       4,173,990       609,441       (626,693)       430,404       4,587,142         Other investment balances       56,736       2,272       90,216         ■ Other Investment Balances       357       774         ■ Investment Liabilities       (775)       (1,170)	•	3,353,128	155,487	(223,349)	24,849	3,310,115
4,173,990       608,699       (626,538)       430,983       4,587,134         ■ Futures       -       16       (23)       15       8         ■ Forward currency contracts       726       (132)       (594)       -         4,173,990       609,441       (626,693)       430,404       4,587,142         Other investment balances:       2,272       90,216         ■ Other Investment Balances       357       774         ■ Investment Liabilities       (775)       (1,170)	Pooled property investments	319,533	34,405	(23,111)	59,352	390,179
Derivative contracts       -       16       (23)       15       8         ■ Forward currency contracts       726       (132)       (594)       -         ■ Cash deposits       4,173,990       609,441       (626,693)       430,404       4,587,142         Other investment balances:       0 2,272       90,216         ■ Other Investment Balances       357       774         ■ Investment Liabilities       (775)       (1,170)	Private equity/infrastructure				· ·	
■ Futures  - 16 (23) 15 8  ■ Forward currency contracts  726 (132) (594)  - 4,173,990 609,441 (626,693) 430,404 4,587,142  Other investment balances:  ■ Cash deposits  ■ Other Investment Balances  ■ Other Investment Balances  ■ Investment Liabilities  - 16 (23) 15 8  - 2,272 (594)  - 2,272 90,216  - 774  - 10 (1,170)	_	4,173,990	608,699	(626,538)	430,983	4,587,134
■ Forward currency contracts  726 (132) (594)  4,173,990 609,441 (626,693) 430,404 4,587,142  Other investment balances:  Cash deposits  Other Investment Balances  Investment Liabilities  1076 (132) (594)  2,272 90,216  774 (1,170)	Derivative contracts					
Forward currency contracts	■ Futures	-	16	(23)	15	8
4,173,990       609,441       (626,693)       430,404       4,587,142         Other investment balances:         ■ Cash deposits       56,736       2,272       90,216         ■ Other Investment Balances       357       774         ■ Investment Liabilities       (775)       (1,170)	■ Forward currency contracts		726	(132)	(594)	-
■ Cash deposits       56,736       2,272       90,216         ■ Other Investment Balances       357       774         ■ Investment Liabilities       (775)       (1,170)	,	4,173,990	609,441	(626,693)	430,404	4,587,142
■ Other Investment Balances 357 ■ Investment Liabilities (775) (1,170)	Other investment balances:					
■ Investment Liabilities (775)	•	56,736			2,272	
Net investment assets 4,230,308 432,676 4,676,962	<u> </u>					
	Net investment assets	4,230,308			432,676	4,676,962

	Market value I April 2020 £000	Purchases during the year and derivative payments £000	Sales during the year and derivative receipts £000	Change in market value during the year £000	Market value 31 March 2021 £000
Bonds	212,331	-	(92,246)	8,680	128,765
Equities	_	618,587	(534,059)	(84,528)	_
Pooled investments Pooled property investments Private equity/infrastructure	2,579,793 318,129 291,413	253,354 11,928 77,295	(246,139) (9,059) (47,943)	766,120 (1,465) 51,799	3,353,128 319,533 372,564
Commodities	-	-	-	-	-

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Multi Asset	-	-	-	-	-
•	3,401,666	961,164	(929,446)	740,606	4,173,990
Derivative contracts					
■ Forward currency contracts	-	575	(162)	(413)	-
•	3,401,666	961,739	(929,608)	740,193	4,173,990
Other investment balances:					
■ Cash deposits	63,715			(279)	56,736
<ul><li>Other Investment Balances</li></ul>	340				357
■ Investment Liabilities	(475)				(775)
Net investment assets	3,465,246			739,914	4,230,308

# 14b: Investments analysed by fund manager

	Market value 3 I March 202 I		Market v March	
	£000	%	£000	%
Investments in the ACCESS Pool				
ACCESS - Alpha Opportunities (M&G)	-	0.0%	287,673	6.2%
ACCESS - Absolute Return (Ruffer)	458,786	10.8%	537,861	11.5%
ACCESS - Corporate Debt (M&G)	158,430	3.7%	148,858	3.2%
ACCESS - Global Alpha (Baille Gifford)	-	0.0%	197,397	4.2%
ACCESS - Global Equity (Longview)	492,250	11.6%	525,660	11.2%
ACCESS - Real Return (Newton)	510,048	12.1%	498,354	10.7%
ACCESS - UBS Passive	557,483	13.3%	134,974	2.9%
ACCESS - UBS Osmosis	-	0.0%	238,150	5.1%
	2,176,997	51.5%	2,568,927	55.0%
Investments held directly by the Fund				
Adams St Partners	154,497	3.7%	206,010	4.4%
Atlas Infrastructure	77,324	1.8%	95,964	2.1%
East Sussex Pension Fund Cash	30,674	0.7%	77,869	1.7%
Harbourvest Strategies	110,515	2.6%	167,729	3.6%
M&G Real Estate Debt	42,416	1.0%	39,733	0.8%
Pantheon	38,120	0.9%	62,374	1.3%
Prudential Infracapital	32,707	0.8%	42,449	0.9%
Schroders Property	344,204	8.1%	402,175	8.6%
Storebrand Smart Beta & ESG	454,529	10.7%	510,338	10.8%
UBS Infrastructure Fund	37,697	0.9%	35,821	0.8%
Wellington Active Impact Equity	222,751	5.3%	237,481	5.1%
Wheb Active Impact Equity	222,727	5.3%	230,092	4.9%
M&G Absolute Return Bonds	285,150	6.7%	-	0.0%
	2,053,311	48.5%	2,108,035	45.0%
	4,230,308	•	4,676,962	100.00%

<sup>\*</sup> Schroders mandate is to oversee the East Sussex Pension Fund's investments in a range of underlying property funds this is not a single investment into a Schroders property fund.

# The following investments represent more than 5% of the investment assets of the scheme -

Security	Market Value	% of	Market value	% of
	31 March	total	31 March	total
	2021	fund	2022	fund
ACCESS - Absolute Return (Ruffer)	<b>£000</b> 458,786	10.8%	<b>£000</b> 537,861	11.5%
ACCESS - Global Equity (Longview) Storebrand Smart Beta & ESG Fund	492,250	11.6%	525,660	11.2%
	454,529	10.7%	510,338	10.9%

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ACCESS - Real Return (Newton)	510,048	12.1%	498,354	10.7%
ACCESS - Alpha Opportunities (M&G)	-	0.0%	287,673	6.2%
Wellington Active Impact Equity Fund	222,751	5.3%	237,481	5.1%
Wheb Active Impact Equity Fund	222,727	5.3%	230,092	4.9%
M&G Absolute Return Bonds	285,150	6.7%	-	0.0%

#### 14c: Stock lending

The East Sussex Pension Fund has not operated a direct stock lending programme since 13 October 2008 but stock lending may occur in some of our pooled vehicles the fund is in invested in.

#### 15: Analysis of derivatives

#### Objectives and policies for holding derivatives

Derivatives can be used to hedge liabilities or hedge exposures to reduce risk in the Fund. Derivatives maybe used to gain exposure to an asset more efficiently than holding the underlying asset. The use of derivatives is managed in line with the investment management agreement agreed between the Fund and the various investment managers.

#### Futures

The Fund's objective is to decrease risk in the portfolio by entering into futures positions to match assets that are already held in the portfolio without disturbing the underlying assets.

Туре	Expires	Economic Exposure £000	Market Value 31 March 2021 £000	Economic Exposure £000	Market Value 31 March 2022 £000
Assets					
UK Equity Futures	Less than one year		-	150	4
Overseas Equity Futures	Less than one year	-	-	516	7
Total assets Liabilities			-	· <u>–</u>	П
Overseas Equity Futures	Less than one year		-	129	(3)
Total liabilities		_	-	. –	(3)
Net futures		_	-	· _	8

# 2. Forward foreign currency

In order to maintain appropriate diversification and to take advantage of overseas investment returns, a significant proportion of the Fund's quoted equity portfolio is in overseas stock markets. The Fund can participate in forward currency contracts in order to reduce the volatility associated with fluctuating currency rates.

No forward foreign currency investments were held at the 31 March 22 (Nil 31 March 21)

#### 3. Options

The Fund wants to benefit from the potentially greater returns available from investing in equities but wishes to minimise the risk of loss of value through adverse equity price movements. The Fund buys equity option contracts that protect it from falls in value in the main markets in which the scheme invests.

No options investments were held at the 31 March 22 (Nil 31 March 21)

# 16: Fair value - basis of valuation

The basis of the valuation of each class of investment asset is set out below. There has been no change in the valuation techniques used during the year. All assets have been valued using fair value techniques, which represent the highest and best price available at the reporting date

Description of asset	Valuation hierarchy	Basis of valuation	Observable and unobservable inputs	Key sensitivities affecting the valuations provided
Market-quoted investments	Level I	Published bid market price ruling on the final day of the accounting period	Not Required	Not Required
Quoted bonds	Level I	Fixed interest securities are valued at a market value based on current yields	Not Required	Not Required
Futures and options in UK bonds	Level I	Published exchange prices at the year-end	Not Required	Not Required
Exchange traded pooled investments	Level I	Closing bid value on published exchanges	Not Required	Not Required
Unquoted bonds	Level 2	Average of broker prices	Evaluated price feeds	Not Required
Forward foreign exchange derivatives	Level 2	Market forward exchange rates at the year-end	Exchange rate risk	Not Required
Overseas bond options	Level 2	Option pricing model	Annualised volatility of counterparty credit risk	Not Required

Description of asset	Valuation hierarchy	Basis of valuation	Observable and unobservable inputs	Key sensitivities affecting the valuations provided
Pooled investments  – Equity and bonds Funds	Level 2	Closing bid price where bid and offer prices are published Closing single price where single price published	The valuation is undertaken by the investment manager or responsible entity and advised as a unit or security price. Observable inputs are used.  The valuation standards followed in these valuations adhere to industry guidelines or to standards set by the constituent documents of the pool or the management agreement.	Not Required
		Closing bid price where bid and offer prices are published		
Pooled investments  Property Funds	Level 3	Closing single price where single price published Investments in unlisted property funds are valued at the net asset value (NAV). The underlying real estate assets values have been derived by independent valuers on a fair value basis and generally in accordance with the Royal Institute of Chartered Surveyors' Valuation Standards.	The significant inputs and assumptions are developed by the respective fund manager.	Valuations could be affected by the frequency of the independent valuations between the funds.

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Description of asset	Valuation hierarchy	Basis of valuation	Observable and unobservable inputs	Key sensitivities affecting the valuations provided
Unquoted equity – Private Equity / Infrastructure	Level 3	Comparable valuation of similar companies in accordance with International Private Equity and Venture Capital Valuation Guidelines (2012)	Observable inputs are subject to judgment by the respective manager but are applied in accordance with the appropriate industry guidelines.  Valuations are audited as at 31 December, and the valuations as at 31 March reflect cash flow transactions since 31 December.	Valuations could be affected by material events occurring between the date of the financial statements provided and the pension fund's own reporting date, by changes to expected cashflows, and by any differences between audited and unaudited accounts

# Sensitivity of assets valued at level 3

Having analysed historical data and current market trends, and consulted with independent investment advisors, the Fund has determined that the valuation methods described above are likely to be accurate to within the following ranges, and has set out below the consequential potential impact on the closing value of investments held at 31 March 2021 and 31 March 2021.

Asset Type	Assessed			
	valuation	Values at 31	<b>V</b> alue on	Value on
	range (+/-)	March 2022	increase	decrease
		£000	£000	£000
Pooled Investment (I)	9%	39,733	43,309	36,157
Pooled property investments (2)	13%	390,179	440,902	339,456
Private Equity/Infrastructure (3)	25%	514,383	643,493	385,273
Total	·	944,295	1,127,704	760,886
Asset Type	<b>Assessed</b>			
	valuation	Values at 31	<b>V</b> alue on	Value on
	range (+/-)	March 2021	increase	decrease
	. ,	£000	£000	£000
Pooled Investment (I)	9%	42,416	46,233	38,599
Pooled property investments (2)	13%	319,533	361,072	277,994
Private Equity/Infrastructure (3)	25%	372,564	464,960	280,168
Total	-	734,513	872,265	596,761

- I. All movements in the assessed valuation range derive from changes in the net asset value of the underlying real estate debt assets, the range in the potential movement of 9% is caused by how this value is measured.
- 2. All movements in the assessed valuation range derive from changes in the net asset value of the underlying real estate assets, the range in the potential movement of 13% is caused by how this value is measured.
- 3. All movements in the assessed valuation range derive from changes in the underlying profitability of component companies, the range in the potential movement of 25% is caused by how this profitability is measured.

# 16a: Fair value hierarchy

The following table provides an analysis of the financial assets and liabilities of the pension fund grouped into Levels I to 3, based on the level at which the fair value is observable.

	Quoted market price	Using observabl e inputs	With Significant unobservabl e inputs	
Values at 31 March 2022	Level I £000	Level 2 £000	Level 3 £000	Total £000
Financial assets at fair value through profit and loss Non-financial assets at fair value through profit and loss	238,267	3,405,357	944,295	4,587,919
Financial liabilities at fair value through profit and loss	(11)	(1,162)		(1,173)
Net investment assets	238,256	3,404,195	944,295	4,586,74 6

	Quoted market price	Using observabl e inputs	With Significant unobservabl e inputs	
Values at 31 March 2021	Level I £000	Level 2 £000	Level 3 £000	Total £000
Financial assets at fair value through profit and loss Non-financial assets at fair value through profit and loss	357	3,439,477	734,513 -	4,174,347
Financial liabilities at fair value through profit and loss	-	(775)	-	(775)
Net investment assets	357	3,438,702	734,513	4,173,57 2

#### 16b: Transfers between levels I and 2

During 2021/22 the fund has transferred no financial assets between levels I and 2.

#### 16c: Reconciliation of fair value measurements within level 3

Period 2021/22 Pooled investments	Market value 15'01 April 2021	Transfers into October 3	Transfers out of Sevel 3	Purchases 9 Oduring the year 0 O	Sales Sales 0000 during the year	Unrealised 52 60 60 60 60 60 60 60 60 60 60 60 60 60	Realised Sogains/(losses)	Market value '6 % 31 March 202022
Pooled property investments	319,533	_	-	34,405	(23,093)	58,566	768	390,179
Private Equity/Infrastructure	372,564	-	-	71,813	(100,760)	114,336	56,430	514,383
Total	734,513	-	-	112,368	(135,028)	175,244	57,198	944,295

\*Reconciliation to Change in market value during the year in Note 14a

Level	Unrealised gains/(losses)	Realised gains/(losses)	Change in market value during the year
I and 2	(8,876)	209,110	200,234
3	175,244	57,198	232,442
Total	166,368	266,308	432,676

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Period 2020/21 Pooled investments	60 Market value 90 Market value 80 Maril 2020 80 O	Transfers into BLevel 3	Transfers out of Chevel 3	Purchases 900 during the year	Sales (16,5) Sales (16,7)	Unrealised P. O. Gains/(losses)	Realised (Seans)	Market value 7,031 March 9,02021
Pooled property investments	318,129	_	-	11,928	(9,274)	(4,459)	3,209	319,533
Private Equity/Infrastructure	291,413	-	-	77,295	(47,943)	24,207	27,592	372,564
Total	640,125	-	-	107,297	(63,932	20,222*	30,801*	734,513

\*Reconciliation to Change in market value during the year in Note 14a

Level	Unrealised gains/(losses)	Realised gains/(losses)	Change in market value during the year
I and 2	566,319	122,572	688,891
3	20,222	30,801	51,023
Total	586,541	153,373	739,914

# 17: Classification of financial instruments

Accounting policies describe how different asset classes of financial instruments are measured, and how income and expenses, including fair value gains and losses, are recognised. The following table analyses the carrying amounts of financial assets and liabilities (including cash) by category and net assets statement heading. No financial assets were reclassified during the accounting period.

31	March 202	I		31	March 202	.2
Fair value	Assets at	Liabilities		Fair value	Assets at	Liabilities
through	amortise	at		through	amortise	at
profit and	d	amortise		profit and	d	amortised
loss	cost	d cost		loss	cost	cost
£000	£000	£000		£000	£000	£000
			Financial Assets			
128,765	_		Bonds	134,975	-	-
-		-	Equities	237,482	-	-
3,353,128	1 6	<b>-</b>	Pooled investments	3,310,115	-	-
319,533	-	-	Pooled property investments	390,179	-	-
372,564	_	-	Private equity/infrastructure	514,383	-	-
-	-	-	Derivative contracts	П	-	-
-	56,736	-	Cash	-	90,216	-
-	1,560	-	Cash held by ESCC*	-	2,178	-
357	-	-	Other investment balances	774	-	-
-	14,115	-	Debtors *	-	13,213	-
			Page 166			92

4,174,347	72,411	-	Total Financial Assets Financial liabilities	4,587,919	105,607	-
-	-	-	Derivative contracts	(3)	-	-
(775)	-	-	Other investment balances	(1,170)	-	-
-	-	-	Cash held by ESCC	-	-	-
	-	(1,948)	Creditors		-	(4,686)
(775)	-	(1,948)	Total Financial Liabilities	(1,173)		(4,686)
4,173,572	72,411	(1,948)	Total Financial Instruments	4,586,746	105,607	(4,686)
*Reconciliation t	o Current Ass	sets Note 2	- .I			
	2020/21 £000	2021/22 £000				
Cash held by ESCC	1,560	2,178				
Debtors	14,115	13,213				

#### 17a: Net gains and losses on financial instruments

15,391

15,675

	31 March 2021 £000	31 March 2022 £000
Financial assets		
Fair value through profit and loss	740,512	430,660
Amortised cost – realised gains on derecognition of assets	-	-
Amortised cost – unrealised gains	(598)	2,024
Financial liabilities		
Fair value through profit and loss	-	(8)
Amortised cost – realised gains on derecognition of assets	-	-
Amortised cost – unrealised gains	-	-
Total	739,914	432,676

#### 18: Nature and extent of risks arising from financial instruments

#### Risk and risk management

**Current** 

**Assets** 

The Fund's primary long-term risk is that the Fund's assets will fall short of its liabilities (i.e., promised benefits payable to members). Therefore, the aim of investment risk management is to minimise the risk of an overall reduction in the value of the Fund and to maximise the opportunity for gains across the whole portfolio. The Fund achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk and interest rate risk) and credit risk to an acceptable level. In addition, the Fund manages its liquidity risk to ensure there is sufficient liquidity to meet the forecast cash flows. The Pension Committee also recognises climate change risk as a financial risk to the investments of the Fund. The Fund manages these investment risks as part of its overall risk management programme.

Responsibility for the Fund's risk management strategy rests with the Pension Committee. Risk management policies are established to identify and analyse the risks faced by the Fund's pensions operations. Policies are reviewed regularly to reflect changes in activity and in the market conditions.

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#### a) Market risk

Market risk is the risk of loss from fluctuations in equity and commodity prices, interest and foreign exchange rates and credit spreads. The Fund is exposed to market risk from its investment activities, particularly through its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the asset mix.

The objective of the Fund's risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, whilst optimising the return on risk.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sectors and individual securities. To mitigate market risk, the Fund and its investment advisors undertake appropriate monitoring of market conditions and benchmark analysis.

The Fund manages these risks in two ways:

- 1. the exposure of the Fund to market risk is monitored through a factor risk analysis, to ensure that risk remains within tolerable levels
- 2. specific risk exposure is limited by applying risk-weighted maximum exposures to individual investments.

Equity futures contracts and exchange traded option contracts on individual securities may also be used to manage market risk on equity investments. It is possible for over-the-counter equity derivative contracts to be used in exceptional circumstances to manage specific aspects of market risk.

#### Other price risk

Other price risk represents the risk that the value of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all such instruments in the market.

The Fund is exposed to share and derivative price risk. This arises from investments held by the Fund for which the future price is uncertain. All securities investments present a risk of loss of capital. Except for shares sold short, the maximum risk resulting from financial instruments is determined by the fair value of the financial instruments. Possible losses form shares sold short is unlimited.

The Fund's investment managers mitigate this price risk through diversification and the selection of securities and other financial instruments is monitored by the fund to ensure it is within limits specified in the Fund's investment strategy.

#### Other price risk - sensitivity analysis

Following analysis of historical data and expected investment return movement during the financial year, in consultation with the Fund's investment advisors, the Fund has determined that the following movements in market price risk are reasonably possible for the 2021/22 reporting period:

	Potential Market Movements
Asset Type	(+/-)
Index Linked	12%
Other Bonds	7%
UK Equities	20%
Global Equities	21%
Absolute Return	13%
Pooled Property Investments	13%
Private Equity	30%
Infrastructure Funds	12%

The potential price changes disclosed above are broadly consistent with a one-standard deviation movement in the value of the assets. The sensitivities are consistent with the assumptions contained in the investment advisors' most recent review. This analysis assumes that all other variables, in particular foreign currency exchange rates and interest rates, remain the same.

Had the market price of the Fund investments increased/decreased in line with the above, the change in the net assets available to pay benefits in the market price would have been as follows.

Asset Type	Values at 3 l	Value on	Value on
	<b>March 2022</b>	increase	decrease
	£000	£000	£000
Index Linked	134,975	150,497	119,453
Other Bonds	476,264	510,397	442,131
UK Equities	9,738	11,686	7,790
Global Equities	2,025,381	2,450,711	1,600,051
Absolute Return	1,036,214	1,165,741	906,687
Pooled Property Investments	390,179	440,902	339,456
Private Equity	373,740	485,862	261,618
Infrastructure Funds	140,643	157,520	123,766
Net Derivative Assets*	8	260	(244)
Total assets available to pay benefits	4,587,142	5,373,576	3,800,708

<sup>\*</sup>Movement on net derivative assets is based on the underlying economic exposure of the derivative instrument.

Asset Type	Values at 31 March 2021 £000	Value on increase £000	Value on decrease £000
Index Linked	128,765	143,573	113,957
Other Bonds	485,996	512,310	459,682
UK Equities	825,342	990,410	660,274
Global Equities	1,039,492	1,257,785	821,199
Absolute Return	1,002,298	1,127,585	877,011
Pooled Property Investments	319,533	361,072	277,994
Private Equity	264,039	343,251	184,827
Infrastructure Funds	108,525	121,548	95,502
Net Derivative Assets	-	-	-
Total assets available to pay benefits	4,173,990	4,857,534	3,490,446

#### Interest rate risk

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risks, which represent the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Fund's interest rate risk is routinely monitored by the Fund and its investment advisors in accordance with the risk management strategy, including monitoring the exposure to interest rates and assessment of actual interest rates against the relevant benchmarks.

The Fund's direct exposure to interest rate movements as at 31 March 2022 and 31 March 2021 is set out below. These disclosures present interest rate risk based on the underlying financial assets at fair value.

#### Interest rate risk sensitivity analysis

The Fund recognises that interest rates can vary and can affect both income to the Fund and the value of the net assets available to pay benefits. A 100-basis point (bps) movement in interest rates is consistent with the level of sensitivity applied as part of the Fund's risk management strategy. The Fund's investment adviser has advised that this is consistent with an annual one standard deviation move in interest rates, where interest rates are determined by the prices of fixed interest UK government bonds.

The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits of a +/- 100 bps change in interest rates:

Asset type	Carrying		
	amount as at 31 March	Immast of 19/	Impost of 19/
	31 March 2022	Impact of 1% increase	Impact of 1% decrease
	£000	£000	£000
Cash and cash equivalents	90,216	90,216	90,216
Cash balances	2,178	2,178	2,178
Fixed interest securities	476,264	481,027	471,501
Index linked securities	134,975	134,975	134,975
Total change in assets available	703,633	708,396	698,870
Total change in assets available	703,033	700,370	070,070
Asset type	Carrying		
Asset type	amount as at		
	31 March	Impact of 1%	Impact of 1%
	2021	increase	decrease
	£000	£000	£000
Cash and cash equivalents	56,736	56,736	56,736
Cash balances	1,560	1,560	1,560
Fixed interest securities	485,996	490,856	481,136
Index linked securities	128,765	128,765	128,765
Total change in assets available	673,057	677,917	668,197
<u>-</u>	· · · · · · · · · · · · · · · · · · ·		
Income Source	Interest		
	receivable	Value on 1%	Value on 1%
	2021/22	increase	decrease
	£000	£000	£000
Cash deposits/cash and cash equivalents	680	1,604	(244)
Fixed interest securities	7,325	7,325	7,325
		1,350	(1,350)
Index linked securities	-		(1,550)
Total change in assets available	8,005	10,279	5,731
Income Source	Interest	Value on 1%	Value on 1%
income source	receivable	increase	decrease
	2020/21	ilicrease	uecrease
	£000	£000	£000
Cash doposits/cash and each aguitalents	1,869	2,452	1,286
Cash deposits/cash and cash equivalents Fixed interest securities	1,007	14,072	1,266
Index linked securities	14,072	14,072	(1,166)
Total change in assets available	16,063	17,934	14,192
i otai ciialige ili assets avallable	10,003	17,734	14,174

This analysis demonstrates that a 1% increase in interest rates will not affect the interest received on fixed interest assets but will reduce their fair value, and vice versa. Changes in interest rates do not impact on the value of cash/cash equivalent balances but they will affect the interest income received on those balances.

#### **Currency risk**

Currency risk represents the risk that future cash flows will fluctuate because of changes in foreign exchange rates. The Fund is exposed to currency risk on any cash balances and investment assets not denominated in pound sterling. Following analysis of historical data in consultation with the Fund investment advisors, the Fund considers the likely volatility associated with foreign exchange rate movements not more than 10%. A 10% strengthening/weakening of the pound against the various currencies in which the Fund holds investments would increase/decrease the net assets available to pay benefits as follows:

Currency exposure - asset type		Potential		
	Values at 31	Market	<b>Value on</b>	<b>V</b> alue on
	March 2022	movement	increase	decrease

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	£000	£000	£000	£000
Overseas quoted securities	227,744	22,091	249,835	205,653
Overseas unit trusts	3,348,234	324,779	3,673,013	3,023,455
Total change in assets available	3,575,978	346,870	3,922,848	3,229,108
Currency exposure - asset type		Potential		
, , , , , , , , , , , , , , , , , , , ,	Values at 31	Market	Value on	Value on
	March 2021	movement	increase	decrease
	£000	£000	£000	£000
Overseas unit trusts	2,326,940	225,713	2,552,653	2,101,227
Total change in assets available	2,326,940	225,713	2,552,653	2,101,227

#### Climate Change risk

Current asset pricing may not take into account the emerging climate risk to the underlying holdings, markets may be over or underestimating the value of the assets and could lead to future price volatility. Climate change will affect economic growth and there is uncertainty in the economic outlook due to climate change which could lead to lower returns on equities or risk to future discounted cash flows. High carbon emitters are more exposed to risks from climate change particularly from a transition risk perspective. The Fund mitigates this climate change market risk through diversification and the selection of securities and other financial instruments is monitored by the Fund to ensure it is within limits specified in the Fund's investment strategy. In addition, the Fund is underweighted in high carbon emitting stocks such as fossil fuel companies and carries out carbon foot printing of the Fund's investments and asset managers and the Fund through its collaborative partners engage with corporate management of the underling holdings to ensure companies are responsibly managing their climate change risks. The Fund's Taskforce for Climate Related Financial Disclosure (TCFD) report is included in the Annual Report.

#### b) Credit risk

Credit risk represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge an obligation and cause the Fund to incur a financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's financial assets and liabilities.

In essence, the Fund's entire investment portfolio is exposed to some form of credit risk, with the exception of the derivatives positions, where the risk equates to the net market value of a positive derivative position. However, the selection of high-quality counterparties, brokers and financial institutions minimise credit risk that may occur through the failure to settle a transaction in a timely manner.

Contractual credit risk is represented by the net payment or receipts that remains outstanding, and the cost of replacing the derivative position in the event of a counterparty default. The residual risk is minimal due to the various insurance policies held by the exchanges to cover defaulting counterparties.

Credit risk on over-the-counter derivative contracts is minimised as counterparties are recognised financial intermediaries with acceptable credit ratings determined by a recognised rating agency.

The Fund believes it has managed its exposure to credit risk and has had no experience of default or uncollectable deposits in recent years.

Summary	Asset value as at 31 March 2021 £000	Asset value as at 31 March 2022 £000
UK Treasury bills	-	
Overseas Treasury bills	23,531	11,556
Bank current accounts		
NT custody cash accounts	33,205	78,660
Total overseas assets	56,736	90,216

#### c) Liquidity risk

Liquidity risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. The Fund therefore takes steps to ensure that there are adequate cash resources to meet its commitments. This will particularly be the case for cash from the cash flow matching mandates from the main investment strategy to meet the pensioner payroll costs; and also cash to meet investment commitments.

The Fund has immediate access to its cash holdings and has access to an overdraft facility for short-term cash needs. This facility is only used to meet timing differences on pension payments. As these borrowings are of a limited short-term nature, the Fund's exposure to liquidity risk is considered negligible.

All financial liabilities at 31 March 2022 are due within one year.

#### Refinancing risk

The key risk is that the Fund will be bound to replenish a significant proportion of its pension Fund financial instruments at a time of unfavourable interest rates. The Fund does not have any financial instruments that have a refinancing risk as part of its treasury management and investment strategies.

#### 19: Funding arrangements

#### Introduction

The last full triennial valuation of the Fund was carried out as at 31 March 2019 as required under Regulation 62 of the Local Government Pension Scheme Regulations 2013 (the Regulations) and in accordance with the Funding Strategy Statement of the Fund. The results were published in the triennial valuation report dated 31 March 2020.

#### Asset value and funding level

The results for the Fund at 31 March 2019 were as follows:

- The market value of the Fund's assets as at 31 March 2019 was £3,633m.
- The Fund had a funding level of 107% i.e. the value of assets for valuation purposes was 107% of the value that they would have needed to be to pay for the benefits accrued to that date, based on the assumptions used. This corresponded to a surplus of £247m.

#### **Contribution rates**

The employer contributions rates, in addition to those paid by the members of the Fund, are set to be sufficient to meet:

- the annual accrual of benefits allowing for future pay increases and increases to pensions in payment when these falls due.
- plus, an amount to reflect each participating employer's notional share of the Fund's assets compared with 100% of their liabilities in the Fund, in respect of service to the valuation date.

The primary rate of contribution on a whole Fund level was 18.0% of payroll p.a. The primary rate as defined by Regulation 62(5) is the employer's share of the cost of benefits accruing in each of the three years beginning I April 2020.

In addition, each employer pays a secondary contribution as required under Regulation 62(7) that when combined with the primary rate results in the minimum total contributions. This secondary rate is based on their particular circumstances and so individual adjustments are made for each employer.

Details of each employer's contribution rate are contained in the Rates and Adjustments Certificate in Appendix 3 of the triennial valuation report.

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#### **Assumptions**

The key assumptions used to value the liabilities at 31 March 2019 are summarised below:

Assumptions	Assumptions used for the 2019 valuation
Financial assumptions	
Market date	31 March 2019
CPI inflation	2.3% p.a.
Long-term salary increases	2.3% p.a.
Discount rate	4.0% p.a.
Demographic assumptions	
Post-retirement mortality	
Base tables	Based on Club Vita analysis
Projection model	CMI 2018
Long-term rate of improvement	1.25% p.a.
Smoothing parameter	7.0
Initial addition to improvements	
Males	0.5% p.a.
Females	0.25% p.a.

Full details of the demographic and other assumptions adopted as well as details of the derivation of the financial assumptions used can be found in the 2019 valuation report.

#### Updated position since the 2019 valuation

#### Update to funding basis and assumptions

The Fund appointed a new fund actuary with effect from 1 January 2021. For employers commencing participation in the Fund on or after 1 January 2021, the calculated contribution rate will be set to meet a funding target over a specified time horizon. The funding target is set based on a single set of financial assumptions. These assumptions are set so as to achieve broad consistency with the previous fund actuary's approach.

With effect from I January 2021, the salary growth assumption was reviewed, and salaries are now assumed to increase at CPI plus 1.0% p.a. with no additional promotional salary scale. The derivation of CPI is discussed below.

The Fund actuary have updated the derivation of the CPI inflation assumption to be 0.8% p.a. below the 20-year point on the Bank of England (BoE) implied inflation curve. The assumption adopted at the 2019 valuation was that CPI would be 1.0% p.a. below the 20-year point on the BoE implied inflation curve. This update was made following the Government's response (on 25 November 2020) to the consultation on the reform of RPI, and the expectation that the UK Statistics Authority will implement the proposed changes to bring RPI in line with CPIH from 2030. This updated approach leads to a small increase in the value of liabilities.

The discount rate assumption is set with reference to the Fund's long term investment strategy and therefore reflects the long term expected return on assets for the Fund. The Fund Actuary have included in the discount rate assumption an explicit prudence allowance of 1.1%. This incorporates an allowance for current uncertainties in LGPS benefits (relating to the effects of the McCloud/Sargeant judgement and the cost cap).

#### Liabilities

The key assumption which has the greatest impact on the valuation of liabilities is the real discount rate (the discount rate relative to CPI inflation) – the higher the real discount rate the lower the value of liabilities. As at 31 March 2021, the real discount rate is estimated to be lower than at the 2019 valuation due to lower future expected returns on assets in excess of CPI inflation.

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The update to the CPI assumption mentioned above leads to a small increase in the value of liabilities. The value of liabilities will also have increased due to the accrual of new benefits net of benefits paid.

It is currently unclear what the impact of the COVID-19 pandemic is on the Fund's funding position. It is expected that COVID-related deaths will not have a material impact on the Fund's current funding level, however, impact on future mortality rates may be more significant and we will be reviewing the Fund's mortality assumption as part of the next valuation.

#### **Assets**

Returns over the year to 31 March 2022 have been strong, helping to offset the significant fall in asset values at the end of the previous year. As at 31 March 2022, in market value terms, the Fund assets were more than where they were projected to be based on the previous valuation.

#### **Overall** position

On balance, the Fund Actuary estimate that the funding position (allowing for the revised funding basis) has improved compared to the funding position as at 31 March 2019.

Future investment returns that will be achieved by the Fund in the short term are more uncertain than usual, in particular the return from equites due to actual and potential reductions and suspensions of dividends.

There is also uncertainty around future benefits due to the McCloud/Sargeant cases and the cost cap process.

The next formal valuation is being carried out as at 31 March 2022 with new contributions effective from 1 April 2023.

#### 20: Actuarial present value of promised retirement benefits

#### Introduction

Barnett Waddingham, the Fund Actuary, have been instructed by East Sussex County Council, the administering authority to the East Sussex County Council Pension Fund (the Fund), to undertake pension expense calculations in respect of pension benefits provided by the Local Government Pension Scheme (the LGPS) to members of the Fund as at 31 March 2022. The Fund Actuary have taken account of current LGPS Regulations, as amended, as at the date of this report.

This report is addressed to the administering authority and its advisers; in particular, this report is likely to be of relevance to the Fund's auditor.

The LGPS is a defined benefit statutory scheme administered in accordance with the Local Government Pension Scheme Regulations 2013 and currently provides benefits based on career average revalued earnings. Full details of the benefits being valued are as set out in the Regulations and summarised on the LGPS website (www.lgpsregs.org/) and the Fund's membership booklet (www.lgpsmember.org/).

This report is prepared in accordance with our understanding of IAS26 and complies with Technical Actuarial Standard 100: Principles for Technical Actuarial Work (TAS 100). In calculating the disclosed numbers we have adopted methods and assumptions that are consistent with IAS19.

This report should be read in conjunction with the post accounting date briefing note for disclosures as at 31 March 2022.

Roisin McGuire FFA Associate Barnett Waddingham

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# Data used

We have used the following items of data which we received from the administering authority:

31 March 2019	- results of the latest funding valuation
31 March 2021	- results of the latest IAS26 report
31 March 2022	- Fund asset statement
31 March 2022	- Fund income and expenditure items (estimated where necessary) to
31 March 2022	- details of any new unreduced early retirement payments out to

The data has been checked for reasonableness and we are happy that the data is sufficient for the purposes of our advice.

Although some of these data items have been estimated, we do not believe that they are likely to have a material effect on the results of this report.

We are not aware of any material changes or events since we received the data

#### **Employer membership statistics**

The table below summarises the membership data at 31 March 2019

Member data summary

	Number	Salaries/Pensions £000	Average age
Actives	22,718	414,051	52
Deferred pensioners	36,094	43,738	51
Pensioners	20,328	102,766	69

#### **Unfunded benefits**

We have excluded any unfunded benefits as these are liabilities of employers rather than the Fund.

#### Early retirements

We have requested data on any early retirements in respect of the Fund from the administering authority for the year ending 31 March 2022. We have been notified of 44 new early retirements during the year which were not allowed for at the previous accounting date. The total annual pension that came into payment was £320,000

#### **Assets**

The return on the Fund (on a bid value to bid value basis) for the year to 31 March 2022 is estimated to be 10.36%. The actual return on Fund assets over the year may be different.

The estimated asset allocation for the Fund is as follows (noting that due to rounding they may not total 100%):

Asset breakdown	31 Mar 2021	31 Mar 2021	31 Mar 2022	31 Mar 2022
	£000s	%	£000s	%
Equities	3,227,118	76%	3,445,580	74%
Bonds	627,339	15%	751,882	16%
Property	319,533	8%	390,241	8%
Cash	70,882	2%	90,420	2%
Total	4,244,872	100%	4,678,123	100%

#### **Actuarial methods and assumptions**

#### Valuation approach

To assess the value of the Fund's liabilities at 31 March 2022, we have rolled forward the value of Fund's liabilities calculated for the funding valuation as at 31 March 2019, using financial assumptions that comply with IAS19.

A full actuarial valuation involved projecting future cashflows to be paid from the Fund and placing a value on them. These cashflows include pensions currently being paid to members of the Fund as well as pensions (and lump sums) that may be payable in future to members of the Fund or their dependants. These pensions are linked to inflation and will normally be payable on retirement for the life of the member or a dependant following a member's death.

It is not possible to assess the accuracy of the estimated liability as at 31 March 2022 without completing a full valuation. However, we are satisfied that the approach of rolling forward the previous valuation data to 31 March 2022 should not introduce any material distortions in the results provided that the actual experience of the Fund has been broadly in line with the underlying assumptions, and that the structure of the liabilities is substantially the same as at the latest formal valuation. From the information we have received there appears to be no evidence that this approach is inappropriate.

#### Experience items allowed for since the previous accounting date

Experience items arise due to differences between the assumptions made as part of the roll forward approach and actual experience. This includes (but is not limited to) assumptions made in respect of salary increases, pension increases, mortality, and member transfers. Any experience items accounted for will be observed in the asset and/or defined benefit obligation reconciliation tables in the appendices in the individual employer's report.

#### Allowance for actual pension increases

Our standard approach is to include actual pension increase experience up to the accounting date. The impact will come through as an experience item. The 2022 pension increase is higher than previously assumed which will result in a higher value being placed on the defined benefit obligation and a worsening in the overall position. The impact may differ depending on the employer's previous assumption and if an employer has not previously allowed for actual pension increases up to 2021.

#### Ukraine crisis - impact on approach

As a result of this crisis, many equity markets across the globe have witnessed significant falls, but so far the impact has been felt most prominently in equities with a close link to Russian markets, i.e. Russian equities themselves and in European tilted funds. Beyond equity markets, we have also seen volatility in government bond and credit markets. However, there has been no large directional move to date. The expected longer-term impact on gilt yields will largely depend on how these developments affect inflation (for example, through disruption to the supply of energy and commodities), and how central banks react to this.

From an accounting perspective, we are comfortable that our current methodology in deriving assumptions continues to be appropriate with the current uncertainties in the market. We can also confirm that our approach is in line with the current FRS102/IAS19 accounting standard. Therefore, we do not propose to change our approach in light of this crisis.

We recognise the current volatility in the market and the effect this is having across various asset classes globally.

## **Guaranteed Minimum Pension (GMP) Equalisation**

#### Impact of Lloyds judgement on past transfer values

The latest news on the Lloyds Banking Group court case involved a ruling that, in cases where a member exercised their right to a transfer value out of the scheme, the trustee had the duty to make a transfer payment that reflects the member's right to equalised benefits and remains liable if an inadequate transfer payment had been paid.

It is not yet known if, or how, this will affect the LGPS. We await further guidance from CIPFA and DLUHC on this. Whilst no guidance nor data is available, our standard approach currently is to make no allowance to reflect this judgement. Please see FRS102/IAS19/IAS26 Glossary and FAQs (bwllp.co.uk) for further details.

#### **GMP** Indexation Consultation response

On 23 March 2021, the Government published the outcome to its Guaranteed Minimum Pension Indexation consultation, concluding that all public service pension schemes, including the LGPS, will be directed to provide full indexation to members with a GMP reaching State Pension Age (SPA) beyond 5 April 2021. This is a permanent extension of the existing 'interim solution' that has applied to members with a GMP reaching SPA on or after 6 April 2016. Details of the consultation outcome can be found here <a href="Public Service Pensions: Guaranteed Minimum Pension Indexation consultation - GOV.UK (www.gov.uk)">Public Service Pensions: Guaranteed Minimum Pension Indexation consultation - GOV.UK (www.gov.uk)</a>

Our standard assumption for GMP is that the fund will pay limited increases for members that have reached SPA by 6 April 2016, with the Government providing the remainder of the inflationary increase. For members that reach SPA after this date, we assume that the fund will be required to pay the entire inflationary increase. Therefore, our assumption is consistent with the consultation outcome and we do not believe we need to make any adjustments to the value placed on the liabilities as a result of the above outcome <a href="FRS102/IAS19/IAS26">FRS102/IAS19/IAS26</a> Glossary and FAQs (bwllp.co.uk) for further details.

# **Demographic/Statistical assumptions**

Our standard approach is to use demographic assumptions in line with the latest actuarial valuation. For more information please see the latest valuation report. For the assumptions as at 31 March 2022, we propose adopting the CMI 2020 model, further details of which are set out below.

#### Mortality assumption

The key demographic assumption is the mortality assumption and there are two main steps in setting this assumption:

- Making a current assumption of members' mortality (the base mortality); and
- Projecting these current mortality rates into the future, allowing for further potential improvements in mortality. Future members' mortality is almost impossible to predict and therefore there is a lot of judgement involved and we naturally have to refine our view on this over time.

#### Base table mortality

The base table mortality assumptions adopted for the funds' latest triennial funding valuations were best estimate assumptions and we will, therefore, be using the same assumptions, as standard for accounting.

#### Future improvements to mortality

To project future improvements in mortality, we use a model prepared by the Continuous Mortality Investigation Bureau (CMI). The CMI update their model on an annual basis, incorporating the latest mortality data in the national population.

At the last accounting date, unless an employer opted out, we updated the demographic assumptions to use the CMI 2020 Model.

The CMI published their updated CMI\_2021 Model in March 2022. We do not propose to update our standard approach to use the CMI\_2021 Model as we do not expect this to have a significant impact on the value of the liabilities for those employers who adopted our standard approach last year.

The CMI have made a material change to CMI\_2020 (compared to previous versions) due to the impact of abnormal mortality data in 2020. This change introduces a "2020 weight parameter" for the mortality data in 2020 so that the exceptional mortality experienced due to the coronavirus pandemic can be incorporated without having a disproportionate impact on results. The CMI have confirmed the core value of this parameter will be 0% (i.e. no allowance for 2020 mortality data). However, the CMI encourages users to consider the parameter in detail before adopting a certain value, and not to take the core values as the CMI's "recommendation".

Changing the 2020 weight parameter has a material impact on projected mortality improvements from 2020. Placing a higher weight on data for 2020 leads to materially lower future mortality improvements as you would expect. However, the impact of the 2020 weight parameter on future mortality improvements "dissipates" over time, with the effect completely disappearing by 2040.

Our view is that the overall outlook for best-estimate future mortality improvements looks more negative than implied by the core CMI 2020, with the adverse consequences of the pandemic seeming to outweigh the positive ones.

The assumed life expectations from age 65 are:

Life expectancy from age 65 (years)	31 Mar 2021	31 Mar 2022	
Retiring today			
Males	21.1	21.2	
Females	23.7	23.8	
Retiring in 20 years			
Males	21.9	22.0	
Females	25.0	25.1	

We have also assumed that:

- Members will exchange half of their commutable pension in respect of pre-April 2008 service and 75% of their commutable pension in respect of their post 2008 service, for cash at retirement. For every £1 of pension that members commute, they will receive a cash payment of £12 as set out in the Regulations.
- Members retire following the retirement age pattern assumption as specified by the Scheme Advisory Board for preparing Key Performance Indicators.; and
- 1% of active members will take up the option to pay 50% of contributions for 50% of benefits.

#### Financial assumptions

The financial assumptions used to calculate the results in the Appendices are as follows:

Year ended	31/03/2020	31/03/2021	31/03/2022
	p.a.	p.a.	p.a
Discount rate	2.30%	1.95%	2.60%
Pension increases (CPI)	1.90%	2.85%	3.25%
Salary increases	1.90%	2.85%	3.25%

The key financial assumptions required for determining the defined benefit obligation for accounting are the discount rate, linked to high quality corporate bond yields, and the rate of future inflation.

We set out our standard approach to the derivation of these assumptions and possible outcomes using market conditions at 31 March 2022.

#### Discount rate

Under both the IAS19 and FRS102 standards the discount rate should be determined by reference to market yields at the end of the reporting period on high quality corporate bonds. Our standard approach to derive the appropriate discount rate is known as the Single Equivalent Discount Rate (SEDR) methodology.

We use sample cashflows for employers at each duration year (from 2 to 30 years) and derive the single discount rate which results in the same liability value as that which would be determined using a full yield curve valuation (essentially each year's cashflows has a different discount rate). In carrying out this derivation we use the annualised Merrill Lynch AA rated corporate bond yield curve and assume the curve is flat beyond the 30-year point.

The standard assumptions set for an employer will be based on their individual duration. For example, an employer with an estimated liability duration of 13 years will adopt assumptions consistent with those derived using the 13-year cashflows.

#### **Inflation expectations**

Whilst the change in corporate bond yields is an important factor affecting the valuation of the liabilities, so too is the assumed level of future inflation as this determines the rate at which the benefits increase.

IAS19 suggests that in assessing future levels of long-term inflation we should use assumptions that would result in a best estimate of the ultimate cost of providing benefits whilst also giving consideration to the gilt market (in line with

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general price levels) to give us an indication of market expectation. FRS102 simply refers to a best estimate of the financial variables used in the liability calculation.

Pension increases in the LGPS are expected to be based on the Consumer Prices Index (CPI). As there is limited market information on CPI-linked assets, to derive our CPI assumption we first make an assumption on the Retail Prices Index (RPI) then make an adjustment.

#### Retail Prices Index (RPI) assumption

Similar to the SEDR approach described above we intend to adopt a Single Equivalent Inflation Rate (SEIR) approach in deriving an appropriate RPI assumption.

The SEIR adopted is such that the single assumed rate of inflation results in the same liability value (when discounted using the yield curve valuation described above) as that resulting from applying the BoE implied inflation curve. The BoE implied inflation curve is assumed to be flat beyond the 40-year point.

Following a recent review of the market, and in particular noting the muted market reaction to the likely alignment of RPI with CPIH (Consumer Prices Index with Housing) from 2030, our view is that gilt-implied inflation rates are currently distorted by supply and demand factors at medium and longer terms. We have therefore allowed for an Inflation Risk Premium (IRP) of 0.4% at medium and longer terms (from 10 years). This results in an overall IRP of between 0.0% p.a. and 0.3% p.a. depending on the term of the liabilities (for terms ranging from 2 years up to 30 years). Consistent with the SEDR approach, assumptions are rounded to the nearest 0.05% and we intend to use sample cashflows for employers at each duration year (from 2 to 30 years) in deriving the assumptions for employers.

#### Difference between RPI and CPI

It is expected that RPI will be on average 1.0% p.a. lower than it would have otherwise been from 2030 as a result of the proposed alignment of RPI to CPIH (and CPI) from that date. We have therefore assumed that the annual increase in CPI inflation will be 1.0% p.a. lower than the market implied increases in RPI for each year prior to 2030, and will be in line with RPI inflation thereafter. This results in an assumed gap between the two inflation measures of between 0.25% p.a. and 0.85% p.a. depending on the term of the liabilities (for terms ranging from 30 years down to 5 years).

#### **Results and disclosures**

We estimate that the net liability as at 31 March 2022 is a liability of £860,985

The results of our calculations for the year ended 31 March 2022 are set out below.

The figures presented in this report are prepared only for the purposes of FRS102. In particular, they are not relevant for calculations undertaken for funding purposes or for other statutory purposes under UK pensions legislation.

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# Statement of financial position as at 31 March 2022

Net pension asset in the statement of	31-Mar- 20	31-Mar- 21	31-Mar- 22
financial position as at	£000s	£000s	£000s
Present value of defined benefit obligation	4,378,000	5,609,613	5,539,108
Fair value of Fund assets (bid value)	3,465,246	4,244,872	4,678,123
Net Liability in balance sheet	912,754	1,364,741	860,985

<sup>\*</sup>Present value of funded obligation consists of £5,539,108,000 in respect of vested obligation and £0 in respect of non-vested obligation.

# Asset and benefit obligation reconciliation for the year to 31 March 2022

Reconciliation of opening & closing balances of the present value of the defined benefit obligation	31-Mar- 21 £000s	31-Mar- 22 £000s
Opening defined benefit obligation	4,378,000	5,609,613
Current service cost	151,881	221,170
Interest cost	99,610	108,410
Change in financial assumptions	1,202,783	(307,673)
Change in demographic assumptions	(71,775)	-
Experience loss/(gain) on defined benefit obligation	(55,900)	11,029
Liabilities assumed / (extinguished) on settlements	-	-
Estimated benefits paid net of transfers in	(128,225)	(137,108)
Past service costs, including curtailments	3,809	2,491
Contributions by Scheme participants	29,430	31,176
Unfunded pension payments	-	-
Closing defined benefit obligation	5,609,613	5,539,108

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Reconciliation of opening & closing balances of the fair value of Fund assets	31-Mar- 21 £000s	31-Mar- 22 £000s
Opening fair value of Fund assets	3,465,246	4,244,872
Interest on assets	79,719	82,740
Return on assets less interest	701,817	359,554
Other actuarial gains/(losses)	-	-
Administration expenses	(3,496)	(2,731)
Contributions by employer including unfunded	100,381	99,620
Contributions by Scheme participants	29,430	31,176
Estimated benefits paid plus unfunded net of transfers in	(128,225)	(137,108)
Settlement prices received / (paid)	-	-
Closing Fair value of Fund assets	4,244,872	4,678,123

The total return on the Fund's assets for the year to 31 March 2021 is £781,536,000.

# **Sensitivity Analysis**

Sensitivity Analysis	<b>Approximate</b>	<b>Approximate</b>
	% increase to	monetary
	liabilities	amount (£m)
Present value of total obligation	5,539,108	
Sensitivity to	+0.1%	-0.1%
Discount rate	5,446,007	5,633,894
Long term salary increase	5,547,028	5,531,232
Pension increases and deferred revaluation	5,625,280	5,454,375
Sensitivity to	+l Year	- I Year
Life expectancy assumptions	5,795,053	5,294,810

The information in the above note is all from our Fund Actuary - Barnett Waddingham

# 21: Current assets

	31 March 2021 £000	31 March 2022 £000
Other Investment Balances		
Sales inc Currency	-	-
Investment Income Due	82	500
Recoverable Taxes	275	274
Total	357	774
	31 March	31 March
	2021	2022
	£000	£000
Current Assets		
Contributions receivable from employers and employees	10,870	11,136
Sundry Debtors	3,245	2,077
Cash	1,560	2,178
Total	15,675	15,391

# 22: Current liabilities

	31 March 2021 £000	31 March 2022 £000
Investment Liabilities		
Purchases including currency Derivative Contracts Futures	-	(3)
Variation Margin	_	(8)
Managers Fees	(775)	(1,162)
Total	(775)	(1,173)
	31 March	
	2021	31 March 2022
	£000	£000
Current Liabilities		
Pension Payments (inc Lump Sums)	(184)	(306)
Cash	-	- 1
Professional Fees	(64)	(2,798)
Administration Recharge	(51)	(72)
Sundry Creditors	(1,649)	(1,510)
Total	(1,948)	(4,686)

#### 23: Additional voluntary contributions

	Market value 31 March	Market value 31 March
	2021	2022
	£000	£000
Prudential	21,944	22,647

The Pension Fund Scheme provides an Additional Voluntary Contribution (AVC) facility for scheme members. Some members of the pension scheme paid voluntary contributions and transfers in of £2.241m (£2.067m 2020/21) to Prudential to buy extra pension benefits when they retire. £3.479m was disinvested from the AVC provider in 2021/22 (£2.607m 2020/21). Contributions and benefits to scheme members are made directly between the scheme member and the AVC provider. The AVC funds are not, therefore, included in the Pension Fund Accounts.

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#### 24: Agency Services

The East Sussex Pension Fund pays discretionary awards to former employees on behalf of some employers in the Fund. The amounts paid are provided as a service and are fully reclaimed from the employer bodies. The sums are disclosed below.

	2020/21 £000	2021/22 £000
East Sussex County Council	4,793	4,638
Brighton & Hove City Council	2,261	2,105
Eastbourne Borough Council	308	289
Magistrates	212	192
Hastings Borough Council	175	169
Wealden District Council	174	170
Rother District Council	111	102
Lewes District Council	71	69
South-East Water	29	32
Brighton University	24	23
Mid-Sussex District Council	19	19
Westminster (used to be LPFA)	18	18
East Sussex Fire Authority	17	14
London Borough of Camden	7	7
London Borough of Southwark	6	6
The Eastbourne Academy	6	6
West Midlands Pension Fund	5	5
West Sussex County Council	4	4
Torfaen Borough Council	4	4
Sussex University	3	3
Varndean College	2	2
London Borough of Ealing	2	2
East Sussex College Group		I
Plumpton College		I
Optivo	-	1
Capita Hartshead	14	-
Total	8,267	7,882

#### 25: Related party transactions

#### **East Sussex County Council**

The East Sussex Pension Fund is administered by East Sussex County Council. Consequently, there is a strong relationship between the Council and the Pension Fund.

Each member of the Pension Committee is required to declare their interests at each meeting.

The Treasurer of the Pension Fund, and Members of the County Council and the Pension Committee have no material transactions with the Pension Fund.

The Council incurred costs in administering the Fund and charged £1.6m to the Fund in 2020/21 (£1.9m in 2010/21). The Council's contribution to the Fund was £43.4m in 2021/22 (£43.0 in 2020/21). All amounts due to the Fund were paid in the year. At, 31 March 2022 the Pension Fund bank account held £3.7m in cash (£1.6m at 31 March 2021). The average throughout the year was £6.1m (£8.4 in 2020/21).

#### 25a: Key management personnel

The Chief Finance Officer of East Sussex County Council holds the key position in the financial management of the East Sussex Pension Fund.

31 March 2021 31 March 2022

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	£000	£000
Short-term benefits	26	26
Post-employment benefits	5	5
Total	31	31

#### 26: Contingent liabilities and contractual commitments

I. Outstanding capital commitments (investments) at 31 March 2022 totalled £304.1m (31 March 2021: £232.3m). These commitments relate to outstanding call payments due on unquoted limited partnership funds held in the private equity and infrastructure parts of the portfolio. The amounts 'called' by these funds are irregular in both size and

equity and infrastructure parts of the portfolio. The amounts 'called' by these funds are irregular in both si timing, typically over a period of between four and six years from the date of each original commitment.

At, 31 March 2021, the unfunded commitment was £211.2m for private equity, £69.1m for infrastructure and £23.8m for private debt. The commitments are paid over the investment timeframe of the underlying partnerships. As these partnerships mature, they are due to distribute capital back to investors. Commitments are made in US Dollars or Euros and the figures presented here are based on relevant Sterling exchange rates as at 31 March 2021.

#### 2. Exit Payments

There were 3 employers whose contracts were due to end by the 31 March 2022 where an exit credit may need to be paid out. The Fund needs to obtain final information from the employers and then will need to commission the final cessation report from the actuaries to ascertain if an exit payment is due for these employers.

#### 3. GMP Reconciliation Project

The Guaranteed Minimum Pension (GMP) Reconciliation project was split into number stages for Local Government Pension Schemes (LGPS). The Fund has completed the discovery and GMP reconciliation phases, which reviewed data inconsistencies, raised issues with HMRC and agreed outcomes. GMP elements of LGPS pension where State Pension Age is prior to 6 April 2016 has not increased in respect of the period 6 April 1978 to 5 April 1988. While the Post 1988 GMP element in respect of the period 6 April 1988 to 5 April 1997 might be increased up to a maximum of 3% p.a. The Government increase the State Pension for the member fully on the Pre 1988 GMP element and for Post 1988 GMP element has only increased if CPI is above 3% p.a.

The effect of LGPS pensions not showing the correct amount of GMP for its members would mean that their pension might be increased incorrectly. This can result in underpayments and overpayments, at a member specific level. The next stage, which is GMP Rectification, will amend LGPS pensions in line with the reconciled GMP information. Rectification will also involve a significant member communication exercise to explain the changes taking place.

The Fund has contracted a specialist provider who are carrying out the rectification project with the aim of completing the project by the 31st of October 2022. As such, we are unable to quantify the under/overpayment liability values as at 31 March 2022

#### 4. Tax charges

The Fund is currently undertaking a review of the Annual Allowance pension saving statements issued and has identified some discrepancies in tax liabilities. Where the Fund has incorrectly advised a member of a tax payment, the Fund will pay any interest payments and penalties due to HMRC. As at the balance sheet date these potential interest and penalties payments were unknown.

#### 5. Recovery of dividend taxation

Following rulings given by the European Court of Justice, along with a number of other local authority pension funds, the East Sussex Pension Fund was pursuing the recovery of tax paid on certain dividends. Due to some adverse rulings impacting the likelihood of recovery of the tax paid on certain dividends the test claimant withdrew from the claim. No other claimant wished to take on the test claimant role and this claim is now moving to disbandment. This is likely to incur additional adverse cost, which is not currently quantifiable.

#### 27: Contingent assets

#### I. Employer bonds/guarantees

There are 8 admitted body employers in the Fund that hold insurance bonds to guard against the possibility of them being unable to meet their pension obligations. 3 employers are currently negotiating new bonds due to expiry of their current bonds. These bonds are drawn in favour of the pension fund and payment will only be triggered in the event of employer default.

In addition to these bonds, pension's obligations in respect of 12 other admitted bodies are covered by:

- 9 guarantees by local authorities participating in the Fund.
- 2 Parent company guarantee.
- I deposit held by East Sussex County Council

#### 2. Private market investments

At 31 March 2021, the Fund has invested £373.7 million in private equity funds managed by Adams Street and HarbourVest. The Fund has also invested £39.7 million in the M&G real estate debt fund VI and £140.6 million in the infrastructure funds managed by UBS, Pantheon and Infracapital.

#### 28: Impairment losses

During 2021/22, the fund has not recognised any impairment losses.

#### 29: East Sussex Pension Fund - Active Participating Employers

Employer Name	2020	0/21	202	1/22	2022/23		
	Payroll	Amount	Payroll	Amount	Payroll	Amount	
	%	£(000)	%	£(000)	%	£(000)	
Scheduled Bodies - Major Authorities							
Brighton and Hove City Council	20.8	-	20.3	-	19.8	-	
East Sussex County Council	17.6	6,141	17.6	5,568	17.6	4,966	
East Sussex Fire and Rescue Service	17.9	164	17.9	137	17.9	109	
Eastbourne Borough Council	19.9	-	19.4	-	18.9	-	
Hastings Borough Council	17.6	538	17.6	508	17.6	476	
Lewes District Council	24.1	-	23.6	-	23.1	-	
Rother District Council	26.1	-	25.6	-	25.1	-	
University of Brighton	18.2	-	17.7	-	17.2	-	
Wealden District Council	17.6	576	17.6	538	17.6	499	
Other Scheduled Bodies							
Arlington Parish Council	22.1	-	21.6	-	21.1	-	
Battle Town Council	22.1	-	21.6	-	21.1	-	
Berwick Parish Council	22.1	-	21.6	-	21.1	-	
Buxted Parish Council	22.1	-	21.6	-	21.1	-	
Camber Parish council	22.1	-	21.6	-	21.1	-	
Chailey Parish Council	22.1	-	21.6	-	21.1	-	
Chiddingly Parish Council	22.2	-	21.6	-	21.1	-	
Conservators of Ashdown Forest	22.1	-	21.6	-	21.1	-	
Crowborough Town Council	22.1	-	21.6	-	21.1	-	
Danehill Parish Council	22.1	-	21.6	-	21.1	-	
Ditchling Parish Council	22.1	-	21.6	-	21.1	-	
Fletching Parish Council	22.1	-	21.6	-	21.1	-	
Forest Row Parish Council	22.1	-	21.6	-	21.1	-	
Frant Parish Council	22.1	-	21.6	-	21.1	-	
Hadlow Down Parish Council	22.1	-	21.6	-	21.1	-	
Hailsham Town Council	22.1	-	21.6	-	21.1	-	

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Employer Name	2020	0/21	202	1/22	2022/23		
!	Payroll	Amount	Payroll	Amount	Payroll	Amount	
	%	£(000)	%	£(000)	%	£(000)	
Hartfield Parish Council	22.1	-	21.6	-	21.1	-	
Heathfield & Waldron Parish Council	22.1	-	21.6	-	21.1	_	
Herstmonceux Parish Council	22.1	-	21.6	_	21.1	-	
Hurst Green Parish Council	22.1	-	21.6	-	21.1	-	
Icklesham Parish Council	22.1	-	21.6	-	21.1	-	
Isfield Parish Council	22.1	-	21.6	-	21.1	-	
Lewes Town Council	22.1	-	21.6	-	21.1	-	
Maresfield Parish Council	22.1	-	21.6	-	21.1	-	
Newhaven Town Council	22.1	-	21.6	-	21.1	-	
Newick Parish Council	22.1	-	21.6	-	21.1	-	
Peacehaven Town Council	22.1	-	21.6	-	21.1	-	
Pett Parish Council	22.1	_	21.6	-	21.1	-	
Plumpton Parish Council	22.1	_	21.6	-	21.1	-	
Ringmer Parish Council	22.1	_	21.6	-	21.1	_	
Rye Town Council	22.1	_	21.6	-	21.1	_	
Salehurst & Robertsbridge Parish Council	22.1	-	21.6		21.1	_	
Seaford Town Council	22.1	_	21.6	-	21.1	_	
Telscombe Town Council	22.1	_	21.6	_	21.1	_	
Uckfield Town Council	22.1		21.6		21.1		
Wartling Parish Council	22.1		21.6		21.1	_	
Willington and Jevington Parish Council	22.1		21.6	-	21.1	_	
Wivelsfield Parish Council	22.1		21.6		21.1	_	
Academy Schools	22.1	-	21.0	-	21.1	-	
Annecy Catholic Primary Academy	15.5		15.0		14.5		
Aquinas Trust	21.0	-	20.5	-	20.0	-	
ARK Schools Hastings	20.6	-	20.3	-	19.6	-	
Aurora Academies Trust	20.6	-	19.9	-	19.6	-	
		-		-		-	
Beacon Academy	23.0	-	22.5	-	22.0	-	
Beckmead Ropemakers Academy	16.3	-	16.3	-	16.3	-	
Bexhill Academy	22.9	-	22.4	-	21.9	-	
Bilingual Primary School	15.6	-	15.1	-	14.6	-	
Breakwater Academy	17.0	-	16.5	-	16.0	-	
Burfield Academy (Hailsham Primary)	20.0	-	19.5	-	19.0	-	
Cavendish Academy	20.5	-	20.0	-	19.5	-	
Diocese of Chichester Academy Trust	24.4	-	23.9	-	23.4	-	
Eastbourne Academy	21.2	-	20.7	-	20.2	-	
Falmer (Brighton Aldridge Community							
Academy)	20.0	-	19.5	-	19.0	-	
Gildredge House Free School	19.6	-	19.1	-	18.6	-	
Glyne Gap Academy	21.4	-	20.9	-	20.4	-	
Hailsham Academy	20.0	-	19.5	ı	19.0	-	
Hawkes Farm Academy	16.4	-	15.9	ı	15.4	-	
High Cliff Academy	20.0	-	19.5	-	19.0		
Jarvis Brook Academy	14.5	-	14.0	-	13.5	-	
King's Church of England Free School	16.2	-	15.7	-	15.2	-	
Langney Primary Academy	13.4	-	12.9	-	12.4	-	
Ore Village Academy	18.5	-	18.0	-	17.5	-	
Parkland Infant Academy	14.8	-	14.3	-	13.8	-	
Parkland Junior Academy	14.4	-	13.9	-	13.4	-	
Peacehaven Academy	13.0	-	12.5	-	12.0	-	

Employer Name	2020	0/21	2021/22		2022/23	
	Payroll	Amount	Payroll	Amount	Payroll	Amount
	%	£(000)	%	£(000)	%	£(000)
Phoenix Academy	20.4	-	19.9	-	19.4	-
Portslade Aldridge Community Academy	19.9	-	19.4	-	18.9	-
King's Academy Ringmer	20.8	-	20.3	-	19.8	-
SABDEN Multi Academy Trust	23.6	-	23.1	-	22.6	-
Saxon Shore Academy	22.7	-	22.7	-	22.7	-
Seaford Academy	21.1	-	20.6	-	20.1	-
Seahaven Academy	21.5	-	21.0	-	20.5	-
Shinewater Primary Academy	14.5	-	14.0	-	13.5	-
Sir Henry Fermor Academy	14.8	-	14.3	-	13.8	-
The South Downs Learning Trust	12.2	-	11.7	-	11.2	-
The Southfield Trust	14.4	-	13.9	-	13.4	-
Torfield & Saxon Mount Academy Trust	22.6	-	22.1	-	21.6	-
University of Brighton Academies Trust	20.0	-	19.5		19.0	-
White House Academy	17.5	-	17.0	-	16.5	-
Colleges						
Bexhill College	21.2	-	21.2	-	21.2	-
Brighton, Hove & Sussex Sixth Form						
College	19.8	-	19.8	-	19.8	•
East Sussex College Group	20.7	-	20.7		20.7	•
Plumpton College	18.9	-	18.9	-	18.9	-
Varndean Sixth Form College	19.8	-	19.8	-	19.8	-
Admission Bodies						
BHCC - Wealden Leisure Ltd	33.0	1/1	33.0	-	33.0	-
Biffa Muncipal Ltd	28.8	-	28.8	-	28.8	-
Brighton and Hove CAB	0.00	-	0.0	-	0.0	-
Brighton Dome & Festival Limited (Music &						
Arts Service)	0.0	-	0.0	1	0.0	ı
Care Outlook Ltd	0.0	-	0.0	1	0.0	ı
Care Quality Commission	49.2	92	49.2	92	49.2	92
Churchill St Leonards	29.7	-	29.7	1	29.7	ı
Churchill St Pauls	34.1	-	34.1	1	34. I	ı
De La Warr Pavilion Charitable Trust	4.8	-	4.8	1	4.8	ı
Eastbourne Homes – SEILL	19.2	-	19.2	ı	19.2	ı
East Sussex Energy, Infrastructure &						
Development Ltd (ESEIDL)	29.2	13	29.2	13	29.2	13
EBC – Towner	31.0	7	31.0	7	31.0	7
ESCC - NSL Ltd	3.6	-	3.6	-	3.6	-
Glendale Grounds Management Ltd	29.4	-	29.4	-	29.4	ı
Grace Eyre	0.0	-	0.0	-	0.0	ı
Halcrow Group Ltd	5.4	-	5.4	-	5.4	-
Just Ask Estates Ltd	32.6	3	32.6	-	32.6	Ī
Nviro Ltd	35.3	-	35.3	-	35.3	ı
Optivo	45.8	920	45.8	920	45.8	920
Royal Pavilion & Museums Trust	17.8	-	17.8		17.8	
Sussex County Sports Partnership	18.2	-	17.7	-	17.2	-
Sussex Housing & Care	0.0	-	0.0		0.0	-
Telent Technology Services Ltd	20.8	-	20.8		20.8	-
Wave Leisure - Newhaven Fort	0.0	-	0.0	-	0.0	-
Wave Leisure Trust Ltd	0.0	-	0.0	-	0.0	
WDC - Wealden Leisure Ltd	33.0	-	33.0	-	33.0	-
Wealden Leisure Ltd - Portslade Sports				· · · · · · · · · · · · · · · · · · ·		
Centre	0.0	-	0.0	-	0.0	-

#### East Sussex Pension Fund - Annual Report and Accounts 2021/22

Employer Name	2020/21		2021/22		2022/23	
	Payroll	Amount	Payroll	Amount	Payroll	Amount
	%	£(000)	%	£(000)	%	£(000)
White Rock Theatres Hastings Ltd	0.0	-	0.0	-	0.0	-

#### **30: Investment Performance**

The Fund uses an independent Investment performance measurement service, provided by Pensions & Investment Research Consultants Ltd (PIRC), which measures the performance of the Fund compared with 54 other local authority pension funds. Pension Fund investment is long-term, so as well as showing the annual performance of the Fund, comparison to peers over longer periods is also detailed below.

#### Performance relative to the Fund's strategic benchmark

	l year	3 years	5 years	10 years
	(%)	(%p.a.)	(%p.a.)	(%p.a.)
Fund	10.6	8.9	7.2	9.1
Benchmark	10.1	7.7	6.4	7.9
Relative*	0.5	1.2	0.8	1.2

#### Investment performance relative to peer group

	l year	3 years	5 years	10 years
	(%)	(%p.a.)	(%p.a.)	(%p.a.)
Fund	10.6	8.9	7.2	9.1
Local Authority Average	8.6	8.3	7.1	8.9
Relative*	1.8	0.6	0.1	0.2

The Fund outperformed the (weighted) average local authority Fund over the year by 1.8% (0.6% underperformance 2020/21), ranking the East Sussex Fund in the 14 percentiles (69th 2020/21) in the local authority universe. Over three years the Fund outperformed by 0.6% (0.2% outperformance 2020/21) and was placed in the 29 percentiles (56th 2020/21). Over five years the Fund outperformed by 0.1% (0.5% underperformance in 2020/21) and was placed in the 40 percentiles (67th 2020/21). Over ten years the fund years, the fund outperformed by 0.2% (0.1% underperformance 2020/21) and was placed in the 38 percentiles (54th 2020/21).

((I + Fund Performance)/(I + Benchmark Performance))-I

As opposed to the simpler arithmetic method, the geometric method makes it possible to directly compare long-term relative performance with shorter-term relative performance.

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<sup>\*</sup>Relative performance is calculated on a geometric basis as follows:

## External auditor's report

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## Appendix I. Pensions administration strategy

The Local Government Pension Scheme Regulation 59(I) of the (Administration) Regulations 2013 covers the requirement for an administering authority to prepare a written statement of policies as it considers appropriate in the form of a Pensions Administration Strategy. The East Sussex Pension Fund Pension Administration Strategy is kept under review and revised to reflect changes to LGPS regulations and Fund policies.

The Pensions Administration Strategy document sets out a framework by way of outlining the policies and performance standards to be achieved when providing a cost-effective inclusive and high quality pensions administration service. In particular it sets out:

- The roles and responsibilities of both the Fund and the employers within the Fund.
- The level of service the Fund and employers will provide to each other
- The performance measures used to evaluate the level of service

The administration strategy statement will be reviewed in line with each valuation cycle, the last revision was approved in September 2020 with the strategy coming into effect I January 2021. All scheme employers are be consulted before any changes are made to this document.

The latest version of the administration strategy statement is available on the Funds website

www.eastsussexpensionfund.org/resources/

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### **Appendix 2. Funding strategy statement**

The Funding Strategy Statement (FSS) focuses on how employer liabilities are measured, the pace at which these liabilities are funded, and how employers or pools of employers pay for their own liabilities. The FSS is prepared in accordance with Regulation 58 of the Local Government Pension Scheme Regulations 2013, CIPFA guidance and in collaboration with the Fund's actuary, Hymans Robertson LLP, after consultation with the Fund's employers and investment adviser. The FSS sets out how the Administering Authority has balanced the conflicting aims of:

- affordability of employer contributions,
- transparency of processes,
- stability of employers' contributions, and
- prudence in the funding basis.

The FSS is a summary of the Fund's approach to funding its liabilities, and this includes reference to the Fund's other policies; it is not an exhaustive statement of policy on all issues. The FSS forms part of a framework of which includes:

- the LGPS Regulations;
- the Rates and Adjustments Certificate (confirming employer contribution rates for the next three years);
- actuarial factors for valuing individual transfers, early retirement costs and costs of buying added service; and
- the Fund's Investment Strategy Statement

The Funding Strategy Statement was reviewed during the year to reflect funding principles agreed for the 2019 actuarial valuation, with the new version signed off in March 2020. The FSS can be found in full at <a href="https://www.eastsussexpensionfund.org/media/nnbflaxw/east-sussex-pension-fund-funding-strategy-statement-march-2020.pdf">https://www.eastsussexpensionfund.org/media/nnbflaxw/east-sussex-pension-fund-funding-strategy-statement-march-2020.pdf</a>. The new funding principles applied to employer contributions payable from I April 2020.

Contribution rates payable by participating employers over the year to 31 March 2019 were set at the 2016 valuation in line with the principles summarised in the Funding Strategy Statement dated February 2019. Similarly, the approach used to set asset allocations for new bodies, to calculate the bond requirements for admitted bodies and to determine any cessation debts payable by exiting employers has been in line with that Funding Strategy Statement.

The Fund monitors the change in the funding position at a whole Fund level on a regular basis.

The next review of the Funding Strategy Statement will take place over the 2022/23 year as part of the 2022 valuation exercise.

The FSS that was in place in relation to 2021/22 is included as an appendix to this report.



## Appendix 3. Investment Strategy Statement

The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016 require administering authorities of pension funds to prepare, maintain and publish a written statement setting out the investment strategy for their Fund.

They must consult with persons they deem appropriate when drawing up their statement. Any material change in investment strategy must be included in a revised Investment Strategy Statement (ISS). The statement must cover:

- The Requirement to invest Fund money is a wide variety of investments
- The Authority's assessment of the suitability of particular investments and types of investments
- The Authority's approach to risk, including the ways in which risks are to be assess and managed
- The Authority's approach to pooling investments, including the use of collect investment vehicles and shared services
- The Authorities policy on how social, environmental and corporate governance considerations are taken into account in the selection, non-selection, retention and realisation of investments
- The Authorities policy on the exercise of the rights (including voting rights) attaching to investments
  - The Committee of the East Sussex Pension Fund has an overriding statutory and fiduciary duty to ensure it has sufficient funds available to pay pensions. In light of that obligation, and in order to maximise investment return, the Fund has a diverse range of investments and does not restrict investment managers from choosing certain stocks taking into consideration that the Fund's investment strategy is regularly monitored.

#### **Responsible Investment**

Responsible Investment is a fundamental part of the Fund's overarching investment strategy as set out in its ISS as a Statement of Responsible Investment Principles. That is, to maximise returns subject to an acceptable level of risk whilst increasing certainty of cost for employers, and minimising the long term cost of the scheme. The Fund believes that consideration of Environmental, Social and Corporate Governance ("ESG") factors are fundamental to this, particularly where they are likely to impact on the overarching investment objective.

The Funds ISS is reviewed on a continuous basis to ensure it accurately reflects the Investment Strategy of the Fund.

The latest version of the funding strategy statement is available on the Funds website

www.eastsussexpensionfund.org/resources/

## **Appendix 4. Communications Strategy**

The Local Government Pension Scheme Regulations 2013 (Regulation 61) requires each pension fund administering authority to prepare and publish a policy statement setting out its approach to communicating with scheme members, representatives of members, prospective members, and scheme employers.

The East Sussex Pension Fund policy statement sets out our existing communication activities.

The Communications strategy in place during this financial year was approved 22 June 2020 and updated annually with a full review every 3 years.

The latest version of the communications Strategy is available on the Funds website <a href="https://www.eastsussexpensionfund.org/resources/">www.eastsussexpensionfund.org/resources/</a>

## Appendix 5. Governance Policy and Compliance Statement

The Public Services Pensions Act 2013 introduced a new framework for the governance and administration of public service pension schemes. All Local Government Pension Scheme (LGPS) Funds in England and Wales are required to publish and keep under review a Governance Compliance Statement.

The Governance Compliance Statement of the East Sussex Pension Fund is comprised from the Compliance to Statutory Guidance Statement and a Governance Policy Statement.

The Governance and Compliance Statement in place during this financial year was approved 22 June 2021 and is updated annually.

The latest version of the Governance and Compliance Statement is available on the Funds website <a href="https://www.eastsussexpensionfund.org/resources/">www.eastsussexpensionfund.org/resources/</a>



## Agenda Item 13

Report to: Pension Board

Date of meeting: 15 November 2022

By: Chief Finance Officer

Title: Training Report

Purpose: To provide an update on training needs, opportunities undertaken

and planned events

#### **RECOMMENDATIONS**

The Pension Board is recommended to:

- 1) Note the outcome of the self-assessment knowledge and skills survey
- 2) Note the training made available in the past year
- 3) Note the type of events planned for the year ahead
- 4) Identify areas Board members would like training on as a priority

#### 1. Background

1.1 This report is brought to the Pension Board to provide an update on the outcome of the knowledge and skills survey, provide details of training undertaken by members of the Pension Board and Committee. It also outlines training plans for the year ahead.

#### 2. Knowledge and understanding levels

- 2.1 Members of the Pension Board have a legal duty to develop and maintain appropriate knowledge and understanding of pension matters to fulfil their role. Whilst this duty does not extend to members of the Pension Committee it has previously been accepted that as decision makers, Committee members should have an equivalent level of knowledge. This is in line with accepted best practice in the industry.
- 2.2 On 10 August 2022 members of the Pension Board and Pension Committee were invited to complete a self-assessment of their knowledge and understanding of pension matters. This self-assessment was based on the guidance provided by CIPFA and The Pensions Regulator.
- 2.3 At the time of writing, responses have been received from two of the six Pension Board members plus the independent Chair and three of the five Pension Committee members.
- 2.4 The completed questionnaires are used by Officers to assess the training needs of both the Board and Committee as a whole and individual members. As such, it is instrumental in helping define subjects that should be covered by bespoke events, outside of those made available through third party organisations. Where responses are not received this leads to a risk that training needs may not be identified, potentially causing members of the Pension Board to not meet their legal obligation to have the required level of knowledge and understanding to fulfil their role.
- 2.5 Overall, members of the Pension Committee that were in post during 2021/2022 have indicated an improvement in their understanding of administration and communication matters. There has also been an improvement in relation to governance.

2.6 Members of the Pension Board have shown an improvement in their knowledge of the LGPS Regulations, but feel understanding of guidance provided by non-statutory bodies has decreased.

#### 3. Training undertaken in the past year

- 3.1 In the past year members of the Pension Board and Pension Committee have been offered training opportunities covering a range of topics such the science behind climate change, the ACCESS investment pool, TPR's forthcoming Single Modular Code and the pensions landscape.
- 3.2 The training opportunities made available to Pension Board and Committee members have ranged from in-house training, such as a presentation on Pension Fund Accounts; guest presentations, such as a presentation by the Fund Actuary on the assumptions made during the triennial valuation; and external events, for example the PLSA's Local Authority Conference.

#### 4. Training plans for the year ahead

- 4.1 Based on the findings of this year's training needs assessment, Officers intend to source training in the following areas, subject to any developing need to cover other topics:
  - Employer and Administering Authority Discretions
  - Cyber security
  - · Admissions and cessations
  - The boundaries of investment decision making and requirements around taking advice
  - Procurement
  - MiFID II
- 4.2 In addition to the areas listed above, Officers will monitor the market for pertinent training opportunities and notify members of both the Pension Board and Committee on a monthly basis of relevant events.
- 4.3 Pension Board members are reminded that if they have a particular training where additional support would be of assistance they can contact the Training Co-Ordinator to discuss the options available to them.

#### **Conclusion and Recommendations**

- 5.1 The Pension Board is recommended to:
  - Note the outcome of the self-assessment knowledge and skills survey
  - Note the training made available in the past year
  - Note the type of events planned for the year ahead
  - Identify areas Board members would like training on as a priority

#### IAN GUTSELL Chief Finance Officer

Contact Officer: Mike Burton, Pensions Manager Governance and Compliance

Email: Michael.Burton@eastsussex.gov.uk

## Agenda Item 14

Report to: Pension Board

Date of meeting: 15 November 2022

By: Chief Finance Officer

Title: Pension Fund Risk Register

Purpose: To consider the Pension Fund Risk Register

#### **RECOMMENDATIONS:**

The Pension Board is recommended to review and note the Pension Fund Risk Register.

#### 1. Background

- 1.1 Risk management is the practice of identifying, analysing and controlling in the most effective manner all threats to the achievement of the strategic objectives and operational activities of the Pension Fund. It is not a process for avoiding or eliminating risks. A certain level of risk is inevitable in achieving the Fund objectives, but it must be controlled.
- 1.2 Effective risk management is an essential part of any governance framework as it identifies risks and the actions required to mitigate their potential impact. For a pension fund, those risks will come from a range of sources, including the funding position, Local Government Pension Scheme (LGPS) Pooling, General Data Protection Regulation (GDPR), investment performance, membership changes, benefits administration, costs, communications and financial systems. Good information is important to help ensure the complete and effective identification of significant risks and the ability to monitor those risks.
- 1.3 Since the last meeting of the Pension Board and Pension Committee, officers have continued to review the Risk Register to ensure all appropriate risks and mitigations have been identified.
- 1.4 It is accepted that whilst mitigations are put in place for identified risks, it will not always be possible for all risk to be eliminated. In these cases, a level of risk is tolerated and kept under review.

#### 2. Supporting Information

2.1 The Risk Register is included at **Appendix 1**.

#### 3 Changes to the Risk Register

- 3.1 At the Pension Committee meeting in June 2022 the format of the Fund's risk register was discussed and it was agreed that officers would review the current layout and consider alignment with the new the format used by the ESCC Audit Committee, with the aim to improve readability whilst not losing important information required for effective oversight.
- 3.2 The revised format allows for an effective audit trail showing where risks previously identified have been removed from the register and when the risk rating changes over time. It is of note that where a risk remains but is no longer included on the risk register, this does not mean that no consideration will be given to that risk by Officers.
- 3.3 Officers have revised the risk scoring for risk A3, the Production of Statutory Returns. This is because the Fund has had significant challenges obtaining correct, usable data from some employers to produce Annual Benefit Statements and Annual Allowance Pension Saving Statements leading to a

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reportable breach. Further information is available in the Breaches report in the exempt section of this meeting.

- 3.4 Officers have revised risk G6, Fraud, down from a likelihood of 3 to 2, this has resulted from this risk rising in probability in June 2022 due to the delay in contract negotiations for mortality and address tracing services. This contract is now in place and work is progressing to identify mortality, reducing this increased risk of fraud.
- 3.5 Other minor changes have been made to update the mitigating actions.

#### 4. Conclusion

4.1 The Pension Board is recommended to review and note the Pension Fund Risk Register.

#### IAN GUTSELL Chief Finance Officer

Contact Officer: Sian Kunert, Head of Pensions Email: Sian.Kunert@EastSussex.gov.uk

**Change from** 

Reference Strategic Risk Feb-22 Jun-22 Sep-22 Nov-22 June **Employer Contributions Funding E1** 4 Failure to collect contributions from employers in line with Funding strategy 4 4 4 requirements and Rates and Adjustment Certificate  $\leftrightarrow$ **Employer data E2** 9 9 9 9 Employers fail to provide accurate and timely data to the PAT team **Employer Covenat E3** 4 4 4 4 Delay in employers agreeing Admission Agreement, risk of insufficient security **Administration Pensions service Delivery A1** 6 6 6 6 Inadequate delivery of Pensions Administration **Regulatory Change A2** 6 6 6 6 Risk that new benefit structures can not be set up correctly or in time **Production of Statutory member returns** 6 6 А3 10 10 Risk of failure to produce ABS, annual allowance and event reports **Transfer Scams A5** 2 2 2 2 Failure to comply with CETV anti scam checks **MBOS Project** Failure to deleiver the new ERP system to efectively deliver for Pension Fund 3 3 3 3 **A7** accounting and payroll requirements Governance **Key Person risk** G1 Risk of loss of key / senior staff resulting in lost knowledge and skills with in the 4 4 4 4 **Pensions Team Committee / Board Member** 6 G2 Lack of decision making caused by loss of Pension Committee/Pension Board 6 6 6 members or insufficient knowledge and skills of members **Cyber Security** 8 8 8 8 G3 Risk of Loss of data or systems breaches through cyber attacks **Governance and Compliance** 3 3 3 3 G4 Inadequate governance arrangements and controls to discharge powers & duties **Data Breach** G5 4 4 4 4 Failure to comply with General Data Protection Regulations Fraud G6 3 6 6 4 Internal and Externl fraud risk Investment/Funding **Funding risk - poor investment returns** 11 Risk that investment strategy fails to result in performance required to meet the 4 4 4 4 needs of the Funding strategy discount rate **Changes to International Trade** 12 4 4 4 4 The changing of Regulations and International Trading relationships along with the trading environment, impact on investments in affected businesses Regulatory risk 13 Failure to comply with regulations, legislation and guidance from an accounting and 2 2 2 2 investment perspective **Investment Pooling** Inability to comply with government direction on pooling, insuficient subfunds to 6 14 6 6 6 impliment investment strategy, poor management of the pool Funding risk - higher inflation 15 2 6 6 6 Risk of inflation leading to increased liabilities, lower asset returns and a funding gap **Environmental, Social and Governance** Risk of EGS factors within Investment strategy, underlying holdings and implementations of investment decisions Climate change 4 4 4 4 17 Risk to assets and liabilities associated with Climate Change Liquidity 18 4 4 4 4 Insufficient cash to pay benefits as they fall due

Ref	Strategic Risks	Pre- mitigati on RAG	Risk Control / Response	Post- mitigati on RAG	Risk Owner
Emplo E1	Contributions Funding Failure to collect contributions from employers in line with Funding strategy requirements and Rates and Adjustment Certificate	9	<ul> <li>Monthly Employer contribution monitoring completed</li> <li>Monitoring of late payments by Employer engagement team to address breaches for late payment. Chasers are sent out during the lead up to the deadline to prompt employers providing information and payment on time</li> <li>Contributions recorded in Finance system by employer to track all employer cashflows in line with actuarial requirements for Valuation and FRS17/IAS19 reporting requirements. Also enables ability to see trends in contributions collected</li> <li>Administration strategy in place from January 2021 clearly outlining ability to charge employers for late payment, late receipt of remittance advice or poor quality of data. Late payment charges are now being administered as a deterrent and to cover the impact on the Fund for late payment</li> <li>Implementation of I-Connect is improving the quality of contribution data received to better aid reconciliation of payments and drill in the accuracy of employers' contribution payments, however functionality is still being improved by the software provided</li> <li>Report produced for Pensions Board meetings to highlight any late payment of contributions and Employer engagement actions from February 2021</li> <li>Covenant review undertaken helps identify employers most likely to have financial difficulties. Engagement with those posing most risk is ongoing</li> <li>Triennial valuation process aims to stabilise contribution rates where possible and senior management involved in detailed discussions on funding assumptions</li> <li>Guide to Employers on implications to Pensions on Outsourcing polished and issued to all employers</li> <li>Contribution deferral policy approved by Committee in June 2020</li> <li>Employer engagement team are confirming the correct signatories for contribution submissions to ensure they are signed off at an appropriate management level</li> <li>Regular communication with Employers through Employer engagement team</li> </ul>		Head of Pensions
E2	Employer data Employers fail to provide accurate and timely data to the PAT team	12	<ul> <li>Administration Strategy approved in operation from January 2021 after consultation with employers</li> <li>Employing authorities are contacted for outstanding/accurate information</li> <li>User Guide and Training provided to Employers for outsourcing implications with LGPS</li> <li>Regular communication and meeting with administration services regarding service updates and additional data, when required</li> <li>Employer engagement team established from January 2021 to support employers and provide training where required</li> <li>Issuance of a quarterly employer newsletter to support employers in their understanding of current pensions issues and activity for the Pension Fund</li> <li>A data cleansing plan was completed in June 2020 lead by Hymans. The PAT look at Data Improvement as part of BAU and is a regular item on the Administration working group. Data is also cleansed where appropriate as part of other projects</li> <li>Introduction of I-Connect system will limit employer ability to submit incorrect data. Data is received monthly rather than annually to allow for regular cleansing and discussion with employers</li> <li>Meetings held between senior pensions Management team and employers where there are current or historic data concerns</li> <li>As part of the lead into the 2022 triennial valuation data cleansing and challenge is being conducted by the Actuary with PAT to ensure the integrity of data</li> </ul>	9	Head of Pensions
E3	Employer Covenat Delay in employers agreeing Admission Agreement, risk of insufficient security	6	*Full suite of admisison agreements in place to ensure the Fund can provide comprehensive admission agreements at the outset of negotiations in line with the risk sharing arangements agreed with the letting employer. New templates have been developed for pooling rate. Fixed rate template and Bond template in place. These templates are shared with the employers early in the process to speed up the agreeing of new admission agreements  *The Fund will consider moving to a template portal which will automatically populate the variable data in the admission agreement ensuring no addition terms are changed and provides assurance from external legal term that the agreement is comprehensive and enforceable. However, the functionality is not yet sufficient to make the processes easier for letting employers and contractors  *Guide to outsourcing is publicly available and distributed to all employers with coverage in both Employer forum in November 2020 and 2021. This guide directs employers of all the activities and considerations they need to take on any outsourcing arrangement with TUPE staff implications  *Officers meet regularly to review status and movement on each in progress admission and an update is provided at team meetings monthly to ensure the admission is complete and effective at all stages  *A new data flow and process map has been written to ensure officers request and communicate all the required information in a timely manner and on execution of the agreements data is required in line with the Administration strategy  *Admissions in progress are reported quarterly to Board and Committee to ensure awareness of status	4	Head of Pensions
Admin	istration		•The DAT team is an in house provision since December 2000 and another the management to the second since th		
A1	Pensions service Delivery Inadequate delivery of Pensions Administration	9	*The PAT team is an in-house provision since December 2020 and enables the management team to have complete control over service delivery  *Annual internal audit report on the administration of pensions including regular reporting and monitoring of "red" recommendations to ensure the service is acting in line with best practice. The Fund has received reasonable assurance since bring inhouse  *Quarterly Reports to Pension Board and Committee on areas of work and KPIs  *New service level KPI's now reportable within the Administration software  *Awareness of the Pension Regulator Guidance by all team members, with training provided at team meetings or through provision of courses  *Task workflow is managed by the Senior Pension Officers to all PAT staff and helpdesk add all tasks to the workflow system, to ensure all tasks completed as planned and to a high standard. PAT staff also add tasks as appropriate.  *Checklists in place and all activity impacting members recorded on member records for other teams members to access  *All tasks are peer reviewed. Constant monitoring / checking by team managers and senior officers for more junior staff members  *In house risk logs covering projects  *SAP / Altair reconciliation monthly to ensure pension payment records complete and correct  *Task management systems built into Altair to ensure activity is completed and monitored  *Pension meetings held monthly to include S151, COO, IT and Business Admin to ensure other ESCC services are working effectively to ensure the Pensions team can work effectively  *Pensions Admin working group in place to discuss service delivery issues on a regular basis		Head of Pensions Administration
A2	Regulatory Change Risk that new benefit structures can not be set up correctly or in time	9	<ul> <li>Projects and/or working groups in place to deal with current regulatorily benefit changes</li> <li>Attendance at networks and officer groups to stay on top of upcoming changes in regulation</li> <li>Reports to Pension Board and Committee to ensure knowledge is shared to decision makers</li> <li>Oversight via Pension Admin Working Group</li> </ul>	6	Head of Pensions Administration
А3	Production of Statutory member returns Risk of failure to produce ABS, annual allowance and event reports	15	•Regular contact with employers to get data •Clear project plan with early communications and planning with milestones to ensure Statements created in time to allow time for distribution to staff •Roll out of I-Connect for employer roll out as monthly interfaces system, to ease year end requirements and correct errors throughout the year. Currently many leavers are not being notified until year-end. This will also cleanse data relating to Annual Allowance •Structure of Pensions team includes Employer Engagement team to support Pensions Administration Team with end of year returns liaising and supporting employers through the process •Breaches policy in place and Breach reporting to Committee and Board quarterly to raise and consider breach reporting levels	10	Head of Pensions Administration
A5	Transfer Scams Failure to comply with CETV anti scam checks	6	<ul> <li>Process in place for making checks required by law and/or recommended by TPR. Appropriate training to be identified and offered to staff to build understanding of risk and appropriate mitigations</li> <li>Process mapping process has taken place to ensure transfers are fully documented with clear guidance to staff in carrying out this activity</li> <li>Member informed of "red flags" identified</li> <li>Scorpion campaign material provided to members seeking a CETV</li> <li>Quality assurance checks ensure appropriate checks carried out</li> </ul>	')	Head of Pensions Administration
A7	MBOS Project Failure to deleiver the new ERP system to efectively deliver for Pension Fund accounting and payroll requirements	6	<ul> <li>Officers are part of the project roll out and involved in testing. Needs of the Pension Fund are therefore being considered</li> <li>Officers produced process mapping for all functions within the existing finance system</li> <li>A specific stream of planning has been identified in the project for the interface with Altair</li> <li>S151 officer on the programme board</li> <li>Heywoods paid to produce a scheme specific payroll data output report for transfer to Oracle</li> </ul>	3	Head of Pensions
Gover	nance				
G1	Key Person risk Risk of loss of key / senior staff resulting in lost knowledge and skills with in the Pensions Team	12	•Diversified staff / team •Attendance at pension officers' user groups to network and exchange information •Procedural notes which include new systems, section meetings / appraisals •Succession planning within team structure, building from within the team •Robust business continuity processes in place around key business processes, including a disaster recovery plan •Knowledge of all tasks shared by at least two team members within PAT and in addition can be covered by senior staff in all areas •Training requirements are set out in training strategy, job descriptions and reviewed annually with team members through the appraisal process •Training officer post within team structure since 2021 •Training strategy in place and regularly reviewed with training log where required •Recruitment ongoing to provide cover for key people	4	Head of Pensions / Head of Pensions Administration

G2	Committee / Board Member Lack of decision making caused by loss of Pension Committee/Pension Board members or insufficient knowledge and skills of members	•Record kept of terms of Office •Pension Board terms of Office staggered •Deputy Chairs in place to cover chair absence •Officers aware of election cycles •Training plans in place for new members	6 Head of Pensions
G3	Cyber Security Risk of Loss of data or systems breaches through cyber attacks	<ul> <li>ICT defence - in-depth approach.</li> <li>Utilising firewalls, passwords and ICT control procedures including system access and account deletion protocols. Network activity is monitored to identify security threats.</li> <li>Email and content scanners</li> <li>Using anti-malware which is regularly updated, together with other protective software</li> <li>ICT performs penetration and security tests on regular basis</li> <li>Encryption used on all data transfers</li> <li>Service level agreement with termination clause</li> <li>Regular reports SAS 70/AAF0106</li> <li>Industry leaders providing services to the fund with data protection and cyber defence systems</li> <li>Risk assessment completed with all new contracts with data transfer and new associated systems including penetration testing at outset</li> <li>Pensions Team specific BCP in development</li> <li>Engagement with ICT to understand and receive reports on monitoring for successful cyber attacks. Cyber training is provided to all staff around techniques and methods used to launch cyber attacks</li> </ul>	8 Head of Pensions
G4	Governance and Compliance Inadequate governance arrangements and controls to discharge powers & duties	•Training strategy in place which covers Pension Committee, Pensions Board and officers •100 days of internal audit commissioned for each calendar year with regular reporting from IA to committee and board, including Governance and Compliance areas •External auditor provides audit plan at planning stage for each financial year and this is discussed by Audit committee as well as Pension Committee and Board •Investment regulations require proper advice, procurement processes in place to ensure quality within replacement advisers •Review carried out against TPR COP14 requirements to identify any governance gaps •Specialist legal advisers and governance advisers to provide clear and accurate advice to the Fund on point of law or regulation •Publication of annual Governance and Compliance Statement explaining governance arrangements and reviewed and approved by Board / Committee •Training coordinator appointed. This officer liaises with chair of Pension Board and Committee to identify training needs	3 Head of Pensions
G5	Data Breach Failure to comply with General Data Protection Regulations	*Contracts with external parties where there is a data role have clear terms and conditions as part of the data processing agreements     *Data Impact assessment is carried out on all new tenders where data is involved     *DPO is in place via ESCC     *Privacy notice is on the website - the privacy statements have been refreshed in August 2021 and April 2022     *Memorandum of Understanding in place with employers within the fund     *All staff are required to complete an information governance course on joining the Council and this is refreshed annually     *Information governance Internal audit completed in Q4 2020/21 with a reasonable assurance level and all recommendations were completed     *Pensions Manager for Governance and Compliance completed review on GDPR in Q4 2020/21 resulting in a newly designed webpage, new privacy notices and change to the retention period	4 Head of Pensions
G6	Fraud Internal and Externl fraud risk	•Quarterly review of log in credentials •Senior officers have sight of bank account •Senior officers are signatories to bank account •Multiple sign off needed to make payment •Mortality checks, Tell us once and NFI data •Contract in place with a third party to support with mortality and address training	4 Head of Pensions
Invest	ment/Funding		
l1	Funding risk - poor investment returns Risk that investment strategy fails to result in performance required to meet the needs of the Funding strategy discount rate	Strategy is supported by expert Investment consultants. Challenge to Consultants through Independent Adviser Triennial valuation ensures funding position is known and contribution rates are stabilised Quarterly Performance monitoring, investment manager monitoring from consultants and Link for ACCESS sub funds. Officers have a rolling programme to meet and challenge investment managers Annual Investment Strategy Review, with interim rebalancing Quarterly Reporting to Pensions Committee, with decisions approved by committee, including Fund Manager performance Training strategy in place to ensure officers and committee members have sufficient knowledge and skills to implement and change the investment strategy Investment decisions are made in compliance with the ISS/FSS All investment decisions made, based on proper advice Diversified strategy to reduce correlation of manager volatility Changes to investment strategy are discussed with the actuary to ensure anticipated implications on funding aligned Revision of the Asset Liability Model to support a viable Strategic Asset Allocation for the new valuation	4 Head of Pensions
12	Changes to International Trade The changing of Regulations and International Trading relationships along with the trading environment, impact on investments in affected businesses	•Diversification of the Fund's investments across the world •Regular monitoring of investment performance and reports on potentially problematic trends •Diversification of the Fund's investments across multiple asset classes •Currency Hedging requirements considered within the investment strategy •Officers receive regular briefing material on regulatory changes and attend training seminars and ensure any regulatory changes are implemented	4 Head of Pensions
13	Regulatory risk Failure to comply with regulations, legislation and guidance from an accounting and investment perspective	Pensions Officers are kept up to date with changes to legislative requirements via network meetings, professional press, training and internal communication procedures Pension Fund financial management and administration processes are maintained in accordance with the CIPFA Code of Practice, International Financial Reporting Standards (IFRS), and the ESSC Financial Regulations Regular reconciliations are carried out between in-house records and those maintained by the custodian and investment managers Internal Audits - carried out in line with the Pension Audit strategy External Audit review the Pension Fund's accounts annually Specialist legal advisers to provide clear and accurate advice to the Fund on point of law or regulation Breaches policy in place to ensure breaches mapped and reported	2 Head of Pensions
14	Investment Pooling Inability to comply with government direction on pooling, insuficient subfunds to impliment investment strategy, poor management of the pool	•ACCESS Support Unit team provide support to the pool •Operator contract provided by Link for assets held within the ACS •The ACCESS Contracts Manager will monitor Link's progress closely. If Link cannot resolve issues in a reasonable timeframe, then alternative options may be considered, e.g. Funds may continue to hold the sub fund outside the ACS •KPI's introduced within revised operator agreements •Consultants involved in analysing the creation of sub-funds and transitioning of our current assets into the pool, under a variety of scenarios •Opportunities to transfer securities in 'specie'. Reducing cost on transition •Transition manager in place to preserving asset values, managing risk and project managing the transition process to ensure that costs are monitored and controlled •Due Diligence completed by legal advisers to ensure no hidden costs or governance issues not known at time of decision to invest •S151, chair of pension committee and monitoring officer representation on respective committees and working groups to ensure ESPF involved in all decisions and concerns and questions can be raised early in processes •Regular meetings between officers and ACCESS pool with officers on a number of working groups to ensure involvement in decision making	6 Head of Pensions
15	Funding risk - higher inflation Risk of inflation leading to increased liabilities, lower asset returns and a funding gap	<ul> <li>Investment strategy include weighting to index linked gilts, infrastructure and real estate which are all inflation correlated to mitigate increases in liabilities from inflation</li> <li>Potential to further increase infrastructure weightings</li> <li>Fund monitor portfolio sensitivity to inflation via expert investment consultants</li> <li>Triennial Valuation assumptions include local knowledge of the Administering authority on anticipated pay inflation</li> <li>Flexibility in the DGF mandates to react to the market and adapt the investment portfolio</li> <li>Report received in Feb 22 on inflation possibilities with possible actions to take int eh medium term. To be considered as part of the strategy review day</li> <li>Quarterly monitoring of funding position helps identify risk early</li> <li>2022 Triennial Valutaion currently underway - inflation models used to extimte the average inflation across a 20 year time horizon, including consideration of the current high inflation environment</li> </ul>	6 Head of Pensions

16	Environmental, Social and Governance Risk of EGS factors within Investment strategy, underlying holdings and implementations of investment decisions	<ul> <li>Statement of Responsible Investment Principles outline investment beliefs within ESG, implementation of decisions and monitoring of EGS factors</li> <li>Investment Working Group and ESG working group consolidated into a single group to ensure ESG is in the heart of all investment decisions</li> <li>Trim unconscious exposure to companies with poor ESG rating through removal of traditional index funds ensuring active managers have a strong conviction in the underlying companies including on ESG matters and less traditional passive indexes / smart beta funds have robust screening processes in place to ensure ESG principles are taken into account</li> <li>Tracking of the portfolio as underweight in fossil fuel exposure to benchmarks</li> <li>Production of annual reports on the carbon footprint of the Fund and review of managers from EGS perspective including transition pathway of underlying companies</li> <li>2020 Stewardship code submission in process</li> <li>Membership of collaborative groups to help drive policy change</li> <li>Challenging managers on their holdings with regard ESG issues</li> <li>Introduction of an ESG assessment for all managers reported in July 2021 including improvement actions for each manager on ESG methodology, reporting or collaboration. This will be updated and reported annually</li> <li>Engaging via managers and investor groups including LAPFF with companies and driving them forward to comply with key ESG concerns using the greater voice by combined investment power</li> </ul>	4	Head of Pensions
17	Climate change Risk to assets and liabilities associated with Climate Change	*Statement of Responsible Investment Principles (SIRP) outlines investment beliefs including Climate RISK. The Fund take the SRIP into account for implementation of decisions and monitoring of investment managers, carbon emissions and climate risk to the Fund Investment Working Group and ESG working group consolidated into a single group to ensure ESG is in the heart of all investment decisions Restructuring of the equity portfolio removed structural exposure to fossil fuel companies to avoid high risk companies from ac climate perspective The Fund are able to exploit opportunities form the low energy transition by investing in climate impact funds and resource efficient companies The Fund has trimmed unconscious exposure to companies with high Carbon emission, poor energy transition plans and or fossil fuel companies, through removal of traditional index funds Member of Institutional Investors group on climate change (IIGCC), the Fund also expects its managers to be IIGCC members The Fund carries out annual carbon foot printing to better understand the carbon exposure and energy transition plans within the portfolio. Additionally, the Fund carries out ESG impact assessment of all investment managers which includes a climate score. Signatory to UN PRI with first planned submission in 2023 (as no 2022 submission window) Commitment to report TCFD's with a first attempt published in the 2021 Annual Report The Fund has planned for climate scenario modelling which will help better understand this risk and allow further consider approaches in tackling these risks Where exposed to fossil fuels, the Fund uses its vote to drive engagement and improved practices. A number of Fund managers are Climate 100+ engagement partners, leading on this work with top emitting companies, while all managers are lIGCC members for collaborate weighting of AUM to influence action Focus on Climate Change through training to committee and officers Cocus on Climate Change in decision making and strategy changes Immaterial impact to the Fund	4	Head of Pensions
18	Liquidity Insufficient cash to pay benefits as they fall due	•Contributions monitored on monthly basis •Monitoring of members close to retirement •Daily cash position monitored •Distributing investments to ensure stream of income from investment activity •Income from investments is considered as a key risk in all investment strategy decisions and the income profile managed •Liaison between administration and investment team on cash requirements •Cash Management strategy to be compled in 2022/23 •Cash Management internal audit planned for Q3 2022/23	4	Head of Pensions

### Risk Register Risk Scores

The risk scores are calculated using the risk matrix below:

90-100%	This week	Very High	Ω	5	5	10	15	20
60-90%	This Month	High	LIKELIHOOD	4	4	8	12	16
40-60%	This year	Medium	Ĕ l	3	3	6	9	12
10-40%	Next 5 years	Low	KE	2	2	4	6	8
0-10%	Next 10 years	Very Low	7	1	1	2	3	4
					1	2	3	4
						IMP	PACT	
					Negligable	Minor	Major	Critical
			_		No noticeable impact	Minor impact, Some degradation of service	Significant impact, disruption to core services	Disastrous impact, Catastrophic failure
				SERVICE	Handled within normal day- today routines.	Management action required to overcome	Key targets missed.	Prolonged interruption to core service.
						short-term difficulties.	Some services compromised.	Failure of key Strategic Project
				FINANCAL	Little loss anticipated.	management	Significant costs incurred. Service level budgets exceeded.	Severe costs incurred.  Statutory intervention triggered.
					Little or no publicity.	Limited local publicity.	Local media interest.	National media interest seriously affecting public opinion
				REPUTATION	Little staff comments.	Mainly within local government community.	Comment from external inspection agencies.	
						Causes staff concern.	Noticeable impact on public opinion.	



## Agenda Item 15

Report to: Pension Board

Date of meeting: 15 November 2022

By: Chief Finance Officer

Title: Local Pension Board Structure Report

Purpose: To provide information about Local Pension Board configuration

#### **RECOMMENDATIONS**

The Pension Board is recommended to note this report

#### 1. Background

- 1.1 The Local Pension Board (Pension Board) was established by the 1 April 2015 under the provisions of section 5 of the Public Service Pensions Act 2013 and regulation 106 of the LGPS Regulations 2013 (as amended). Its role is to assist the Scheme Manager in the performance of its duties.
- 1.2 A Local Pension Board must include an equal number of scheme employer and scheme member representatives. There is a minimum requirement of no fewer than four members of the Local Pension Board in total.
- 1.3 Each scheme employer or scheme member representative will represent a significant range of employers or members. The Regulations do not preclude other members from being appointed to the Board for example an independent chairperson; however, no officer or councillor of an Administering Authority who is responsible for the discharge of any function under the LGPS may be a member of the Local Pension Board of that authority.

#### 2. Current Configuration

- 2.1 The East Sussex Pension Fund's (the Fund, ESPF) Pension Board currently consists of seven members. There are three Scheme Member representatives, three Scheme Employer representatives and an independent chairperson.
- 2.2 Scheme Employer representatives are drawn from Brighton and Hove City Council as one of the largest two employers within the Fund; from the District and Borough Councils as mid-size employers and one from the wider employer base from an alternative sector and is currently filled by the University of Brighton.
- 2.3 Two Scheme Member representatives are drawn from the trade unions to represent the full range of members with more engagement with active and deferred member and the third is drawn from the Pensioner members. The trade union members provide a key role in communicating back to the membership of the Fund activity and collecting views of those they are representing.
- 2.4 The Scheme Member and Scheme Employer representatives have voting rights. The independent chairperson is a non-voting position.

- 2.5 The Chair of the Pension Board has expressed an interest in investigating the size of the Pension Board membership.
- 2.6 It is relevant to note, a large portion of the current Board member's terms are coming to an end in early 2023 which will result in a large recruitment exercise, and where relevant extension of existing members terms. This will require officers to carry out a tender process for the independent chair and seek expressions of interest from the members and employers. In addition, this will require resources to bring any new members to a level of knowledge and skills in a relatively short period to be effective contributors to the Board meetings.
- 2.7 The Pension Board continues to work effectively with good representation and engagement of members. This paper looks at whether the size of the Pension Board is aligned with others across the LGPS and highlights both the opportunities and challenges associated with increasing the size of the Pension Board.

#### 3. Size of other Pension Boards

- 3.1 Officers have looked at the number of people sitting on pension boards connected to 30 (35%) Funds in the LGPS. These Funds are of a variety of sizes and are spread across different geographical areas in England and Wales. This can be found in Appendix 1 to this report.
- 3.2 The most frequent size of Pension Board is 6 members with three Scheme Employer and three Scheme Member representatives with 60% of Funds adopting this size of Pension Board. The range over the sample Fund's is from 4 to 12 members.
- 3.3 It is of note that the funds with 10 or 12 members of the Pension Board are amongst the largest funds in the LGPS and more than double the size of ESPF.
- 3.4 The organisations that Scheme Employer representatives are drawn from are not consistently published. As a result, Officers are unable to provide detailed analysis on the range of employers directly covered by the representatives on the various Pension Boards.

#### 4. Determining Pension Board Size

- 4.1. When determining the size of a Local Pension Board, the Scheme Advisory Board (SAB) suggests that Administering Authority's should consider the capacity of the Board to undertake its role in assisting the Administering Authority with the governance and administration of the scheme. To do this the Administering Authority should consider a number of factors including
  - the number of scheme members, the number and size of employers;
  - the breadth and diversity of scheme members and employers,
  - the assets within the Fund and any collective arrangements in place for them to make decisions or provide input in relation to Fund matters;
  - the cost of establishing and operating the Board;
  - the existence or proposal to form any other advisory groups; and
  - the scope of the Board's remit and workplan.
- 4.2 Appendix 1 include details of Fund value, membership numbers and employer numbers of the sample County sized Pension Funds. Comparatively the ESPF Pension Board structure is aligned with other LGPS Funds. It is of note that ESPF has a similar number of members but the lowest number of employers of all County Council sized Funds sampled (other than the Isle of Wight who are a fifth of the size of the Fund).

#### 5. Impact of changing the size of the Pension Board

- 5.1 To increase the representation of either scheme employers or scheme members would require an equivalent increase in the other representatives. Scheme Member representatives of the existing Board structure represent the Active, Deferred and Pensioner members and the employers represent a range of employer sizes and sectors.
- 5.2 Currently, the Pension Board Scheme Employer representatives are from larger scheme employers. An expansion of the Pension Board could allow for consideration to be given to seeking representation of smaller employers within the Fund. Smaller employer representation could otherwise be achieved through new appointments to existing positions or through robust engagement of Board representatives with all employers within the Fund.
- 5.3 Increasing the number of representatives would allow the Pension Board to expand through a more diverse pool of people with an increased range of skills and knowledge. However an increase in numbers on the Board could increase the complexity and effective management of the meetings. The extent to which this would be a challenge depends significantly on the people who would be appointed; however, all meetings would be expected to take longer to allow all Pension Board members to have the opportunity to contribute.
- 5.4 Regulation 107 of the Local Government Pension Scheme Regulations 2013 (amended), requires that the Administering Authority must ensure that any person appointed as a Scheme Employer or Scheme Member representative has the capacity to represent the employers or members of the Fund, so it is important to only appoint members who have the time to commit to attend meetings, undertake training and effectively represent scheme employers and scheme members. An individual's ability to properly represent the interests of those they are representing and channel information back effectively are also important in selecting members, as does the need to take account of the wide range of membership of the Fund to ensure all employers and members are represented.
- 5.5 Between October 2018 and July 2019 TPR carried out a review of governance issues across a range of funds in both the LGPS and LGPS Scotland. The review focussed on the key risks identified for LGPS Funds from the Regulator's perspective and included comments on the effective operation of the Pension Board. The Regulator found that not all Pension Boards had a fully engaged membership, recommending formal methods be put in place to deal with ineffective Pension Board members. Whilst care can be taken at the appointment stage to appoint an engaged person, increasing the size of the Pension Board also raises the risk of its members not engaging fully in meetings or participating in the required training.
- 5.6 Feedback from recent appointment exercise's have acknowledged the significant training requirements of Pension Board members, and that this may not be completely clear during the appointment process as to the scale of knowledge required to be an effective Pension Board member and time required to get this knowledge.
- 5.7 It is unclear at this time if there would be interest from other employers to fill role if it were created but the most recent appointment of an employer representative revealed challenges around securing engagement from employers with the commitment required for training, review and consideration of materials and attendance at meetings and working groups.

#### 6 Conclusions

6.1 With the exception of the largest funds, most Pension Boards consist of six members, excluding independent chairs. Comparing the Fund size and number of members and employers the current Board structure is consistent with the wider LGPS industry. The Pension Board has been functioning effectively over the past few years with a significant improvement in the Fund's governance and implementation of a new communications working group. Increasing the size of the

Pension Board could allow for increased diversification of representation and views, however Increasing the size of the Pension Board is likely to lead to meetings becoming longer and more challenging to manage with the possibility of increasing the risk of reduced engagement and training uptake of members.

6.2 Following the review of a range of LGPS Pension Board structures, looking at the size of ESPF and the upcoming term ends of a number of the existing Board members, officers recommend that the Pension Board structure continues to consist of 6 members with an independent chair in line with revised Terms of Reference approved in 2020. Pension Board are recommended to note this report.

#### IAN GUTSELL Chief Finance Officer

Contact Officer: Mike Burton, Pensions Manager Governance and Compliance

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Bedfordshire PF	3	3	County	£2.8bn	74	207
Cornwall PF	3	3	County	£2.2bn	50	162
Shropshire PF	3	3	County	£2.2bn	50	204
London Boroughs	London Boroughs					
Brent PF	3	3	London Borough			
Bromley PF	2	2	London Borough			
Hackney PF	2	2	London Borough			
Hillingdon PF	2	2	London Borough			
Southwark PF	3	3	London Borough			
Sutton PF	3	3	London Borough			
Welsh Funds	Welsh Funds					
Cardiff and Vale PF	3	3	Welsh			
Dyfed PF	3	3	Welsh			
Swansea PF	3	3	Welsh			

## Agenda Item 16

Report to: Pension Board

Date of meeting: 15 November 2022

By: Chief Finance Officer

Title: Work Programme

Purpose: To note the Board and Committee work programme

#### RECOMMENDATION

The Pension Board is recommended to note the work programme.

#### 1 Background & Supporting information

- 1.1 The work programme contains the proposed agenda items for future Pension Board and Pension Committee meetings over the next year and beyond. It is included on the agenda for each Committee meeting.
- 1.2 The work programme also provides an update on other work going on outside the Board and Committee's main meetings, including working groups, upcoming training and a list of any information requested by the Board or Committee that is circulated via email.
- 1.3 This item also provides an opportunity for Members to reflect on any training they have attended since the last meeting.

#### 2 Conclusion and reasons for recommendations

2.1 The work programme sets out the Board and Committee's work both during formal meetings and outside of them. The Board is recommended to consider and agree the updated work programme including consideration the regularity of agenda items to ensure effective governance of the Fund at the scheduled meetings.

#### IAN GUTSELL Chief Finance Officer

Contact Officer: Sian Kunert, Head of Pensions

Email: Sian.Kunert@EastSussex.gov.uk



# Appendix 1

### **Pension Board and Committee – Work Programme**

Future Pension Board Agenda				
Item	Description	Author		
Standing items (items that appear on each agenda)				
Pension Committee Agenda	A consideration of the draft agenda of the Pension Committee.	Head of Pensions		
Governance Report	A report on governance issues effecting the fund, developments in the LGPS, policy amendments and McCloud working group update	Pensions Manger – Governance and Compliance		
Employer Engagement and Contributions Report	A report on Employer Engagement matters to note, Employer Contributions update, Communications from the Fund and Communications working group update	Pensions Manger – Employer Engagement		
Pensions Administration report	An update on the performance of the Pensions Administration Team.	Head of Pensions Administration		
Internal Audit reports	All internal audit reports on the ESPF are reported to the Board	Head of Internal Audit		

East Sussex Pension Fund (ESPF) Quarterly budget report	An update on the ESPF's budget. This is reported in Q2-4 only.	Head of Pensions
East Sussex Pension Fund (ESPF) Risk Register	A report on the ESPF's Risk Register	Head of Pensions
Work programme	A report on the Board and Committee's work programme	Head of Pensions
East Sussex Pension Fund (ESPF) Breaches Log	A report on the ESPF breaches log	Head of Pensions
Employer Admissions and Cessations	A report on the admission and cessation of employers to the ESPF.	Head of Pensions
8 February 2023		
Business Plan and Budget 2023/24	Report to set the Budget for the Pension Fund for the Financial Year 2023/24 including the Business Plan with key deliverables for the year.	Head of Pensions
External Audit Plan for the East Sussex Pension Fund 2022/23	Draft External Audit Plan for 2021/22 Pension Fund Financial Statements	Head of Pensions
2022 Valuation report and results and Final Funding Strategy Statement (FSS)	Final report and results from the Fund Actuary of the 31 March 2022 triennial valuation with the final FSS for approval post consultation.	Head of Pensions
Additional Voluntary Contributions (AVC) Report	AVC update report on AVC offerings to members	Head of Pensions

30 May 2023		
Governance and Compliance Statement	Annual Review of Governance and Compliance Statement	Governance and Compliance Pensions Manager
Annual Report of the Pension Board	Annual report of the Pension Board to the Scheme manager outlining the work throughout the year	Head of Pensions with the Chair of the Board
4 September 2023		
Independent Auditors Report on the Pension Fund Accounts 2021/22	A report on the External Audit findings of the Pension Fund financial Statements for 2021/22	Head of Pensions
Pension Fund Annual Report and Accounts 2021/22	2020/21 Annual Report and Accounts for approval	Head of Pensions
2 November 2023		
Employer Forum Agenda	Discussion on Pension Fund Employer Forum Agenda topics	Pensions Manger – Employer Engagement
Annual Training Plan	Report on Training completed in the year and training recommendations for the up-coming year	Head of Pensions

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Actions requested by the Pensions Board			
Subject Area Detail		Status	
Internal Audit reports	The Board requested that internal audit consider an audit of the common data sets provided to the Pensions Regulator	TBC	
Scheme administration	The Board requested a report on potential recommendations from the Scheme Advisory Board (SAB) that the Scheme Manager role is removed from local authority control.	Ongoing discussions	
Scheme administration	The Board requested a future report on how the ESPF KPIs for pension administration compare with those of other local government pension schemes.	To be provided when new KPI tool implemented	
Decision making	To revise the decision-making matrix (including a RACI model) and to circulate it for information.	In progress	

Future Pension Committee Agenda			
Item	Description	Author	
Standing items (items that	at appear on each agenda)		
Governance Report	A report on governance issues effecting the fund, developments in the LGPS, approval of policy amendments and McCloud working group update	Pensions Manger – Governance and Compliance	
Pensions Administration report	An update on the performance of the Pensions Administration Team.	Head of Pensions Administration	
Internal Audit reports	Internal audit reports on the ESPF and annual audit plan.	Head of Internal Audit	
East Sussex Pension Fund (ESPF) Quarterly budget report	An update on the ESPF's budget - reported Q2-4 only	Head of Pensions	
East Sussex Pension Fund (ESPF) Risk Register	A report on the ESPF's Risk Register	Head of Pensions	
Work programme	A report on the Board and Committee's work programme	Head of Pensions	
Investment Report	A Quarterly performance report of the investment managers	Head of Pensions and Investment Consultant	

East Sussex Pension Fund (ESPF) Breaches Log	A report on the ESPF breaches log – reported only when a new breach is recognised, or status changed. Report goes quarterly to Board.	Head of Pensions	
Employer Admissions and Cessations	A report on the admission and cessation of employers to the ESPF - reported only when outstanding admissions or cessations.	Head of Pensions	
30 November 2022			
Independent Auditors Report on the Pension Fund Accounts 2021/22	A report on the External Audit findings of the Pension Fund financial Statements for 2021/22 including 2020/21 Annual Report and Accounts for approval	Head of Pensions	
Employer Forum Agenda	Discussion on Pension Fund Employer Forum Agenda topics	Pensions Manger – Employer Engagement	
Covenant Review Report	Report from PWC on the covenant review project	Head of Pensions	
2022 Actuarial Valuation and Funding Strategy Statement	Report from the Fund Actuary on the March 2022 triennial valuation process, methodology and assumptions with a draft Funding Strategy Statement for approval prior to consultation	Head of Pensions	
Annual Training Plan	Report on Training completed in the year and training recommendations for the up-coming year	Head of Pensions	
22 February 2023			
Business Plan and Budget 2023/24	Report to set the Budget for the Pension Fund for the Financial Year 2023/24 including the Business Plan with key deliverables for the year.	Head of Pensions	

External Audit Plan for the East Sussex Pension Fund 2022/23	Draft External Audit Plan for 2021/22 Pension Fund Financial Statements	Head of Pensions
2022 Valuation report and results and Final Funding Strategy Statement (FSS)	Final report and results from the Fund Actuary of the 31 March 2022 triennial valuation with the final FSS for approval post consultation.	Head of Pensions
Additional Voluntary Contributions (AVC) Report	AVC update report on AVC offerings to members	Head of Pensions
15 June 2023		
Governance and Compliance Statement	Annual Review of Governance and Compliance Statement	Governance and Compliance Pensions Manager
Annual Report of the Pension Board	Annual report of the Pension Board to the Scheme manager outlining the work throughout the year	Head of Pensions with the Chair of the Board
Carbon Footprinting	A report on the carbon footprint of the portfolio of ESPF including whether investments are in line with transition pathways.	Head of Pensions
20 July 2023 Investment S	trategy review and training day (not a formal Committee meeting)	
19 September 2023		

Independent Auditors Report on the Pension Fund Accounts 2021/22	A report on the External Audit findings of the Pension Fund financial Statements for 2021/22	Head of Pensions
Pension Fund Annual Report and Accounts 2021/22	2020/21 Annual Report and Accounts for approval	Head of Pensions
16 November 2023		
Employer Forum Agenda	Discussion on Pension Fund Employer Forum Agenda topics	Pensions Manger – Employer Engagement
Annual Training Plan	Report on Training completed in the year and training recommendations for the up-coming year	Head of Pensions

Actions requested by the Committee			
Subject Area	Detail	Status	

## **Current working groups**

Title of working group	Detail and meetings since last Pensions Board and Committee meetings	Membership
Investment Implementation Working Group (IIWG)	The Investment Working Group and ESG working group have been amalgamated, as agreed at Pensions Committee 21 September 2020.  The IIWG has an advisory role to over oversee the implementation of decisions by the Pension Committee in relation to investment decisions and carry out detailed research and analysis for Pensions Committee.  Recent meetings  • 16 August 2022 (various topics)	William Bourne, Russell Wood, Sian Kunert, Representative from Investment Consultant Cllr Fox or substitute
	<ul> <li>27 September 2022 (economic volatility)</li> <li>26 October 2022 (update on economic volatility, credit mandates)</li> </ul>	committee member is invited to attend
Administration Working Group	The Administration Working Group was set up in 2021 following the conclusion of the ABS and Data Improvement Working Group. The group discuss ongoing administration projects and areas of administration focus  Recent meetings  • 5 July 2022  • 16 August 2022  Scheduled	Cllr Fox, Ray Martin, Stephen Osborne, Neil Simpson (from August 2022) Paul Punter, Sian Kunert, Ian Gutsell
	<ul><li>18 October 2022</li><li>15 December 2022</li></ul>	

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McCloud Working Group	The McCloud Working Group has been established to oversee the implementation	Cllr Fox,
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	barriers preventing progress and ultimately delivery of the project.	Stephen Osborn, Lynda
	A high-level impact assessment has been completed to identify those members of the scheme that will be affected by this ruling.  The Group have acknowledged there are many data requests of employers and this project needs to be managed carefully with other demands on employers time.	Walker, Paul Punter, Sian Kunert, Dave Kellond
Communications Working Group	The Communications Working Group was established by the Pensions Board in February 2021 to drive forward improvements in communications with stakeholders with support from employee and employer representatives.  Recent meetings  9 June 2022 14 September 2022 Scheduled meetings 9 November 2022	Lynda Walker, Ray Martin, Cllr Druitt, Sian Kunert, Tim Hillman, Paul Linfield Note - All Board members invited to attend

Training and Development - recent and future events				
Invited	Date	Topic	Committee	Board
B+C+ O	22-Jun	Affordable Housing Investment Characteristics Affordable Housing Investment Fundamentals - Supply/Demand Drivers Risk/Return characteristics across housing sub sectors Investment fundamentals for Build to Rent Investment fundamentals for Shared Ownership Case Studies for Shared Ownership Conclusion	Cllrs Taylor, Redstone, Hollidge	
В	22-Jun	<b>LGPS Local Pension Board Members</b> . latest updates on governance and the LGPS from key industry players.: Scheme Advisory Board update; DLUHC update; tPR update; Triennial Valuations; Legal update		Neil
B + C + O	30-Sep	TPR's new single code of practice	Cllrs Taylor, Redstone (v*), Hollidge (v)	Ray, Neil (v)
C + O	6-7 Oct	Trustee Senate Autumn 2022, Keeping Clarity in Challenging Times To be covered: single code, the pensions dashboard and TCFD reporting and more.	Cllr Taylor	
C+O	12-Oct	Pension Fund Accounts and The Pensions Landscape The Pensions Landscape: Rulemaking and regulatory environment. Mike will be providing an overview of a selection of key departments and other organisations we engage with or have an impact on the Fund. Pension Fund Accounts: A guide to the Pension Fund's financial statements In this training session, Russell will provide you with an overview of the accounts, taking you through their production and providing insight into what the information within the accounts can tell us about the Fund.	Cllr Redstone, Taylor	Lynda, Neil
New Mem	18-Oct	FUNDAMENTALS 2022 Day 1 – Legal Framework of the LGPS		Neil
C+O	16-Nov	SPS Local Authority Pension Investment & Current Issues - LGPS pools, funds and industry organisations	Cllr Redstone, Taylor	
New Mem	22-Nov	FUNDAMENTALS 2022 -Day 2 – LGPS Investments		Neil
New Mem	20-Dec	FUNDAMENTALS 2022 Day 3 – Duties and Responsibilities		Neil

\*(v) via video

Highlighted items are Officers led training Names in blue – registered to attend future events

As of time of writing, the Board and Committee combined have been invited to 67 training events. This number includes:

- 7 invitations for new members only
- 7 Officers led trainings

## Agenda Item 20

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.





## Agenda Item 21

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.





## Agenda Item 22

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

